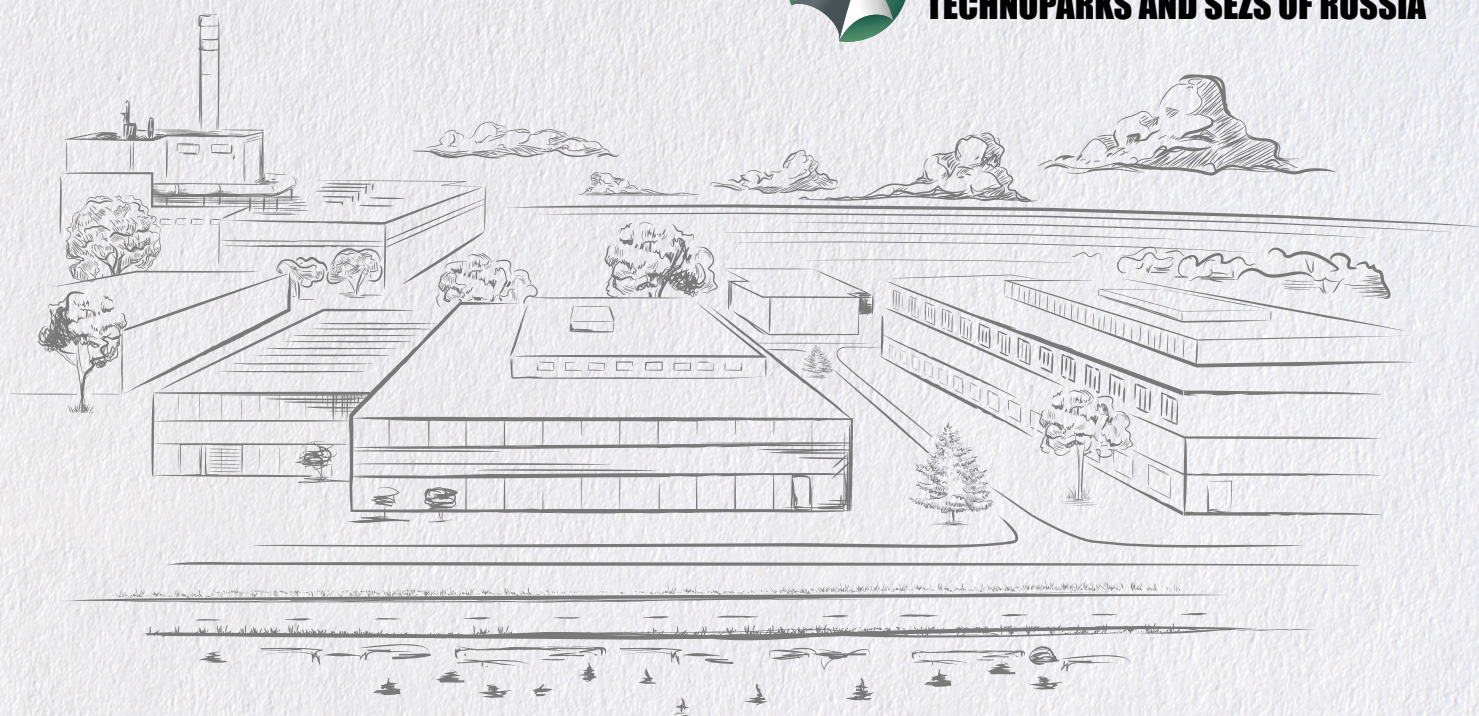




**ASSOCIATION OF CLUSTERS,  
TECHNOPARKS AND SEZs OF RUSSIA**



**SPECIAL of RUSSIA**  
ECONOMIC ZONES

**B U S I N E S S   N A V I G A T O R**

**2023**



Ministry  
of Economic Development  
of the Russian Federation



**Editorial Board:**  
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The annual business publication «Business Navigator for Special Economic Zones of Russia - 2023» with the VII National Rating of SEZ investment Attractiveness was prepared by the team of authors of the Association of Clusters, Technoparks and SEZ of Russia with the support of the Ministry of Economic Development of the Russian Federation.

The purpose of the «Business Navigator for Special Economic Zones of Russia - 2023» with the VII National rating of investment attractiveness of the SEZ is to determine the most investment-attractive SEZ, providing the investor with the best conditions for the implementation of the project in the shortest possible time and at the lowest cost and committed to the principles of responsible investment. The business publication is a comprehensive study of the current level of development of each SEZ, which allows interested parties to obtain complete information about federal and regional tax benefits, preferences, as well as competitive advantages of the sites under consideration.

The business publication is intended for Russian and foreign investors, heads of large corporations and regional businesses, financial and credit institutions and investment funds, development institutions, federal and regional executive authorities, the expert community, as well as other readers interested in investment activities, management of financial resources of organizations, spatial economic development.

In the preparation of the VII National rating of investment attractiveness of the SEZ of Russia, an integral part of the publication «Business Navigator for Special Economic Zones of Russia – 2023», students of the Plekhanov Russian University of Economics took part.

The authors express their gratitude for the information provided to the management companies of industrial production, technical and innovation, tourist and recreational, port special economic zones, administrations of special economic zones in the Kaliningrad region, The Magadan regions, the free economic zone in the Republic of Crimea and the city of Sevastopol, as well as the Far East Development Corporation.

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**SPECIAL of RUSSIA**  
ECONOMIC ZONES  
**B U S I N E S S N A V I G A T O R**





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38 IPT SEZ Lipetsk	74 IPT SEZ Stupino Quadrant	110 IPT SEZ Novgorodskaya
42 PSEZ Ulyanovsk	78 IPT SEZ Avangard	112 IPT SEZ Maksimikha
46 IPT SEZ Kaluga	82 IPT SEZ Centre	114 PSEZ Olya
50 IPT SEZ Moglino	86 IPT SEZ Lotus	118 IPT SEZ Krasnoyarsk Technological Valley
54 IPT SEZ Togliatti	90 IPT SEZ Dobrograd-1	122 IPT SEZ Grozny
58 IPT SEZ Titanium Valley	94 IPT SEZ Ivanovo	126 IPT SEZ Stabna
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130 TIT SEZ Moscow Technopolis	142 TIT SEZ St. Petersburg	154 TIT SEZ Tomsk
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Dear colleagues!

For 18 years now, Special Economic Zones have remained points of attraction for investments, spaces for development and innovation. During this time, he created 50 sites, residents have attracted more than 1 trillion rubles and created 66 thousands of jobs.

The interest of regions and investors in the instrument continues to grow. Almost half of the existing sites have opened in the last three years. This year, four SEZs have been expanded: in Bashkortostan, Nizhny Novgorod and Kursk regions, and Moscow. There are 9 more applications in the works for the creation and expansion of sites.

Special economic zones are always integrated into solving the problems facing the regions and the country. Now this is the task of developing the supply-side economy set by the President.

Import substitution and technological sovereignty, which are important for the country, are being launched. Industry clusters are being formed in priority sectors. These are photonics, microelectronics, production of electric vehicles in Moscow, textile cluster in Ivanovo, woodworking in Kaluga, pharmaceuticals in St. Petersburg.

Combining the support of the SEZ mechanism with the national tourism project has given a new impetus to the development of tourism clusters.

Special economic zones are becoming an important tool for strengthening cooperation with friendly countries. Among the successful examples: joint projects of Moscow and Astrakhan region with Iranian economic zones. The project of Bashkortostan and the Belarusian holding "Amkodor" for the production of equipment for grain processing and storage.

The Government regularly improves the SEZ mechanism. This year, all preparatory procedures have been accelerated so that residents can get involved in projects faster. We have expanded the effect of the stabilization clause for them, simplified the procedure for entering the tax monitoring system.

At the same time, the regions will continue to build engineering networks and roads for investors through the restructuring of public debt, infrastructure budget loans, and reimbursement of infrastructure costs through federal taxes and customs duties of residents.

RESHETNIKOV  
Maxim Gennadyevich

*Minister of Economic Development of the Russian Federation*

I WOULD LIKE TO THANK EVERYONE WHO IS ENGAGED IN  
THE CREATION AND PROMOTION OF SPECIAL ECONOMIC  
ZONES, AND WISH YOU EVERY SUCCESS IN YOUR WORK

Last year, the Lipetsk Region was ranked among the top 10 regions of Russia, that provided the most favourable conditions for business development and competition. According to the National Investment Climate Rating, the Lipetsk Region was among the top 10 Russian regions with the most favourable conditions for business development and competition climate, as well as in the top 20 regions with the most effective industrial policy.

By the end of 2022, the Lipetsk Special Economic zone topped the rating of industrial and port-type SEZs. The SEZ was recognized as the most attractive investment platform with preferential treatment in Russia for investors, which is fully capable of meeting global economic challenges.

At the moment, 59 companies have the status of residents of the Lipetsk SEZ, which provide more than 5.4 thousand people with jobs. Investors have invested more than 105 bln RUB. Thanks to the SEZ, large high-tech companies successfully integrate their projects into the region and increase their efficiency by localizing and optimizing production chains.

The Special Economic Zone is being developed in accordance with the industry strategy of the Lipetsk Region, which implies localisation of all strategy of the Lipetsk region, which implies localisation of all The special economic zone is being developed in accordance with the industry strategy of the Lipetsk region, which implies localisation of all related production facilities in the region in order to reduce costs of industrial and agricultural producers. Along with the development of industrial companies, the Lipetsk Region pays special attention to the creation of infrastructure and personnel training for the region. Along with the development of industrial companies, special attention is paid to the creation of infrastructure and personnel training for enterprises.

An equally important factor for the region is the implementation of the ESG agenda. This year, the Lipetsk SEZ took the first place in the first ESG rating of special economic zones of Russia. This is an indicator of what plans the region has achieved in terms of the sustainable development agenda, which is important when interacting with potential investors who want to implement projects in the Lipetsk region.

One of the important events of this year is the holding of the First International SEZ Forum – 2023 on the territory of the Lipetsk SEZ, where an active discussion took place with representatives of the SEZ Management Committee, authorities and business on the further development of such an important tool in the territory of the Russian Federation.

ARTAMONOV  
Igor Georgievich

*Governor of the Lipetsk Region*

OUR MAIN OBJECTIVES ARE TO CREATE A FAVORABLE  
INVESTMENT CLIMATE, INCREASE BUSINESS INVESTMENT  
ACTIVITY, AND MAXIMIZE SUPPORT FOR EXISTING  
ENTERPRISES IN THE CONTEXT OF THE STRUCTURAL  
TRANSFORMATION OF THE RUSSIAN ECONOMY







In 2023, the team of authors of the Association of Clusters, Technoparks and SEZ of Russia, with the support of the Ministry of Economic Development of Russia, is releasing the VII Business Navigator for special Economic Zones of Russia, which includes the VII National Rating of investment attractiveness of the SEZ of Russia.

A lot of work has been done to prepare the publication, including a survey of management companies, residents of the SEZ, an experiment was carried out to evaluate SEZ websites, as well as an assessment of the competencies of SEZ management companies to attract investors to the sites.

The uniqueness of the "Business Navigator for the SEZ of Russia - 2023" lies in the fact that it is the only business publication in Russia that allows Russian and international investors to choose the most investment-attractive sites for the development of their business. The publication is a comprehensive study of the current level of development and investment attractiveness of the SEZ, their competitive advantages and functioning features.

This year, many sites have improved their performance within the framework of the VII National Rating of investment Attractiveness of the SEZ of Russia – 2023, and new nominations have appeared in the Rating itself: "Import substitution", "Investment activity of SEZ residents".

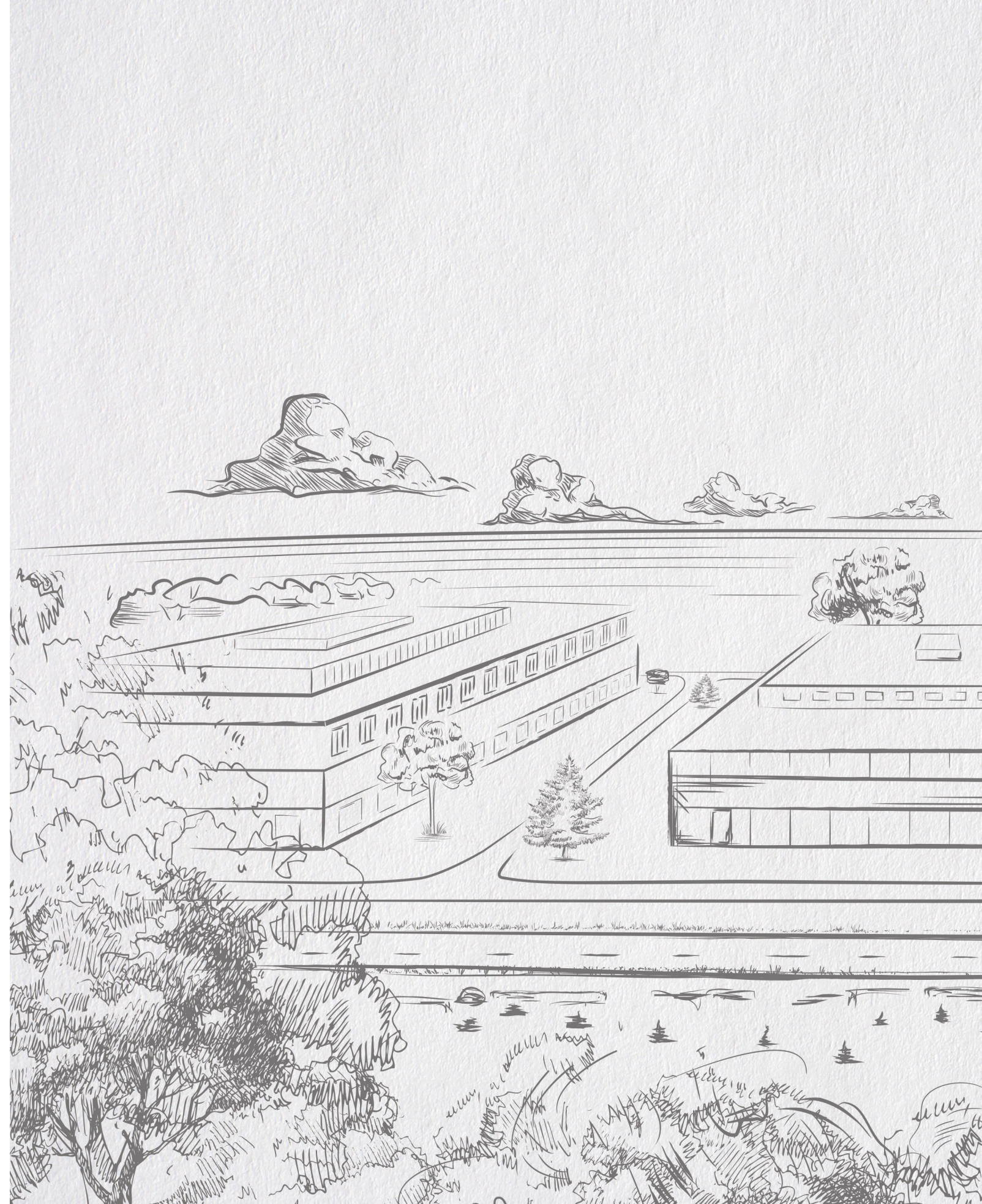
One of the key blocks in the SEZ Rating is the S7 functional block "Global Economic Challenges", which evaluates the compliance of the site with the principles of sustainable development.

In 2023, with the support of the Ministry of Economic Development of Russia, the first ESG-rating of special economic zones-2023 was held. ESG-rating of special economic zones-2023. The organisation's Standard "Sustainable Development of Management Companies of Special Economic Zones-2023" was registered with Rosstandart. The organisation's Standard "Sustainable Development of Management Companies of Infrastructure Sites. Sustainable Development of Management Companies of Infrastructure Sites. General requirements", which includes the basic principles of formation of an infrastructure site model aimed at achieving the Sustainable Development Goals, including the following. Sustainable Development Goals, including recommendations on disclosure of non-financial reporting. The recommendations include recommendations on disclosure of non-financial reports.

## LABUDIN Mikhail Alexandrovich

*Director of the Association of Clusters, Technoparks and SEZs of Russia*

I AM SURE THAT THE PUBLICATION "BUSINESS NAVIGATOR FOR THE SEZ OF RUSSIA - 2023" AND THE RESULTS OF THE SEZ RATING ARE HIGHLY APPRECIATED BY RUSSIAN AND FOREIGN INVESTORS, AUTHORITIES, FINANCIAL INSTITUTIONS, INVESTMENT FUNDS AND DEVELOPMENT INSTITUTIONS

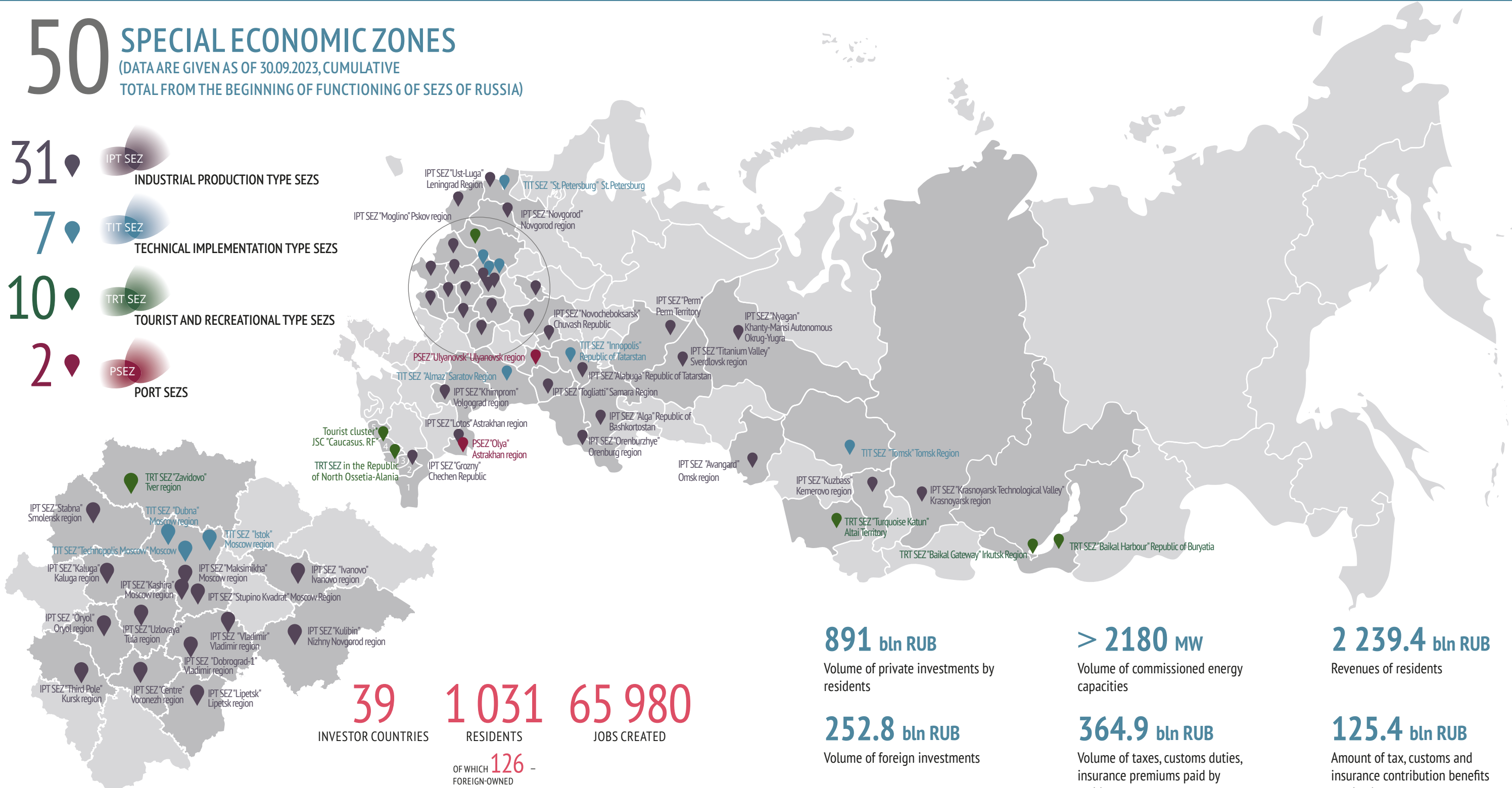




# SEZ MAP OF RUSSIA

**50** SPECIAL ECONOMIC ZONES  
(DATA ARE GIVEN AS OF 30.09.2023, CUMULATIVE  
TOTAL FROM THE BEGINNING OF FUNCTIONING OF SEZS OF RUSSIA)

- 31 **IPT SEZ**  
INDUSTRIAL PRODUCTION TYPE SEZS
- 7 **TIT SEZ**  
TECHNICAL IMPLEMENTATION TYPE SEZS
- 10 **TRT SEZ**  
TOURIST AND RECREATIONAL TYPE SEZS
- 2 **PSEZ**  
PORT SEZS

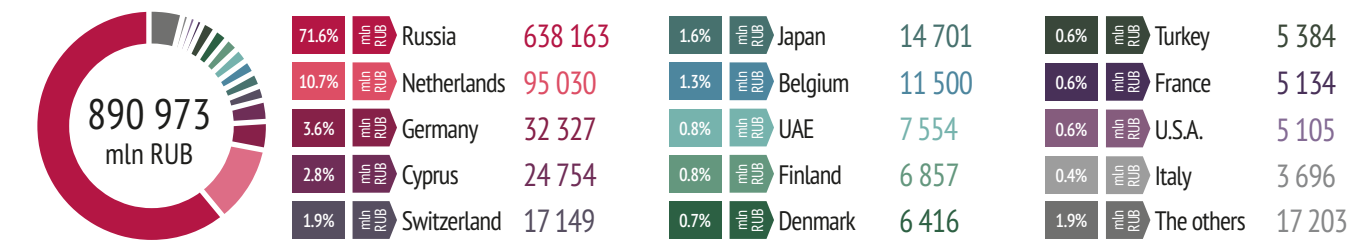


\* Tourist cluster of JSC "Caucasus. RF" includes: 1. TRT SEZ in the Chechen Republic (VTRK Veduchi); 2. TRT SEZ in the Republic of Ingushetia (VTRK Armkhi and Tsori); 3. TRT SEZ in the Kabardino-Balkar Republic (VTRK Elbrus); 4. TRT SEZ in the Republic of Karachayevo-Cherkessia (VTRK Arkhyz); 5. TRT SEZ in the Republic of North Ossetia-Alania (VTRK Mamison)

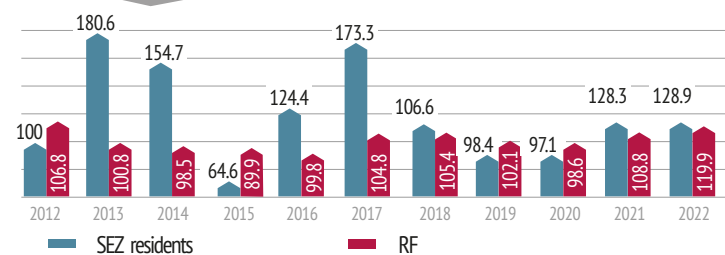


# INDICATORS OF THE SEZ OF RUSSIA\*

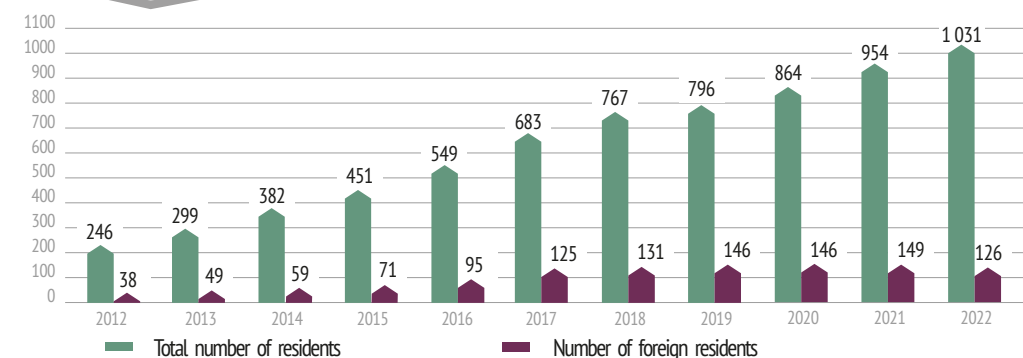
## STRUCTURE OF PRIVATE INVESTMENTS OF SEZ RESIDENTS BY COUNTRY, CUMULATIVE TOTAL



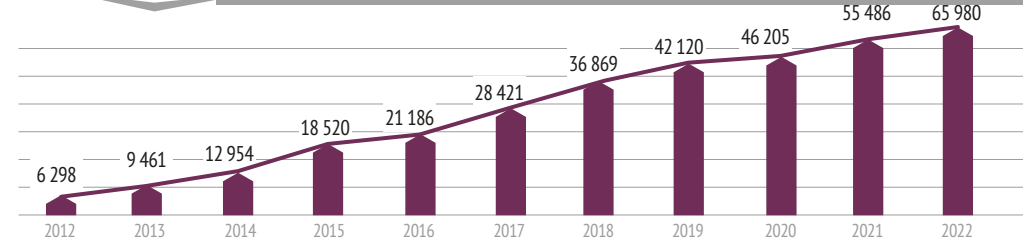
## PRIVATE DIRECT INVESTMENT DYNAMICS, %



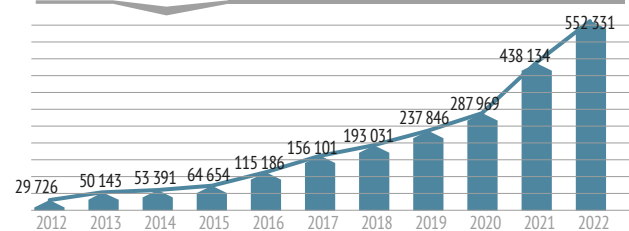
## DYNAMICS OF THE NUMBER OF SEZ RESIDENTS, CUMULATIVE TOTAL, UNITS.



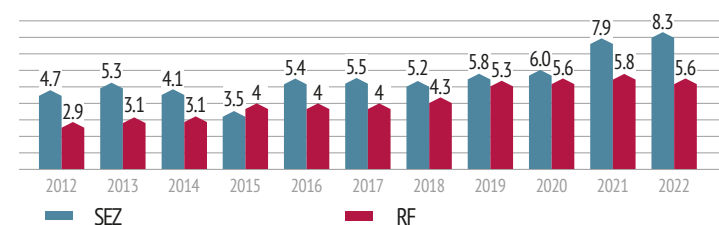
## DYNAMICS OF THE NUMBER OF JOBS CREATED IN SEZs, CUMULATIVE TOTAL



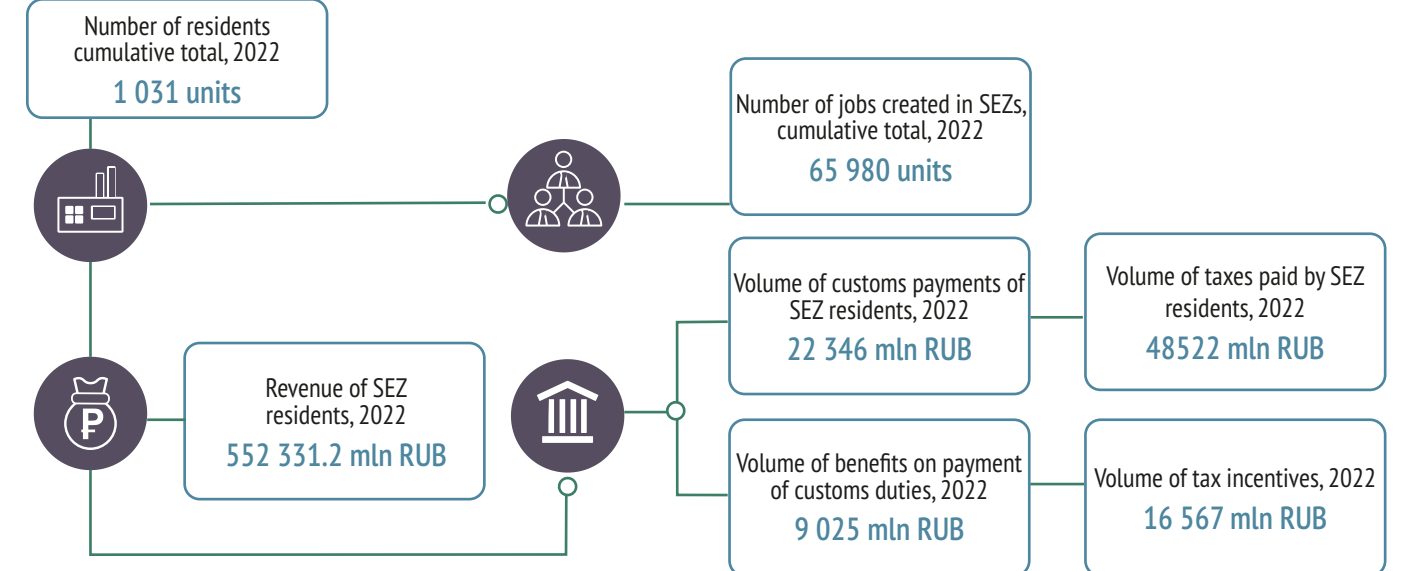
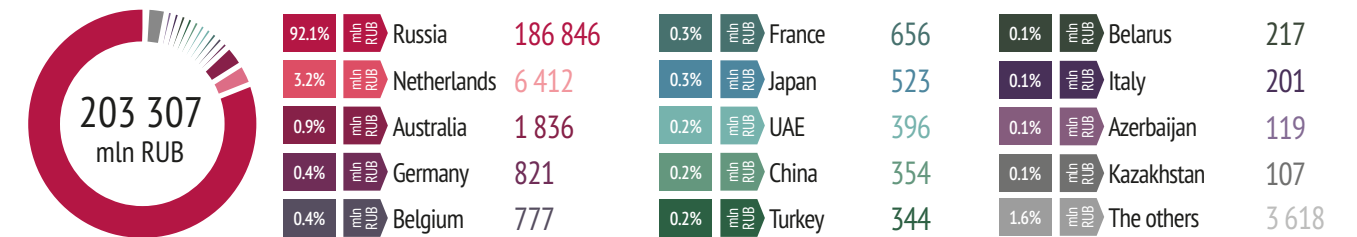
## REVENUE OF OEZ RESIDENTS IN THE PERIOD 2012-2022, MLN RUB



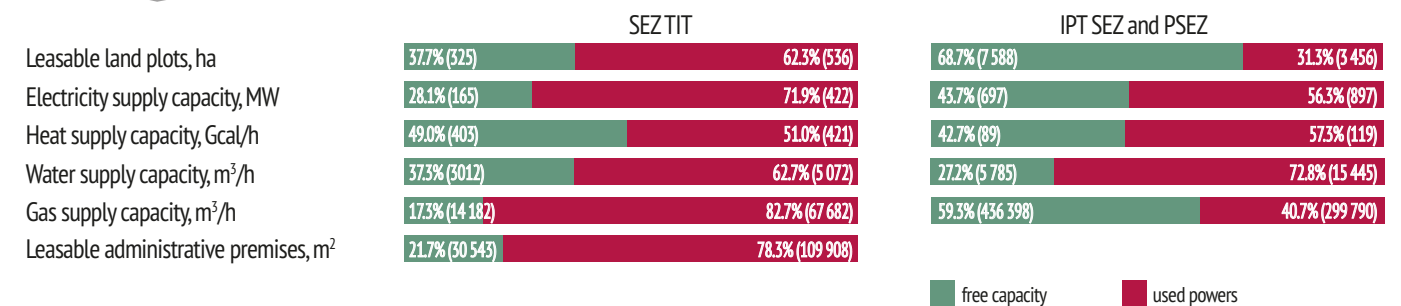
## LABOUR PRODUCTIVITY, MLN RUB/PERSON



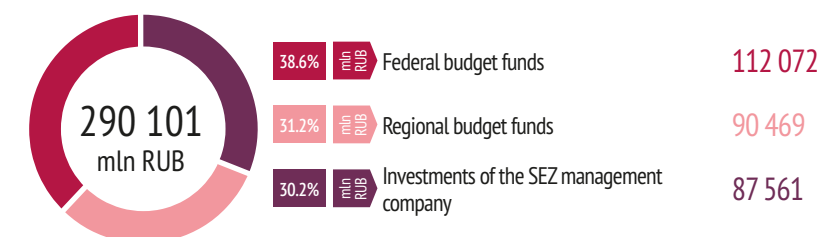
## LEADING COUNTRIES IN TERMS OF PRIVATE INVESTMENTS MADE BY RESIDENTS OF SEZs, 2022



## LEVEL OF UTILISATION OF SEZ INFRASTRUCTURE, 2022



## STRUCTURE OF INVESTMENTS IN THE CREATION OF ENGINEERING, TRANSPORT, SOCIAL, INNOVATION AND OTHER INFRASTRUCTURE OF SEZs, CUMULATIVE TOTAL FOR 2022, MLN RUB



# KEY RESIDENTS OF THE SEZ BY EXPORT

# VOLUME IN THE PERIOD 2019-2022

avgust crop protection alabuga HAYAT alabuga kastamonu alabuga

Export volume 2 676.5 mln RUB  
Exported commodity Plant protection products

Export volume 1 760.6 mln RUB  
Exported commodity Sanitary and hygienic paper

Export volume 8 621.8 mln RUB  
Exported commodity MDF boards, floor coverings (laminate)

Арнест MetallPak ARNEST GROUP  
Export volume 346.0 mln RUB  
Exported commodity Tin cans

Orhan Holding  
Export volume 2 527.7 mln RUB  
Exported commodity Auto components

OZON  
Export volume  
Exported commodity Medicinal products

TELE-PROGRESS  
Export volume 165.9 mln RUB  
Exported commodity Software

## SYMBOLS:

- USA
- Ireland
- Netherlands
- Germany
- Great Britain
- Latvia
- Myanmar
- Hungary
- Belgium
- France
- Kazakhstan
- Belarus
- Hong Kong
- Switzerland
- Georgia
- Cyprus
- Uzbekistan
- Poland
- Czech Republic
- Japan
- Angola
- Turkey
- China
- Taiwan
- Finland
- Estonia
- India
- Philippines
- Algeria
- SOUTH AFRICA
- South Korea
- Indonesia
- Chile
- Australia
- Moldova
- British Virgin Islands

Tensograph  
Export volume 466.3 mln RUB  
Exported commodity Sealing materials based on graphite foil

Особая экономическая зона Томск  
Export volume 259.0 mln RUB  
Exported commodity Software

PSEZ Ulyanovsk  
Export volume 3 026.8 mln RUB  
Exported commodity The Center for the operational supply of aviation and technical equipment

BIOCAD  
Export volume 1 872.7 mln RUB  
Exported commodity Medicinal products

Анхрстем  
Export volume 49.0 mln RUB  
Exported commodity Microelectronics, IGBT

BOUREVESTNIK  
Export volume 399.9 mln RUB  
Exported commodity Optical and photographic instruments and apparatus

LOTUS  
Export volume 12.0 mln RUB  
Exported commodity Geotextile product

SEZ INVOPOLIS ICL  
Export volume 8 550.2 mln RUB  
Exported commodity IT outsourcing

SEZ INVOPOLIS EME  
Export volume 3 438.5 mln RUB  
Exported commodity Reagent kits for detection of coronavirus RNA

PSEZ Ulyanovsk  
Export volume 666.3 mln RUB  
Exported commodity Production of composite materials

MOGLINO  
Export volume 177.99 mln RUB  
Exported commodity Protective paint coatings Exhaust systems for cars

PODOL DYMHA  
Export volume 24.3 mln RUB  
Exported commodity Carbon fiber-based fabrics and prepress

SEZ ALMAZ  
Export volume 48.5 mln RUB  
Exported commodity Vacuum circuit breakers

DECOGROUP  
Export volume 3.2 mln RUB  
Exported commodity Non-woven wallpaper

ECOLIGEN  
Export volume 274.9 mln RUB  
Exported commodity Other semiconductor devices

UZLOVAYA ESTM  
Export volume 113.8 mln RUB  
Exported commodity CT pipe

MIKRON  
Export volume 293.3 mln RUB  
Exported commodity Integrated circuits

APOLIS  
Export volume 652.7 mln RUB  
Exported commodity Software development

PODOL DYMHA  
Export volume 25.0 mln RUB  
Exported commodity PP flight simulators

TSNK  
Export volume 41.1 mln RUB  
Exported commodity Innovative search and inspection and X-ray technology

GALEN  
Export volume  
Exported commodity



# FEATURES OF OPERATION

Special economic zones in Russia are one of the large-scale federal projects aimed at developing the economy of the country's regions by attracting direct Russian and foreign investments in priority economic activities.

The activities of SEZs in Russia are regulated by Federal Law No. 116-FZ dated July 22, 2005 "On Special Economic Zones in the Russian Federation". The decision to create a SEZ is approved by the Government of the Russian Federation. The criteria for the creation of the SEZ are fixed in the Decree of the Government of the Russian Federation dated April 26, 2012 No. 398 "On approval of the criteria for the creation of a special economic zone". When creating a SEZ, the indicators of profitability, profitability and payback period,

the quality of the study of the territory and the long-term development plan of the SEZ, as well as an analysis of the environmental risks of the project are taken into account. The SEZ management company should have experience in creating infrastructure, working with large investment projects, technology parks and industrial parks.

SEZs in the Russian Federation are created in order to develop manufacturing industries, high-tech areas of economic development, tourism and recreation, port and transport infrastructure, technology development and commercialization of their results, production of new types of products.

SEZ

– a part of the territory of Russia, which is determined by the Government of the Russian Federation and in which there is a preferential tax regime for business activities, and the procedure of a free customs zone can also be applied.

## THE PROCEDURE FOR OBTAINING SEZ RESIDENT STATUS

- 1

Register as a legal entity or sole proprietor in the territory of the municipality of the region of Russia in which the SEZ operates.
- 2

Send an application for SEZ resident status, and an investment project passport and financial model to the appropriate executive authority of the Russian region.
- 3

To protect the project passport at the expert council.
- 4

To conclude a trilateral agreement with the SEZ Management Committee and the supreme executive authority of the Russian region on the implementation of activities on the territory of the SEZ.

## BASIC REQUIREMENTS FOR RESIDENTS\* DEPENDING ON THE TYPE OF SEZ

INDUSTRIALLY- PRODUCTION TYPE	TECHNO-INNOVATIVE TYPE	TOURIST RECREATIONAL TYPE	PORTS
A resident is recognized as: an individual entrepreneur or a commercial organization	A resident is recognized as: an individual entrepreneur or a commercial organization	A resident is recognized as: an individual entrepreneur or a commercial organization	Only a commercial organization is recognized as a resident
The authorized type of activity of the resident: industrial production, or technical and implementation, or logistics	Permitted types of resident activities: industrial production, or technical and implementation, or logistics	Permitted activities of the resident: tourist and recreational	Permitted activities of a resident: port, construction, reconstruction and operation of infrastructure facilities of a seaport, river port or airport, or industrial production
The minimum amount of capital investments is 120 mln RUB, of which at least 40 mln RUB must be invested within 3 years from the date of conclusion of the agreement.	There are no minimum investment requirements	There are no minimum investment requirements	The minimum amount of capital investments ranges from 120 mln RUB (for the reconstruction of infrastructure facilities) to 400 mln RUB (for the construction of infrastructure facilities), depending on the type of project, of which at least 40 mln RUB must be invested within 3 years from the date of conclusion of the agreement

\* SEZ resident status cannot be granted to a unitary enterprise

# SEZ IN RUSSIA

## KEY ADVANTAGES OF THE SEZ FOR RESIDENTS



FEDERAL AND  
REGIONAL  
TAX INCENTIVES



STATE  
GUARANTEES



DEVELOPED  
INFRASTRUCTURE



FAVOURABLE LEASE AND  
REDEMPTION OF LAND  
PARCELS



FREE CUSTOMS  
ZONE\*

Within the framework of the order of the President of the Russian Federation dated May 27, 2016 No. Pr-1028 on improving the efficiency of using budget funds in the creation and operation of special economic zones, extensive work was done to ensure the optimization of budget investments directed to the creation of infrastructure facilities of special economic zones and compensation for the costs of executive authorities of the subjects of the Russian Federation for the creation of SEZ infrastructure.

The Government of the Russian Federation adopted Resolution No. 643 dated July 7, 2016 "On the procedure for evaluating Effectiveness the functioning of special economic zones", which provides for measures of

financial responsibility of the regions of Russia for failure to achieve the established performance indicators. Thanks to the implemented legislative changes, it was possible to build the SEZ development process more effectively both in terms of budgetary and social efficiency, and investment attractiveness for domestic and foreign investors.

## MAIN FEATURES OF ESTABLISHING SEZS DEPENDING ON THEIR TYPE

INDUSTRIALLY- PRODUCTION TYPE	TECHNO-INNOVATIVE TYPE	PORTS	ТУРИСТСКО- РЕКРЕАЦИОННОГО ТИПА
The area of the SEZ should not exceed 60 km <sup>2</sup>	The area of the SEZ should not exceed 6 km <sup>2</sup>	The area of the SEZ should not exceed 50 km <sup>2</sup>	The area of the SEZ should not exceed 60 km <sup>2</sup>
There are no specific requirements for the areas of the territory	There are no specific requirements for the areas of the territory	SEZs are created in areas of the territory adjacent to seaports, river ports open for international traffic and entry of foreign vessels, to airports open for receiving and sending aircraft	There are no specific requirements for the areas of the territory
The land plots included in the SEZ must belong to the category of industrial lands, energy, transport, communications, radio broadcasting, television, computer science, lands for space activities, defense, security lands or other special purpose lands or lands of settlements			They can be created on land plots belonging to the category of lands of specially protected territories and objects or lands of the forest fund, agricultural lands**
It is not allowed to place housing facilities on the territory of the SEZ			It is possible to place housing facilities on the territory of the SEZ

\* If there is a free customs zone on the territory of the SEZ

\*\* TRT SEZ land plots may include land plots provided for other types of SEZ



# COST RECOVERY MECHANISMS FOR CREATION/MODERNIZATION

## MEASURES OF STATE SUPPORT OF THE MINISTRY OF ECONOMIC DEVELOPMENT OF RUSSIA FROM 2020



Ministry  
of Economic Development  
of the Russian Federation

Resolution of the Government of the Russian Federation dated October 19, 2020 No. 1704 "On Approval of the Rules for Determining New Investment Projects, for the Implementation of which the budget funds of the Subject of the Russian Federation, released as a result of a decrease in the Repayment of Debts of the Subject of the Russian Federation to the Russian Federation on budget loans, are subject to referral for engineering surveys, design, examination of project documentation and (or) the results of engineering surveys, construction, reconstruction and commissioning of infrastructure facilities, as well as for connection (technological connection) of capital construction facilities to engineering and technical support networks"

Resolution of the Government of the Russian Federation dated October 12, 2021 No. 1740 "On Approval of the Rules for Writing off Debts of a Subject of the Russian Federation to the Russian Federation on Budget Loans, Methods for Calculating Tax Revenues to the Federal Budget from the Implementation of New Investment Projects and a list of Tax revenues to be Credited to the Federal Budget from the implementation of new Investment Projects, in the amount of income to the Federal Budget the budget of which the Government of the Russian Federation has the right to write off the debt of the subjects of the Russian Federation on budget loans"

### REDUCTION OF THE VOLUME OF THE ENTITY'S DEBT ON BUDGET LOANS DUE TO THE CREATION OF INFRASTRUCTURE FACILITIES

The infrastructure facilities are:



Transport infrastructure



Engineering infrastructure



Municipal and energy infrastructure



Real estate objects

### Financing mechanisms for infrastructure facilities



The region (municipality) is the customer of the construction



Subsidy to a legal entity, 100% of whose shares belong to a constituent entity of the Russian Federation



Subsidy to a legal entity in the amount of costs incurred



Other mechanisms in accordance with the Budget Code of the Russian Federation

### Mandatory conditions:



The project amount is at least 50 mln RUB



A separate legal entity has been created



Availability of released funds on previously borrowed budget loans



An agreement of intent on the implementation of a new investment project has been concluded

# INFRASTRUCTURE FACILITIES IN THE SEZ. REGULATORY FRAMEWORK

## MEASURES OF STATE SUPPORT OF THE MINISTRY OF ECONOMIC DEVELOPMENT OF RUSSIA FROM 2020



Ministry  
of Economic Development  
of the Russian Federation

Decree of the Government of the Russian Federation No. 1119 dated October 30, 2014 "On the selection of subjects of the Russian Federation entitled to receive state support in the form of Subsidies for Reimbursement of costs for the creation, modernization and (or) reconstruction of infrastructure facilities of industrial Parks, industrial Technoparks and Technoparks in the field of high technologies, special economic zones"

### PURPOSE AND FORMS OF BRINGING STATE SUPPORT

Subsidies are provided to reimburse the following types of costs:



Creation, modernization and (or) reconstruction of engineering, energy, transport and technological infrastructure



Design (including the cost of conducting a state examination of project documentation and engineering survey results)



Creation, modernization and (or) reconstruction of buildings, structures and structures intended for residents, including infrastructure for the development of human resources



Payment of principal and interest on loans taken for the above purposes

### THE MAXIMUM AMOUNT OF STATE SUPPORT

The amount of reimbursable costs

- The amount of taxes and customs duties paid by residents to the federal budget
- The amount of subsidies from the regional budget

TYPE OF PAYMENTS	THE TAX RATE	IT IS TAKEN INTO ACCOUNT WHEN REIMBURSING COSTS
Income tax	2% (federal part)	100% of the tax paid
Excise taxes on cars and motorcycles	The rate depends on the product	100% of the excise taxes paid
VAT	20%	100% of the VAT paid (less VAT refunded)
Import customs duties	The rate depends on the type of product	50% of the duties paid

### THE FORM OF BRINGING FUNDS TO THE MANAGEMENT COMPANY CC OF THE SEZ

#### FOR INFRASTRUCTURE FACILITIES IN REGIONAL OWNERSHIP:

- contributions to the authorized capital
- reimbursement of expenses incurred by the SEZ Management Company

#### FOR PRIVATELY OWNED INFRASTRUCTURE FACILITIES:

- reimbursement of expenses incurred by the SEZ Management Company



TAX BENEFITS APPLICABLE

IN THE TERRITORIES OF THE SEZ



TAX BENEFITS

- Federal and regional tax benefits
- Accelerated depreciation
- Accelerated procedure for recognizing R&D expenses



READY-MADE INFRASTRUCTURE

- Engineering infrastructure
- Industrial infrastructure
- Customs infrastructure
- Innovative infrastructure, etc.



FREE MODE  
CUSTOMS ZONE\*

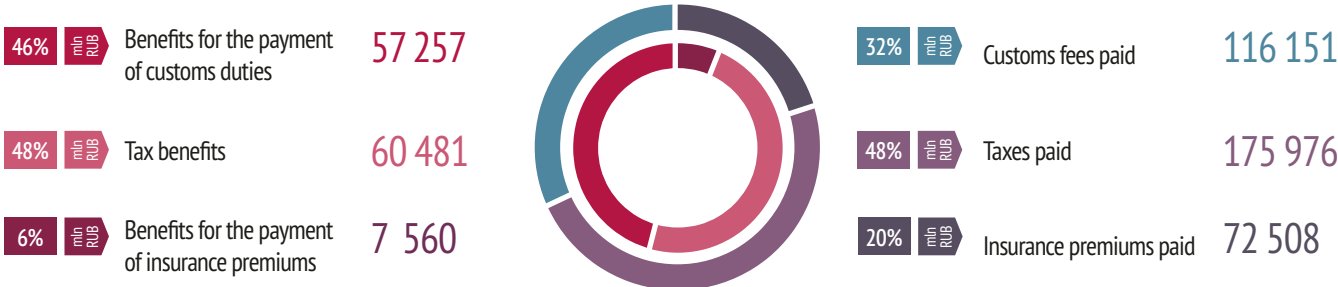
Duty-free import of equipment, raw materials and supplies to the territory of the SEZ



SPECIAL ADMINISTRATIVE REGIME

- Single window mode
- The right to purchase land
- Guarantee of stability of investment conditions

TAX BENEFITS FOR SEZ RESIDENTS ON A CUMULATIVE BASIS (FROM THE BEGINNING OF THE SEZ OPERATION) UNTIL 01.01.2023.



Benefits/taxes		SEZ		SEZ		The territory of the Russian Federation
		Industrial-production type	Technical and implementation type	Ports	Tourist and recreational type	
Tax profit tax organisation	Total, including:	2 - 15.5%	2 - 15.5%	2-15.5%	2-15.5%	20%
	Federal budget	2%	2%	2%	2%	3% 2017-2030
	Regional budget	0-13.5% for the term established by the law of the Russian region	0-13.5% for the term established by the law of the Russian region	0-13.5% for the term established by the law of the Russian region	13.5% for the term established by the law of the Russian region	17% 2017-2030
Value added tax (VAT)		20% (0%) <sup>1</sup>	20% (0%) <sup>1</sup>	20% (0% between residents within a port SEZ)	20%	20%
Organisational property tax		0% up to 10 years	0% up to 10 years	0% up to 10 years	0% up to 10 years	2.2%
Land tax		0% up to 10 years	0% up to 10 years	0% up to 15 years	0% up to 5 years	1.5%
Transport tax (RUB per 1 horsepower (hp))		0 RUB up to 10 years	0 RUB up to 10 years	0 RUB up to 10 years	0-250 RUB	0-500 RUB
Insurance premiums for organizations and individual entrepreneurs	Total, including:	30%, 7.6% <sup>2</sup> from 2021	30%, 7.6% <sup>2</sup> from 2021	30%	30% 7.6% <sup>3</sup>	30%
	Compulsory pension insurance	22%, 6% <sup>2</sup> from 2021	22%, 6% <sup>2</sup> from 2021	22%	22% 6% <sup>3</sup>	22%
	Social insurance for temporary disability and maternity Inability to work and in connection with maternity	2.9%, 1.5% <sup>2</sup> from 2021	2.9%, 1.5% <sup>2</sup> from 2021	2.9%	2.9% 1.5% <sup>3</sup>	2.9%
	Compulsory health insurance	5.1%; 0.1% <sup>2</sup> from 2021	5.1%; 0.1% <sup>2</sup> from 2021	5.1%	5.1% 0.1% <sup>3</sup>	5.1%

The competitive advantage of the SEZ for investors is the reduction of their initial costs to 30% of the amount of capital investments due to the provision of tax, customs and social benefits by the state, as well as the possibility of placement on ready-made areas on the territory of the SEZ.

UP TO 30% SAVING RESIDENTS FROM THE INITIAL INVESTMENT IN THE IMPLEMENTATION OF THE PROJECT

\*if there is a free customs zone on the territory of the SEZ

<sup>1</sup> In case of delivery of products within the free customs zone.

<sup>2</sup> The amount of insurance premiums for IT companies.

<sup>3</sup> For employees of residents of SEZ TIT clustered by a decree of the Government of the Russian Federation.

REGIONAL TAX BENEFITS

Region of Russia	Profit tax (regional budget)	Profit tax (regional budget)		
		Property tax	Land tax	Transport tax
Altai region	12.50%	0% for 10 years	0% for 5 years	-
Astrakhan region	0% for 10 years	0% for 12 years	0% for 5 years	0% for 12 years
	8% since year 10			
Vladimir region	0% for 7 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 8-12 years			
	13.5% since year 12			
Volgograd region	0% for 5 years	0% for 10 years	0% for 10 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 11			
Voronezh region	0% for 5 years	0% for 10 years	0% for 5 years	0% (indefinitely)
	5% for 6-10 years			
	13.5% since year 10			
Ivanovo region	0% for 7 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 8-12 years			
	13.5% since year 13			
Irkutsk region	13.5%	0% for 10 years	0% for 5 years	-
Kabardino-Balkarian Republic	16.5% (until 01.01.2025)	0% for 10 years	0% for 5 years	-
Kaliningrad region	0% for 1-6 years	0% for 6 years	-	-
	10% for 6-12 years			
Kaluga region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	3% for 6-9 years			
	5% for 10-11 years			
	8% for 12-13 years			
	10% for 14-15 years			
	13.5% since year 16			
Kemerovo region	0% for 5 years	0% for 10 years	0% for 10 years	0% for 5 years
	5% for 6-10 years			
	13.5% since year 11			
Krasnoyarsk region	0% 1 to 10 years	0% for 10 years	0% for 5 years	-
	13.5% since year 11			
Kursk region	2% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 11			
Leningrad region	5% for 5 years	0% for 10 years	-	-
	11% for 6-10 years			
	13.5% since year 11			
Lipetsk region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 11			
Magadan region	13.5%	-	-	-
Moscow	0% until 31.12.2028	0% for 10 years	0% for 10 years	0% for 10 years
	5% until 31.12.2032			
	12.5% from 01.01.2033			
Moscow region	0% for 8 years	0% for 10 years	0% for 5 years	0% for 5 years
	5% for 9-14 years			
	13.5% since year 14			
Nizhny Novgorod region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	3% for 6-10 years			
	12.5% since year 11			
Novgorod region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 11			

FOR SEZ RESIDENTS

Region of Russia	Profit tax (regional budget)	Profit tax (regional budget)		
		Property tax	Land tax	Transport tax
Omsk region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 11			
Orenburg region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 5 years
	5% for 6-10 years			
	13.5% since year 11			
Orel region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 11			
Perm region	0% for 5 years	0% for 10 years	0% for 5 years	-
	5% for 6-10 years			
	13.5% since year 11			
Pskov region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 11			
Republic of Bashkortostan	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 6-10 years			
	12.5% since year 11			
Republic of Buryatia	13.5% for 10 years	0% for 10 years	0.02% 3 to 15 years	0%for 5 years
Republic of Dagestan	16.5% (until 01.01.2025)	0% for 10 years	0%for 5 years	-
Republic of Ingushetia	16.5% (until 01.01.2025)	0% for 10 years	0% for 5 years	-
Republic of Crimea and the city of Sevastopol	6-13.5%	0% for 10 years	0% for 3 years	-
Rep. North Ossetia-Alania	16.5% (until 01.01.2025)	0% for 10 years	0% for 5 years	-
Republic of Tatarstan	0% for 5 years	0% for 10 years	0% for 10 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 10 (until 2055)			
Samara region	0% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% for 6-10 years			
	13.5% since year 10			
St. Petersburg	0% for 6 years	0% for 10 years	0% for 5 years	0% for 5 years
	5% for 7-10 years			
	13.5% since year 10			
Saratov region	0% 2021-2025	0% for 10 years	0% for 5 years	0% for 10 years
Sverdlovsk region	0% for 10 years	0% for 10 years	0% for 10 years	0% for 10 years
	5% for 10-15 years			
	13.5% since year 16			
Smolensk region	0% 1 to 7 years	0% for 10 years	0% for 5 years	0% for 10 years
	5% 7 to 10 years			
	13.5% since year 10			
Tver region	13.5%	0% for 10 years	0% for 5 years	-
Tomsk region	5% for 5 years	0% for 10 years	0% for 5 years	0% for 10 years
	10% for 6-10 years			
	13.5% since year 10			
Tula region	0% for 10 years	0% for 10 years	0% for 5 years	0% for 10 years (for lorries)
	5% for 11-15 years			
	13.5% since year 15			
Ulyanovsk region	2% for 10 years	0% for 15 years	0% for 10 years	0% for 10 years
	15.5% since year 10			
	0% for 5 years			
Chechen Republic	5% for 6-10 years	0% for 10 years	0% for 5 years	-
	13.5% since year 10			





# ABOUT THE VII NATIONAL RANKING INVESTMENT ATTRACTIVENESS SEZ OF RUSSIA 2023





# ABOUT THE VII NATIONAL RANKING INVESTMENT ATTRACTIVENESS SEZ OF RUSSIA 2023

## PURPOSE

Determination of the most investment-attractive SEZ, which provides the investor with the best conditions for the implementation of the project in the shortest possible time and at the lowest cost and adheres to the principles of responsible investment (Sustainable Development Goals)

## ASSESSED SEZs

23



IPT SEZ

INDUSTRIAL PRODUCTION TYPE SEZs

7



TIT SEZ

TECHNOLOGY INNOVATIVE TYPE SEZs

2



PORT SEZ

PORT SEZ



## KEY PRINCIPLES OF THE RATING

- 1

Conducting public discussions of the methodology with the participation of industry experts, leading financial and credit institutions of Russia, SEZ management companies, ROIV, representatives of development institutions and public organizations; publishing the methodology and key analytical calculations in open access; presenting the rating results to all interested parties
- 2

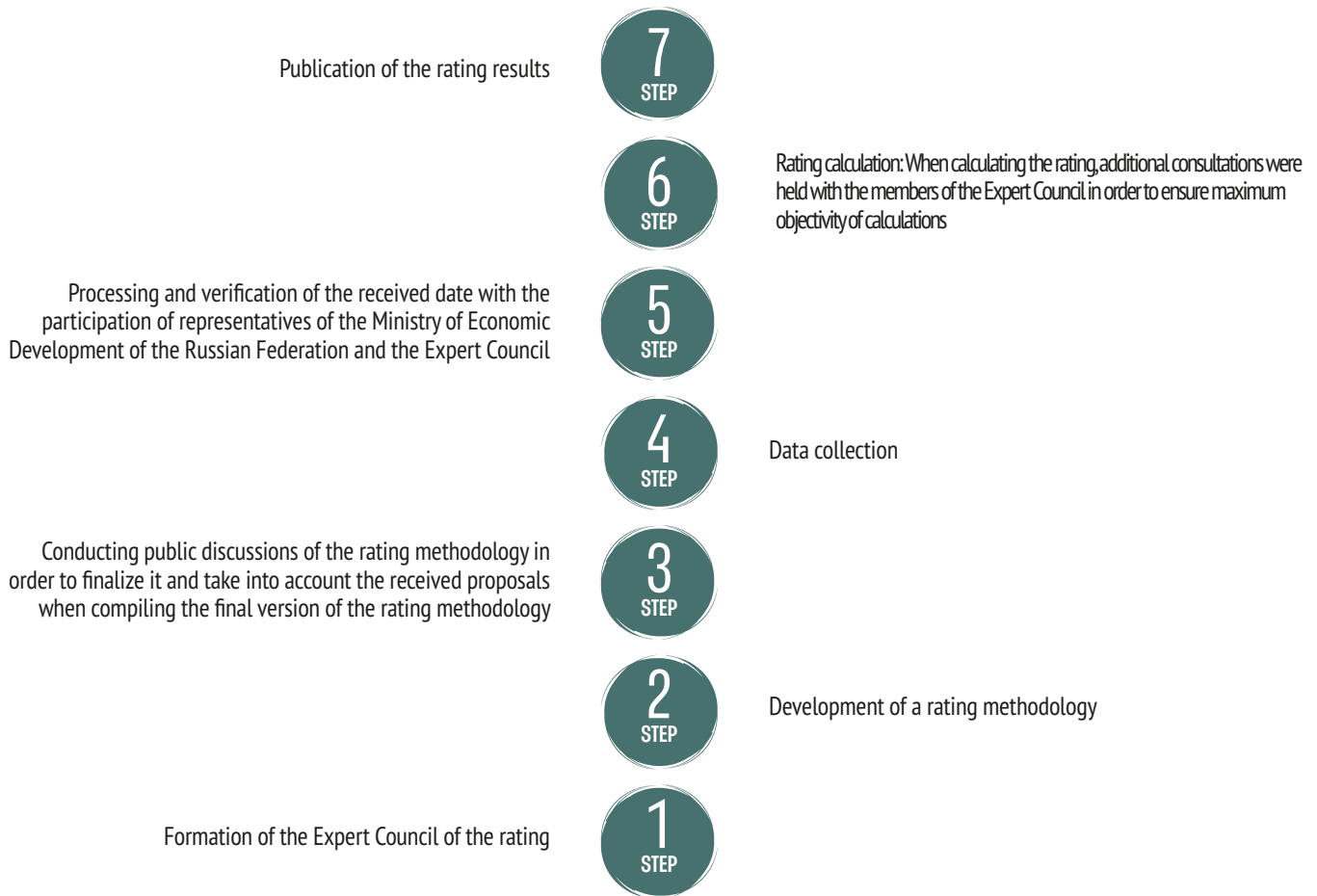
Formation of an independent expert council of the rating to ensure maximum objectivity and transparency of the rating at all stages of its implementation
- 3

The rating methodology is based on the use of a number of statistical data and information received from SEZ management companies, the Ministry of Economic Development of the Russian Federation, as well as from other open sources, expert assessments provided by residents of the SEZ and representatives of the business community
- 4

When forming the rating methodology, only those indicators are taken into account that, according to experts, investors and entrepreneurs, best reflect the investment attractiveness of the SEZ of Russia

## METHODOLOGY THE RATING IN 2023

The rating methodology is based on a comprehensive assessment of the level of investment attractiveness of the Russian SEZ, as well as favorable conditions for attracting Russian and foreign investors according to 33 private indicators grouped into 7 functional blocks (groups of indicators):



## THE MAIN SOURCES OF INFORMATION FOR CALCULATING THE RATING

- Official statistics
- Survey of SEZ management companies
- Survey of SEZ residents
- Experiments to assess the information openness of the SEZ
- Experiments with foreign and Russian investors (2 written requests)



BLOCK S1



INVESTMENT  
ATTRACTIVENESS  
REGION OF RUSSIA

ECONOMIC EFFICIENCY  
AND INVESTMENT ACTIVITY

- Volume of investments in fixed capital, % of GRP
- Level of tax burden for potential SEZ resident, %
- The level of assistance of regional self-government bodies in attracting investment, points
- Investment risk, points
- Engel coefficient, %

REGIONAL LABOUR SUPPLY  
RESOURCES

- Population density coefficient, people/km<sup>2</sup>
- Labour potential, %
- Level of professional education, persons per 10,000 people. population
- Affordability of purchasing housing in the region, points

BLOCK S2



FAVOURABLE CONDITIONS  
FOR ENTREPRENEURIAL  
SEZS

- Duration of obtaining for obtaining a construction permit, days
- Average annual number of attracted residents, units
- Availability of free customs zone in SEZ, points
- Ratio of actually attracted residents in SEZ to the planned value, cumulative total since the start of SEZ operation, %
- Availability of competences of SEZ management company for investor attraction, points

BLOCK S3



PROVISION OF SEZ  
INFRASTRUCTURE

- Ratio of actually constructed built infrastructure facilities to the planned value, %
- Availability of vacant leasable land plots free infrastructure facilities, points
- Transport accessibility of SEZ, points
- Possibility to provide construction services by employees of SEZ management company in the interests of SEZ residents, points

BLOCK S4



LAND RESOURCES  
(LAND RESOURCES AND CAPITAL  
CONSTRUCTION FACILITIES)

- Share of occupied area of land plots in the total usable area SEZ, %
- Cost of land plot sale in SEZ, % of the Russian average value of the indicator for land plots within SEZ boundaries
- Occupied leasable area of office buildings and structures, % of total leasable area office buildings and structures (for SEZ of technology innovation type)

BLOCK S5



INVESTMENT ACTIVITY  
SEZS (INVESTMENT AND  
INNOVATION ACTIVITY OF SEZS)

- Ratio of investment volume of SEZ residents to the leasable area of the SEZ occupied by residents (for SEZ IPT and PSEZ), mln RUB/ha
- Investment attractiveness SEZ infrastructure (for SEZIPT and PSEZ), %
- Average annual investment dynamics (for TIT SEZ), %
- Average annual number of created intellectual property objects for 2020-2022 (for TIT SEZ)

BLOCK S6



INFORMATION OPENNESS  
OF THE SEZ WEBSITE

- Quality of the Internet site in Russian language, points
- Quality of the Internet site in English language, points
- Convenience of using the Internet site for SEZ residents, points
- Availability of opportunities for existing and/or potential SEZ residents submit an online application for the provision of services (via SEZ management company website), as of 1 June 2023, points
- SEZ presence in the information field (attendance of SEZ Internet site), points

BLOCK S7



GLOBAL  
ECONOMIC CHALLENGES

- Sustainable development imperatives  
-non-financial reporting
- Industrial Revolution 4.0  
-high-speed internet  
-CRM system  
-IT specialists  
-Personal office for residents  
-Digital transformation of the site  
-Data processing center
- International production models  
-agreement on conducting activities in the industrial cluster /resident-industrial cluster participant

- 1 -

SPECTACULARITY

Public discussions of the rating methodology with representatives of the Expert Council. Publication of the methodology and basic analyses in the report

- 2 -

OBJECTIVITY  
METHODOLOGIES

The rating's independent Expert Council with participation in its work Representatives of business, financial and credit institutions, development institutes, relevant ministries and agencies ministries and agencies

- 3 -

OBJECTIVITY  
INFORMATION

Рейтинг строится на основе использования статистических данных, полученных from УК ОЭЗ, Минэкономразвития России, а также экспертных оценок

- 4 -

ACCOUNTING THE MOST  
SIGNIFICANT  
FACTORS

Only those indicators that, in the opinion of experts, investors and residents, best reflect the investment attractiveness of the SEZ

METHODOLOGY FOR CONDUCTING VII NATIONAL INVESTMENT ATTRACTIVENESS RATING OF SEZS OF THE RUSSIAN FEDERATION TAKES INTO ACCOUNT THE EXPERIENCE OF DETERMINING THE EXISTING DOMESTIC AND INTERNATIONAL RATINGS OF EFFICIENCY FUNCTIONING OF SEZS, INVESTMENT ATTRACTIVENESS, COMPETITIVENESS, EASE OF DOING BUSINESS, AS WELL AS OTHER MECHANISMS FOR ASSESSING THE INVESTMENT CLIMATE



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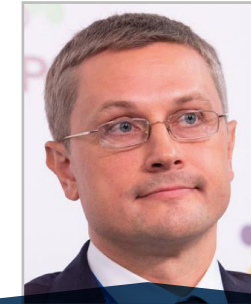
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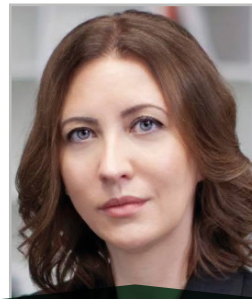
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RESULTS OF THE VII NATIONAL RATING OF INVESTMENT





















INDUSTRIAL PRODUCTION TYPE SEZS (IPT SEZ) AND PORT SEZS (PSEZ)

Name of SEZ		Region of Russia	Total place in the Rating	Change of position in the Rating (by 2022)	Total score <sup>1</sup>	Relation to the average Russian value	 Block S1	 Block S2	 Block S3	 Block S4	 Block S5	 Block S6	 Block S7
1 GROUP: High investment attractiveness of SEZs (over 115%)													
IPT SEZ "Alabuga"		Republic Tatarstan	1	▲ +1	11.92	135.72%	1.00	2.00	1.92	2.00	2.00	1.00	2.00
IPT SEZ "Lipetsk"		Lipetsk region	2	▼ -1	11.87	135.15%	1.00	2.00	1.87	2.00	2.00	1.00	2.00
PSEZ "Ulyanovsk"		Ulyanovsk region	3	▲ +1	11.54	131.40%	1.00	2.00	1.93	2.00	1.66	1.00	1.95
IPT SEZ "Kaluga"		Kaluga region	4	▲ +5	11.48	130.68%	0.98	1.90	1.59	2.00	2.00	1.00	2.00
IPT SEZ "Mogilino"		Pskov region	5	▼ -2	11.39	129.71%	0.97	1.88	1.55	2.00	2.00	1.00	2.00
IPT SEZ "Togliatti"		Samara region	6	▼ -1	11.16	127.04%	1.00	1.96	1.92	2.00	1.99	1.00	1.28
IPT SEZ "Titanium Valley"		Sverdlovsk region	7	▼ -1	10.56	120.23%	0.91	1.89	1.80	2.00	2.00	1.00	0.96
IPT SEZ "Alga"		Republic of Bashkortostan	8	-	10.44	118.86%	0.93	1.82	1.42	2.00	1.26	1.00	2.00
IPT SEZ "Uzlovaya"		Tula region	9	▲ +1	10.40	118.35%	1.00	1.89	1.26	2.00	1.95	1.00	1.31
2 GROUP: SEZs sufficiently attractive from the investment point of view (from 100% to 115%)													
IPT SEZ "Orenburzhye"		Orenburg region	10	-	9.99	113.74%	1.00	1.62	1.35	2.00	1.40	1.00	1.63
IPT SEZ "Stupino Kvadrat"		Moscow region	11	▼ -4	9.81	111.70%	0.95	1.81	1.30	1.65	2.00	0.79	1.31

<sup>1</sup> The final score is calculated as an integral indicator in the Methodology of the VII National Rating of investment Attractiveness of the SEZ of Russia: functional blocks S1, S6 have a weighting coefficient equal to 1; functional blocks S2, S3, S4, S5, S7 have a weighting coefficient equal to 2

ATTRACTIVENESS OF THE SEZ OF RUSSIA IN 2023

INDUSTRIAL PRODUCTION TYPE SEZS (IPT SEZ) AND PORT SEZS (PSEZ)















Name of SEZ	Region of Russia	Total place in the Rating	Change of position in the Rating (by 2022)	Total score <sup>1</sup>	Relation to the average Russian value	 Block S1	 Block S2	 Block S3	 Block S4	 Block S5	 Block S6	 Block S7	
3 GROUP: Moderate investment attractiveness (less than 100%)													
IPT SEZ "Avangard"		Omsk region	12	▲ +4	8,75	99,64%	1,00	1,36	1,31	2,00	1,44	1,00	0,64
IPT SEZ "Centre"		Voronezh region	13	-	8,57	97,61%	1,00	1,66	1,25	2,00	1,45	0,90	0,32
IPT SEZ "Lotus"		Astrakhan region	14	▼ -2	8,49	96,65%	0,92	1,94	1,62	2,00	1,47	0,55	0,00
IPT SEZ "Dobrograd-1"		Vladimir region	15	▼ -4	8,31	94,57%	0,91	1,49	1,66	1,33	1,27	1,00	0,64
IPT SEZ "Ivanovo"		Ivanovo region	16	-	8,08	91,99%	0,81	1,64	1,13	2,00	2,00	0,51	0,00
IPT SEZ "Oryol"		Oryol region	17	▼ -3	8,07	91,89%	1,00	1,33	0,74	2,00	2,00	1,00	0,00
IPT SEZ "Kulibin"		Nizhny Novgorod region	1	▼ -3	7,47	85,01%	0,95	1,41	0,96	1,69	1,14	1,00	0,32
IPT SEZ "Kashira"		Moscow region	19	▼ -2	7,35	83,62%	0,96	1,55	0,58	1,60	1,65	1,00	0,00
IPT SEZ "Novgorodskaya"		Novgorod region	20	-	6,32	71,98%	0,76	1,10	0,79	1,87	0,00	0,53	1,28
IPT SEZ "Maksimikha"		Moscow region	21	▼ -3	6,06	69,01%	0,98	1,20	1,07	0,73	1,09	1,00	0,00
PSEZ "Olya"		Astrakhan region	22	▼ -3	5,95	67,74%	0,92	1,03	0,75	2,00	0,70	0,55	0,00
IPT SEZ "Krasnoyarsk Technological Valley"		Krasnoyarsk region	23	▼ -3	5,75	65,49%	0,87	1,50	0,99	0,85	0,86	0,68	0,00
IPT SEZ "Grozny"		Chechen Republic	24	▼ -3	5,07	57,72%	0,86	0,97	0,50	0,44	1,79	0,52	0,00
IPT SEZ "Stabna"		Smolensk region	25	-	4,79	54,50%	0,89	0,76	1,77	0,89	0,00	0,47	0,00

<sup>1</sup> The final score is calculated as an integral indicator in the Methodology of the VII National Rating of investment Attractiveness of the SEZ of Russia: functional blocks S1, S6 have a weighting coefficient equal to 1; functional blocks S2, S3, S4, S5, S7 have a weighting coefficient equal to 2



# RESULTS OF THE VII NATIONAL INVESTMENT RATING THE ATTRACTIVENESS OF THE SEZ OF RUSSIA IN 2023

## TECHNICAL AND IMPLEMENTATION TYPE SEZ (TIT SEZ)

Name of SEZ	Region of Russia	Total place in the Rating	Change of position in the Rating (by 2022)	Total score <sup>1</sup>	Relation to the average Russian value								
Block S1	Block S2	Block S3	Block S4	Block S5	Block S6	Block S7							
1 GROUP: High investment attractiveness of SEZs (over 100%) <sup>2</sup>													
TIT SEZ "Technopolis "Moscow"		Moscow	1	-	11.71	117.61	1.00	1.92	1.79	2.00	2.00	1.00	2.00
TIT SEZ "Dubna"		Moscow region	2	-	11.32	113.75	0.94	2.00	1.81	2.00	1.57	1.00	2.00
TIT SEZ "Innopolis"		Republic of Tatarstan	3	▲ +1	10.77	108.14	0.80	2.00	1.72	2.00	2.00	0.58	1.67
TIT SEZ "St. Petersburg"		St. Petersburg	4	▼ -1	10.57	106.14	0.94	1.89	1.57	1.48	2.00	1.00	1.67
2GROUP: SEZs that are sufficiently attractive from the investment point of view (from 80% to 100%)													
TIT SEZ "Almaz"		Saratov region	5	▲ +2	9.01	90.49	0.80	1.41	1.86	2.00	1.62	0.99	0.33
TIT SEZ "Istok"		Moscow region	6	▼ -1	8.42	84.61	0.94	1.79	1.49	1.57	1.38	0.92	0.33
3 GROUP: Moderate investment attractiveness (less than 80%)													
TIT SEZ "Tomsk"		Tomsk region	7	▼ -1	7.89	79.26	0.80	1.82	1.34	1.59	1.35	0.82	0.17

<sup>1</sup> The final score is calculated as an integral indicator in the Methodology of the VII National Rating of investment Attractiveness of the SEZ of Russia: functional blocks S1, S6 have a weighting coefficient equal to 1; functional blocks S2, S3, S4, S5, S7 have a weighting coefficient equal to 2

# PROFILES OF THE SPECIAL ECONOMIC ZONES (SEZ) INVOLVED IN THE VII NATIONAL INVESTMENT RATING THE ATTRACTIVENESS OF THE SEZ OF RUSSIA 2023





# IPT SEZ "ALABUGA"

Republic of Tatarstan



alabuga

## PRIORITIES DIRECTIONS DEVELOPMENT



Recycling  
polymers



Construction  
materials



Composite  
materials



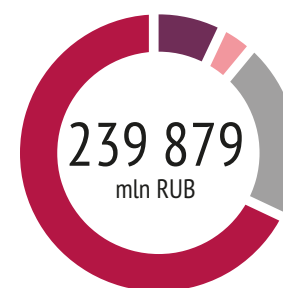
Automobile industry

YEAR OF  
CONSTRUCTION **2005**

NUMBER OF RESIDENTS **71**  
INCLUDING FOREIGN **25**

DISTANCE TO MOSCOW **1 040 km**  
DISTANCE TO KAZAN **213.4 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



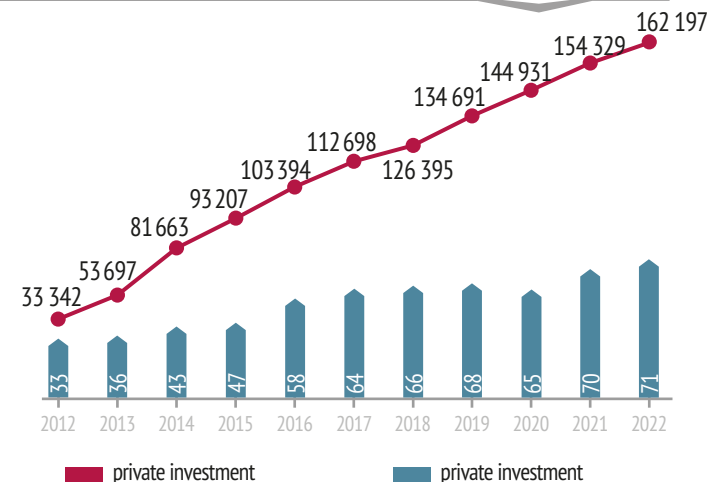
7.1% **17 078**  
Federal budget funds

67.6% **162 197**  
Extra-budgetary investments  
of residents

3.6% **8 626**  
Regional budget funds

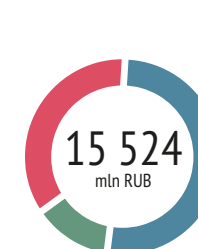
21.7% **51 978**  
Investments of the SEZ  
management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



\* The amount of actually disbursed funds, the source of which are federal and regional budget funds, is indicated

## TAXES PAID, 2022

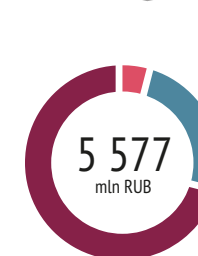


35.4% **5 502**  
Taxes paid by SEZ residents and SEZ  
management company

12.8% **1 989**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

51.8% **8 033**  
Volume of customs duties paid by  
by SEZ residents and MCs

## TAX BENEFITS, 2022



3.7% **204**  
In the part credited to the federal budget

71.1% **3 965**  
In the part credited to the budget of the subject of the RF

0% **0**  
On payment of insurance premiums

25.2% **1 408**  
On payment of customs duties



Jobs created, number **10 843**



SEZ residents'  
revenue, 2022 **137 788**  
mln RUB  
Including from  
exports **69 715**  
mln RUB



Labor productivity in  
the SEZ territory **12.7**  
mln RUB/person

The Alabuga Special Economic Zone of industrial production type was established in 2005. The area of the SEZ is 3,903.5 hectares. The total volume of private investments amounted to 162 bln RUB, the revenue of residents in 2022 amounted to 137.7 bln RUB, 11,559 jobs were created.

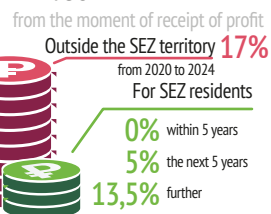
IPT SEZ "Alabuga" is a full-service partner providing the best engineering, construction, human resources, logistics and social infrastructure. The company pays special attention to social infrastructure. So, a 10-minute drive from Alabuga is the cottage village "Three Bears", where employees of the management company and employees of resident factories live. We also pay great attention to staff development and its provision for our residents. For these purposes, the largest educational center "Alabuga Polytechnic" was built with a target capacity of 10 thousand people per year, where a dual training program was implemented, in which college students study with modern equipment in the morning under the mentorship of the best engineers of the plants-residents of the IPT SEZ "Alabuga", and in the second they study

subjects in institutions of secondary special education education. At the same time, they undergo internships in specialized departments of the company. Upon completion of their studies, graduates become highly qualified and in-demand specialists in the labor market who have work experience behind them.

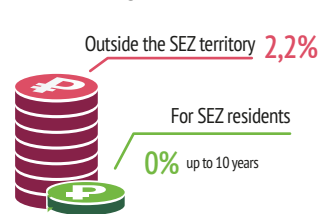
On the territory of the IPT SEZ "Alabuga" in Russia there are more than 30 unique import-substituting industries, including international ones, which are leaders in their industries: Kastamonu, August-Alabuga, Draylock Technologies, Continent Production Solutions, Aurus, Alabuga Fiber, Rockwool, Hayat, Şişecam, Coşkunöz.

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX



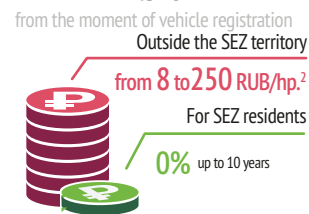
### PROPERTY TAX



### LAND TAX



### TRANSPORT TAX



KEY RESIDENTS

▼ LLC "P-D Tatneft-Alabuga Steklovolochno"



▼ LLC "Joshkunoz Alabuga"



▼ LLC "AURUS"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

<sup>2</sup> Hereinafter, information on the amount of transport tax is presented depending on engine power and vehicle category (TC)





SHAGIVALEEV  
Timur Nailevich

General Director of JSC "IPT SEZ "Alabuga"

	Land area in 2022	3 903.5 ha
	The area of administrative buildings	22.9 thnd m²
	Capacity of power supply facilities	350 MW
	Capacity of water supply facilities	992.7 m³/h
	Capacity of wastewater disposal facilities	880.8 m³/h
	Capacity of heat supply facilities	34.823 Gcal/h
	Capacity of gas supply facilities	85 503 m³/h

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Educational and training services		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Engineering services
	Financial services, including financial intermediation services		Marketing research
	Operation and maintenance of engineering infrastructure facilities		
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

423600, Republic of Tatarstan, Yelabuga municipal district, Yelabuga, Alabuga industrial site, Sh-2 str., building 4/1  
Phone: +7 (85557) 5-90-30  
Official website: <https://alabuga.ru>  
E-mail: [invest@alabuga.ru](mailto:invest@alabuga.ru)

	Sale of a land plot (SEZ)	118.47 - 131.47 thnd RUB/ha
	Rent of a land plot per year (SEZ)	29.2 thnd RUB/ha
	Length of highways	27 757 m
	The cost of electricity supply*	3.9 RUB/kWh
	The cost of water supply*	46.68 RUB/m³
	The cost of water supply*	42.04 - 82.34 RUB/m³
	The cost of heat supply*	2 425.26 RUB/Gcal
	The cost of gas supply*	6 929.35 - 7 770.34 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://danaflex-group.com/ru>

NAME OF THE INVESTMENT PROJECT

Creation of production of flexible packaging materials on the territory of the IPT SEZ "Alabuga"

	Volume of the resident's declared investments	3 559.07 mln RUB
	The volume of investments made by the resident, at 06/30/2023	3 297.6 mln RUB
	Implementation period	2016-2023

Danaflex is the market leader in the production of flexible packaging in Russia and CIS. The company's factories are equipped with modern equipment for deep, flexographic (W&H), and digital printing. The company is also engaged in the production of films by means of blown and flat-plate extrusion (W&H).



Due to the presence of a complete technological chain at our enterprise, from design adaptation to cutting and packaging of products and constant control of technological parameters at each stage of production, we can guarantee stable quality of our products and reliability to the widest range of consumers.

LLC "COSKUNOZ ALABUGA"

<https://coskunoz.ru/ru/>

NAME OF THE INVESTMENT PROJECT

Organization of stamping production of car body parts by order of automakers

	Volume of the resident's declared investments	4 846.3 mln RUB
	The volume of investments made by the resident, at 06/30/2023	4 814.85 mln RUB
	Implementation period	2012-2015



LLC "Coskunoz Alabuga" is the first auto-stamping enterprise of a foreign manufacturer in the territory of the Special Economic Zone "Alabuga" in the Republic of Tatarstan. The plant was built in record time. The company was awarded the "Investment Project of the Year 2013" award at the 2014 Russian Automotive Forum in Moscow as part of the A. Smith Conference. The plant was put into operation on August 29, 2014 with the participation of the RAIS of the Republic of Tatarstan, R.N. Rustam Minnikhanov, the volume of investments and capital investments as of 06/30/2023 amounted to about 4.8 bln RUB.

Opened in August 2014, the plant today produces more than three hundred types of stamped products for passenger cars, commercial vehicles and SUVs, including body sides, hoods, roofs, attachments and parts for household appliances.

The company also sells tooling used to produce body parts ordered by automakers and scrap metal.

At this stage of work, the main clients of LLC "Coskunoz Alabuga" are LLC "Sollers Alabuga", JSC "KAMAZ", JSC "AVTOVAZ", LLC "AURUS", LLC "BEKO", LLC "PSMA Rus", LLC "HYER INDUSTRY RUS", JSC "KAMA".

The production area of the plant is 29 496 m². The plant is equipped with fully automated pressing lines. The average number of employees in September 2023 is about 240 people.



# IPT SEZ "LIPETSK"

Lipetsk region



Today, the Lipetsk Special Economic Zone is included in the list of the most efficient industrial sites in Russia. 58 residents have been registered with the volume of declared investments – 219 bln RUB. Investors have invested more than 96 bln RUB in the region's economy. The total volume of products sold since the creation of the SEZ has reached 251 bln RUB. More than 5,300 jobs have been created.

Due to the rich raw material base and the high level of industrial production development in the Lipetsk region, large high-tech international companies successfully integrate their projects in the region and increase the efficiency of their activities through localization and optimization of production chains.

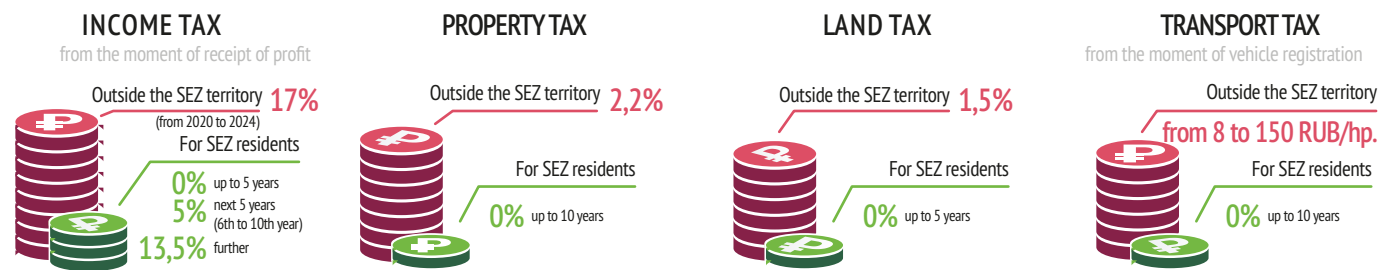
The maximum experience and competence of the Management Company's team allowed dozens of business leaders to create advanced production facilities in the

IPT SEZ "Lipetsk" with an annual production volume of more than 57 bln RUB. Most of the current residents are by far the most efficient enterprises of their global groups.

Of course, the special economic zone is developing in accordance with the industry strategy of the Lipetsk region, which involves the localization of all related industries in the region, in order to reduce the costs of industrial and agricultural producers.

The Yelets site is interesting for agro-industrial companies, since the Lipetsk region is the center of a compact macroregion, where half of the total volume of sugar beet in Russia and about 20% of wheat are produced. The Yelets Region has become a center of attraction for the creation of logistic agro-industrial capacities.

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS

▼ LLC "Egida"



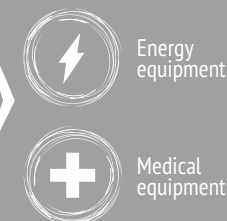
▼ LLC "WeFry"



▼ LLC "Lipetsk Coffee Company"



## PRIORITIES DIRECTIONS DEVELOPMENT

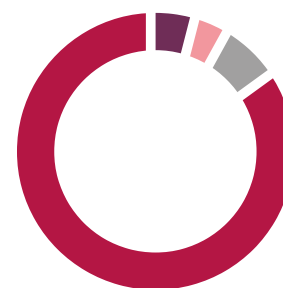


YEAR OF CONSTRUCTION **2005**

NUMBER OF RESIDENTS **58**  
INCLUDING FOREIGN **24**

DISTANCE TO MOSCOW **450 km**  
DISTANCE TO LIPETSK **20 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



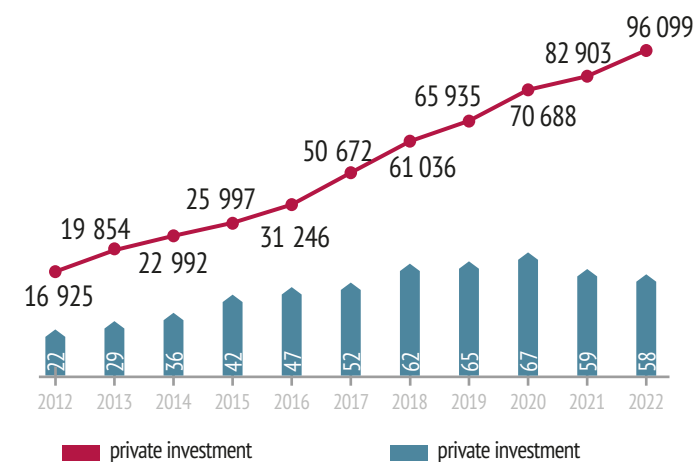
7.1% **7 999** mln RUB  
Federal budget funds

85.1% **96 099** mln RUB  
Extra-budgetary investments of residents

4.1% **4 618** mln RUB  
Regional budget funds

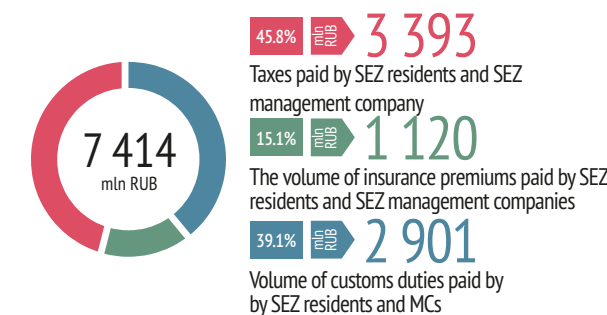
3.8% **4 247** mln RUB  
Investments of the SEZ management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB

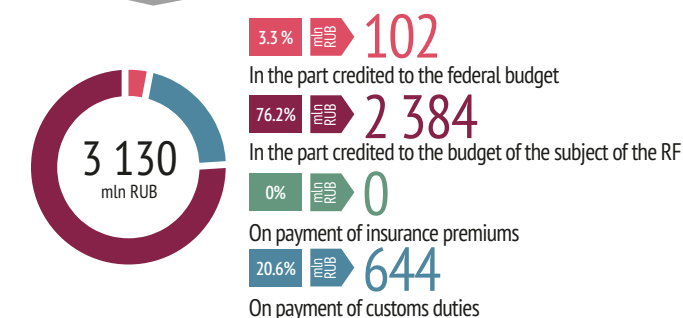


\* The amount of actually disbursed funds, the source of which are federal and regional budget funds, is indicated

## TAXES PAID, 2022



## TAX BENEFITS, 2022



Jobs created, number **5 364**



SEZ residents' revenue, 2022 **57 084** mln RUB  
Including from exports **25 129** mln RUB



Labor productivity in the SEZ territory **8.5** mln RUB/person





BAZAEV  
Alexander Arsenovich

General Director of JSC "IPT SEZ" Lipetsk"

	Land area in 2022	2 298.4 ha
	The area of administrative buildings	8 992.8 m²
	Capacity of power supply facilities	347 MW
	Capacity of water supply facilities	13 000 m³/h
	Capacity of wastewater disposal facilities	9000 m³/h
	Capacity of heat supply facilities	43.6 Gcal/h
	Capacity of gas supply facilities	58 000 m³/h

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Educational and training services		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Engineering services
	Financial services, including financial intermediation services		Marketing services
	Operation and maintenance of engineering infrastructure facilities		
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

398010, Lipetsk region, Gryazinsky district, Kazinka village, SEZ territory  
Lipetsk shopping center, building 2  
Phone: +7 (804) 333-84-24  
Official website: <https://sezlipetsk.ru/>  
E-mail: [info@sezlipetsk.ru](mailto:info@sezlipetsk.ru)

	Sale of a land plot (SEZ)	190.5 thnd RUB/ha
	Rent of a land plot per year (SEZ)	47.5 thnd RUB/ha
	Length of highways	41 262 m
	The cost of electricity supply*	4.5 - 9.57 RUB/kWh
	The cost of water supply*	52.06 RUB/m³
	The cost of water supply*	30.28 RUB/m³
	The cost of heat supply*	4694 RUB/Gcal
	The cost of gas supply*	7946.99 – 9085.78 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://fry-me.ru/>

NAME OF THE INVESTMENT PROJECT

Frozen Potato Production Plant

	Volume of the resident's declared investments	9 600 mln RUB
	The volume of investments made by the resident, at 06/30/2023	16 015 mln RUB
	Implementation period	2013-2024

The high-tech plant is located on the territory of the Lipetsk SEZ and works with farms from 25 regions of Russia. During the season, more than 200 thousand tons of potatoes are processed, and 3.5 million servings of French fries are produced every day.

LLC "WE FRY"

WEFRY



Potatoes are supplied to the largest restaurant chains of the Russian Federation and the CIS, to key retail customers, the products are chosen by the most demanding restaurateurs and chefs. WeFry are experts in the production of French fries!

LLC "EGIDA"

EGIDA



<https://www.egida.ru/ru>

NAME OF THE INVESTMENT PROJECT

Production and sale of polyurethane foam

	Volume of the resident's declared investments	1 344 mln RUB
	The volume of investments made by the resident, at 06/30/2023	4 750 mln RUB
	Implementation period	2023-2028

Egida is a Russian company for the production and sale of polyurethane foam, fabrics, adhesives and components for upholstered furniture.

It is a supplier of components for the largest furniture manufacturers in Russia and CIS countries, such as ORMATEK, Askona, Moon, Hoff.

Today, Egida produces at least 35% of elastic polyurethane foam in Russia. The company was founded in 1992. The company's plants are located in Kazan (1992), Karaganda (2006), Moscow (2016), Tashkent (2020), Lipetsk (2022).



# PSEZ "ULYANOVSK"

Ulyanovsk region



Currently, Ulyanovsk is the only port special economic zone bordering the international airport (Ulyanovsk-Vostochny). The total area of the SEZ is 434.6 hectares. This is the most versatile type of SEZ – suitable for localization of both production and logistics projects, as well as wholesale trade. Production and storage facilities are available for rent.

All types of transport infrastructure are available in the PSEZ "Ulyanovsk" and there is an opportunity for re-export of goods: the territory of the SEZ is adjacent to the airport, connected to the airport apron by a taxiway, and there is also a railway and a highway with access to the federal highway, the highway is nearby. The nearest river cargo port is 17 km away.

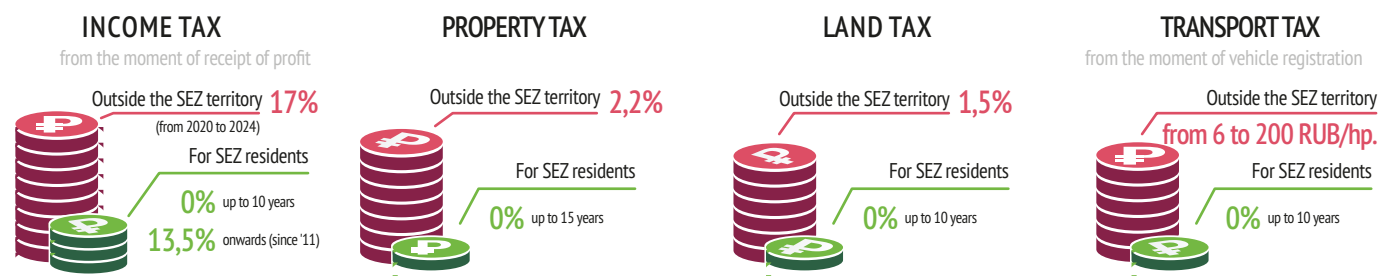
By the end of 2022, 47 companies had been registered. The main activities of the resident companies are manufacturing, wholesale trade, maintenance and repair of aircraft.

The composite cluster is actively developing in PSEZ "Ulyanovsk". The PSEZ area became a part of the interregional industrial cluster "Composites without borders".

The following companies work in this direction among the residents of PSEZ "Ulyanovsk": "Galen", "Holzhof Rus", "Volga-PKM", "Eco-NIOCR", "Polycom".

Prospective development of PSEZ "Ulyanovsk" is also associated with the construction of a system of infrastructure facilities that provide integrated development of the territory and create comfortable living and working conditions for employees of resident enterprises. In the immediate vicinity of the SEZ territory on the picturesque bank of the Volga River, it is planned to build a residential area with social infrastructure facilities meeting international standards.

## REGIONAL TAX BENEFITS<sup>1</sup>



### KEY RESIDENTS

▼ LLC "Galen"      ▼ JSC "Holzhof Rus JSC"      ▼ LLC "White Product"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

## PRIORITIES DIRECTIONS DEVELOPMENT

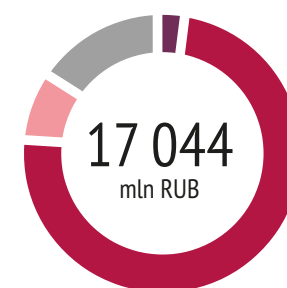


YEAR OF CONSTRUCTION **2009**

NUMBER OF RESIDENTS **47**  
INCLUDING FOREIGN **7**

DISTANCE TO MOSCOW **875 km**  
DISTANCE TO ULYANOVSK **35 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



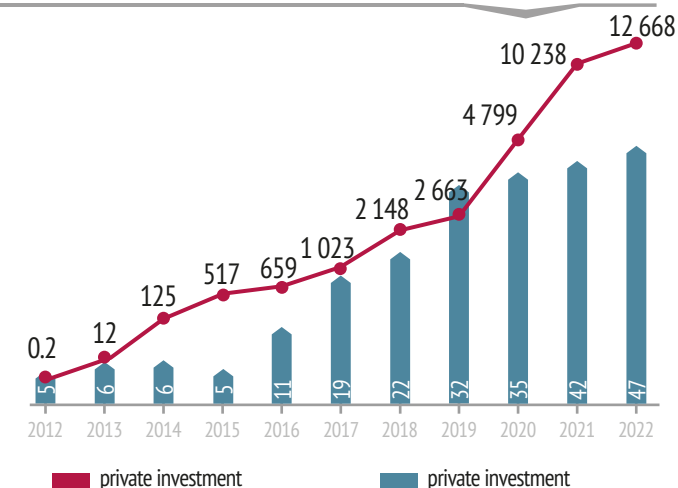
16.0% **2 730**  
Federal budget funds

8.0% **1 365**  
Regional budget funds

74.3% **12 668**  
Extra-budgetary investments of residents

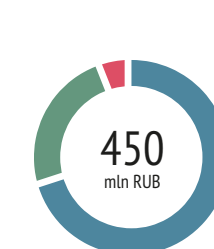
1.7% **281**  
Investments of the SEZ management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZs (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



\* The amount of actually disbursed funds, the source of which are federal and regional budget funds, is indicated

## TAXES PAID, 2022

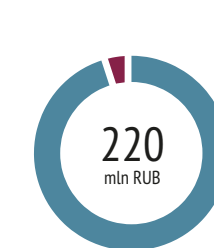


6.1% **27**  
Taxes paid by SEZ residents and SEZ management company

23.7% **107**  
The volume of insurance premiums paid by SEZ residents and SEZ management companies

70.2% **316**  
Volume of customs duties paid by SEZ residents and MCs

## TAX BENEFITS, 2022



0% **0**  
In the part credited to the federal budget

4.5% **10**  
In the part credited to the budget of the subject of the RF

0% **0**  
On payment of insurance premiums

95.5% **210**  
On payment of customs duties



Jobs created, number **1 192**



SEZ residents' revenue, 2022  
**5 845** mln RUB  
Including from exports **3 957** mln RUB



Labor productivity in the SEZ territory **4.9** mln RUB/person





**NEPOCHATOV**  
**Oleg Alexandrovich**  
*General Director of JSC "PSEZ" Ulyanovsk"*

	Land area in 2022	434.6 ha
	The area of administrative buildings	28 440.9 m <sup>2</sup>
	Capacity of power supply facilities	20 MW
	Capacity of water supply facilities	200 m <sup>3</sup> /h
	Capacity of wastewater disposal facilities	200 m <sup>3</sup> /h
	Capacity of gas supply facilities	30 000 m <sup>3</sup> /h
	Length of highways	6 994 m

## MANAGEMENT COMPANY SERVICES

	Financial services, including financial intermediation services		Technological connection to the SEZ resource supply system
	Legal counselling services		Marketing research
	Maintenance of landscaping facilities		Engineering services
	Counselling services		Development of business plans
	Intellectual property management services		Construction control (technical supervision) services
	Consulting services on business management and enterprise management		
	Operation and maintenance of engineering infrastructure facilities		

## CONTACT INFORMATION:

433405, Ulyanovsk region, Cherdaklinsky district, Municipality "Mirnovskoye Rural Settlement", territory of Portovaya SEZ, 15, Industrial Ave. 1  
Phone: +7 (8422) 24-94-17  
Official website: <http://ulsez.com>  
E-mail: [ul.poez@ulsez.ru](mailto:ul.poez@ulsez.ru)

	Sale of a land plot (SEZ)	16.7 thnd RUB/ha
	Rent of office premises per annum	4.5 thnd RUB/m <sup>2</sup>
	The cost of electricity supply*	8.07 RUB/kWh
	The cost of water supply*	60.78 RUB/m <sup>3</sup>
	The cost of water supply*	25.72 RUB/m <sup>3</sup>
	The cost of gas supply*	8 213 RUB/1000 m <sup>3</sup> h

\* The average tariff as of 06/01/2023

<http://ulsez.com/residents/>

## NAME OF THE INVESTMENT PROJECT

Creation of a serial plant for the manufacture of aircraft on-board cable networks and pipeline systems of aircraft and an aviation interior center

	Volume of the resident's declared investments	965.83 mln RUB
	The volume of investments made by the resident, at 06/30/2023	1 023.40 mln RUB
	Implementation period	2013-2024

JSC "PROMTECH-Ulyanovsk", as part of the first part of the ongoing investment project, commissioned a serial plant for the manufacture of inexpensive, modern materials for aviation on-board cable networks and pipeline systems of aircraft with a total area of 26 708 m<sup>2</sup>.

As part of the implementation of the second part of the investment project, it is planned to create a production of interiors for modern

JSC "PROMTEKH-ULIANOVSKI"



homemade Russian-made cars: Sukhoi Superjet, MS-21, etc. The resident plans to build a new production building with an area of 24 000 m<sup>2</sup> and equip it with modern technological equipment.

JSC "HOLZHOF RUS"



<https://holzhof.ru>

## NAME OF THE INVESTMENT PROJECT

Factory for the production of molded products made of wood-polymer composite

	Volume of the resident's declared investments	121.75 mln RUB
	The volume of investments made by the resident, at 06/30/2023	255 mln RUB
	Implementation period	2020-2022

A factory for the production of molded products made of wood-polymer composite, in particular decking. The decking sold by the company is used in the construction of berths and marinas of private and passenger ships, in the arrangement of gazebos and terraces of country houses, for fences, fences, landscaping, cladding, park benches, window frames and doorways, as well as furniture. The board made of wood-polymer composite is environmentally friendly, resistant to soaking and rotting, and also has increased wear resistance compared to solid wood.

The company has built and commissioned 2 production buildings. In June 2021, the ceremonial launch of production took place. To date, the company has launched 13 production lines.

There is a high demand for Holzhof Rus products in the Russian Federation.



## IPT SEZ "KALUGA"

Kaluga region



### PRIORITIES DIRECTIONS DEVELOPMENT



Manufacture of  
machinery and  
equipment



Pharmaceuticals



Production of automotive  
components



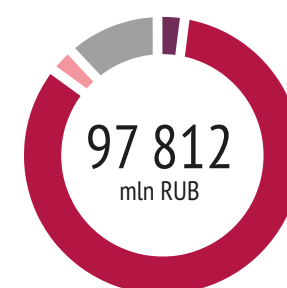
Manufacture of wood  
products

YEAR OF  
CONSTRUCTION **2012**

NUMBER OF RESIDENTS **29**  
INCLUDING FOREIGN **2**

DISTANCE TO MOSCOW **80** km (Borovsk site)  
**350** km (Lyudinovo site)  
DISTANCE TO KALUGA **95** km (Borovsk site)  
**170** km (Lyudinovo site)

### INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



5.7% **5 570**  
Federal budget funds

91.1% **89 103**  
Extra-budgetary investments  
of residents

1.7% **1 701**  
Regional budget funds

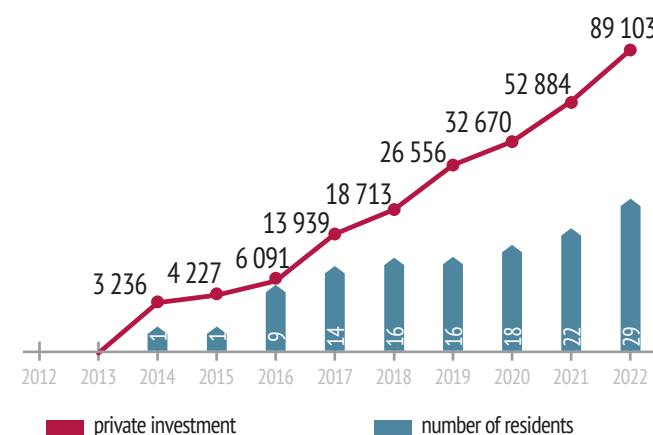
1.5% **1 438**  
Investments of the SEZ  
management company

### TAX BENEFITS, 2022



0.2% **7**  
In the part credited to the federal budget  
20.9% **761**  
In the part credited to the budget of the subject of the RF  
0% **0**  
On payment of insurance premiums  
78.9% **2 840**  
On payment of customs duties

### DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



Jobs created, number **3 529**



SEZ residents'  
revenue, 2022  
**22 960**  
mln RUB  
Including from  
exports **1 585**  
mln RUB



Labor productivity in  
the SEZ territory **6.5**  
mln RUB/person

IPT SEZ Kaluga is a dynamically developing economic zone. The decree on its creation was signed by the Government of the Russian Federation on December 28, 2012.

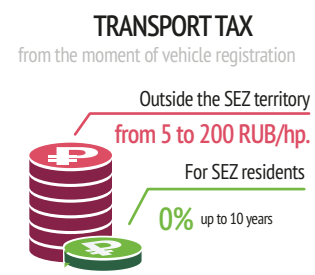
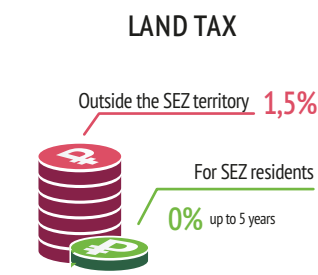
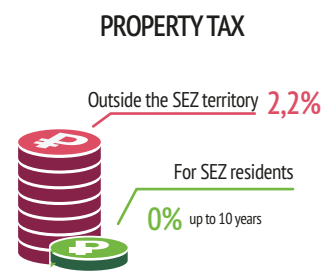
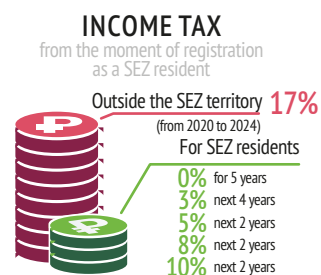
At the time of creation, the area of the IPT SEZ "Kaluga" was 316.05 hectares. Currently, the IPT SEZ "Kaluga" consists of two sites: in the Lyudinovsky and Borovsk districts with a total area of 994.2 hectares. The Lyudinovskaya site is located in the south of the Kaluga region.

The availability of qualified labor resources, proximity to the main transport hubs and raw material bases (forest, sand, clay) provides advantages for the development of large and medium-sized industrial enterprises, including enterprises producing building materials, woodworking and metalworking industries. The Borovskaya site is located in the north of the region, on the border with New Moscow, next to existing high-tech industries, laboratories and engineering centers, the first Russian science city – the city of Obninsk, as well as the large logistics terminal Freight Village Vorsino. The specialization of the IPT SEZ "Borovsk" site is pharmaceutical enterprises, the production of medical equipment and medical products, as well as engineering companies.

As of 12/31/2022, 29 residents were registered in the Kaluga Industrial Park SEZ, 3 484 jobs were created, 89 102.97 mln RUB were invested. In 2022, 4 meetings of the Expert Council were held to review applications for the status of a resident of the special economic zone.

In 2022, the opening of the first Russian plant for the production of a full cycle of decorative base paper from finished pulp by LLC "Ultra Decor Rus" took place at the Lyudinovskaya site of the Kaluga special economic zone. The event was attended by the governor of the region Vladislav Shapsha, Director of "Kronoshpan Holdings East Limited" Peter Kindle. LLC "Ultra Decor Rus" is an enterprise for the production of base paper from finished pulp, as well as decorative and impregnated paper. The plant is one of four Kronoshpan projects being implemented in the Kaluga Region. The new production facility will provide Kronoshpan Kaluga with raw materials for the production of laminated MDF/HDF boards. In 2022, LLC "Hayat Consumer Goods", part of the global Hayat company, announced the launch of production at the Borovskaya site of the Kaluga special Economic zone. The production capacity of the plant is 70 thousand tons of products per year.

### REGIONAL TAX BENEFITS<sup>1</sup>



#### KEY RESIDENTS

▼ LLC "DECO GROUP"



▼ LLC "Vkusprom Confectionery Factory"



▼ LLC "SAN MARCO Russia"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





**POBRYZGANOV**  
**Dmitry Vladimirovich**  
*General Director of JSC "IPT SEZ" Kaluga"*

	Land area in 2022	994.2 ha
	Leasable area	196.4 ha
	The area of administrative buildings	406.26 m²
	Capacity of power supply facilities	274.96 MW
	Capacity of water supply facilities	625.0 m³/h
	Capacity of wastewater disposal facilities	570.83 m³/h
	Capacity of heat supply facilities	3.27 Gcal/h
	Capacity of gas supply facilities	86 300 m³/h

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Lease of office premises		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Marketing research
	Development of a business plan and financial model for obtaining SEZ resident status		
	Operation and maintenance of engineering infrastructure facilities		
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

249032, Kaluga region, Borovsky district, Vorsino village, Northern Industrial Zone, possession 9  
Phone: +7 (4842) 70-50-50  
Official website: <http://www.oez.kaluga.ru/>  
E-mail: [office@oez.kaluga.ru](mailto:office@oez.kaluga.ru)

		Borovskaya site / Lyudinovskaya site	
	Sale of a land plot (SEZ)	1 373.60/393.9	thnd RUB/ha
	Rent of a land plot per year (SEZ)	107 / 31.51	thnd RUB/ha
	Length of highways	11 539.7	m
	The cost of electricity supply*	depends on the tariff option	
	The cost of water supply*	32.17	RUB/m³
	The cost of water supply*	22.15	RUB/m³
	The cost of gas supply*	9 128.28	RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://investkaluga.com/media/stories/ultra-dekor-rus/>

NAME OF THE INVESTMENT PROJECT  
Production of base paper from finished pulp

	Volume of the resident's declared investments	8 988.51 mln RUB
	The volume of investments made by the resident, at 06/30/2023	20 180.19 mln RUB
	Implementation period	2020-2023

In 2022, the opening of the first plant in Russia for the production of a complete set of decorative base paper from finished pulp by Ultra Decor Rus LLC took place at the Lyudinovskaya site of the Kaluga special economic zone. The event was attended by the governor of the region Vladislav Shapsha, Director of Kronoshpan Holdings East Limited Peter Kindle.

Ultra Decor Rus LLC is an enterprise for the production of base paper from finished pulp, as well as decorative and impregnated paper. The plant is one of four projects of the Kronoshpan company implemented in the Kaluga region. The



new production facility will provide Kronoshpan Kaluga with raw materials for the production of laminated MDF/HDF boards. The enterprise is environmentally friendly, the concept of uninterrupted production has been implemented here, closed-loop technologies will be used. The planned production capacity is 40 thousand tons per year of base paper, at least 17 thousand 100 tons of decorative paper per year and about 150 million square meters of impregnated paper per year. The volume of investments already invested is 9.3 bln RUB. More than 150 permanent jobs have already been created.

LLC "EUROCLIMA RUS PRODUCTION"

<https://euroclima.ru/>



NAME OF THE INVESTMENT PROJECT  
Production of air treatment and air conditioning systems

	Volume of the resident's declared investments	180 mln RUB
	The volume of investments made by the resident, at 06/30/2023	602.61 mln RUB
	Implementation period	2021-2023

Euroclima RUS continues to be a leader in the field of innovative developments and is constantly looking for new opportunities to improve and modernize the field of air conditioning and air treatment.

At the annual BIOTECHMED forum, Euroclima RUS presented a 3D model of its future plant, which will produce air conditioning and air purification systems. At the moment, the construction of the plant has been completed, and in November 2023 it will be put into operation at the Borovskaya site of the Kaluga Special Economic Zone.

This production complex with a total area of more than 8000 square meters will be equipped with the most modern production machines using robotic lines. This level of automation will allow the

company to achieve high efficiency and quality of the production process.

It is worth noting that Euroclima RUS is fully transferring high-tech European equipment technologies to the Russian market, which they will implement at their Russian plant. Localization will account for about 85% of production in Russia. This indicates the company's commitment to maximum import substitution and support for domestic production.



# IPT SEZ "MOGLINO"

Pskov region



Special economic zone  
**MOGLINO**



Moglino is a state special economic zone of industrial production type located in the Pskov region. The region borders simultaneously with three countries: Estonia, Latvia and Belarus, as well as with four regions of Russia: Leningrad region, Novgorod region, Tver region, Smolensk region. The distance from the regional center – the city of Pskov – to Moscow is 750 km, to St. Petersburg – 280 km. Due to the location of the region, the number of potential markets for local producers is about 45 million people.

IPT SEZ "Moglino" is 300 hectares of modern industrial and business infrastructure of international level, endowed with a special legal status. The territory is intended for the localization of high-tech industries. SEZ residents can enjoy tax benefits and customs preferences, as well as access to engineering, transport and business infrastructure. Connection to the engineering infrastructure and power supply networks is free of charge. The issuance of technical specifications to residents is also free of charge.

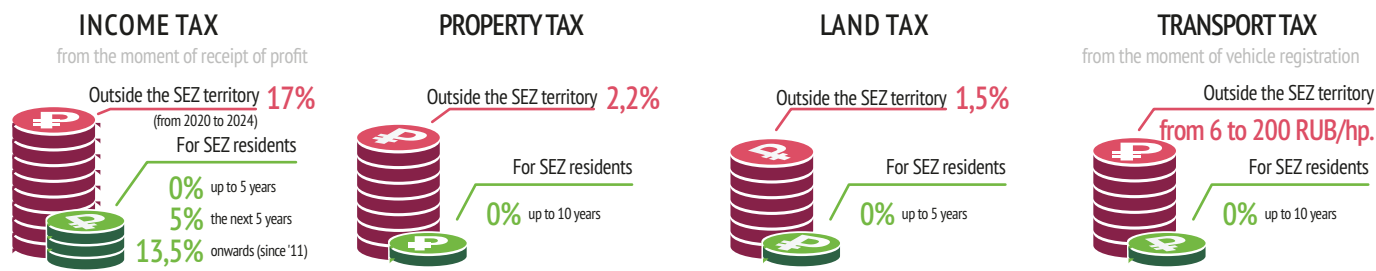
A free customs zone (FCZ) regime operates on the territory of Moglino. Residents of the SEZ get the opportunity to save on customs duties, VAT on the import of equipment

and components, construction materials and vehicles used for production in the territory of the SEZ. The savings of the investor when placing production in Moglino is up to 40% of the cost of the project. If the investor wishes, the production can be placed outside the borders STZ, while retaining the opportunity to enjoy benefits.

The proximity of the IPT SEZ "Moglino" to the regional center of the region – the city of Pskov with a population of 200 thousand people – provides personnel needs, as well as the opportunity for comfortable living and leisure activities for investors and nonresident workers.

The team of the IPT SEZ "Moglino" is an integral part of our success. We have assembled a team of professionals and experts who are ready to implement innovative ideas and achieve high results together with you.

## REGIONAL TAX BENEFITS<sup>1</sup>



### KEY RESIDENTS

▼ LLC "Nor-Maali"

▼ LLC "Eurobit"

▼ LLC "Elme Messer Rus"

**NOR** MAALI

**EuroBit**

**ELME MESSER GASS**  
Gases for Life

## PRIORITIES DIRECTIONS DEVELOPMENT



Automotive components



Electrical Engineering



Railway equipment



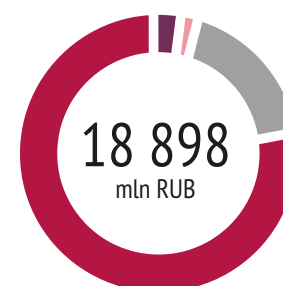
Building materials

YEAR OF  
CONSTRUCTION **2012**

NUMBER OF RESIDENTS **17**  
INCLUDING FOREIGN **6**

DISTANCE TO MOSCOW **750** km  
DISTANCE TO PSKOV **8** km

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



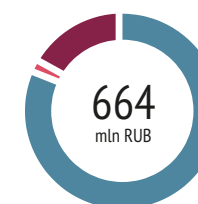
17.7% **3 349**  
Federal budget funds

78.9% **14 903**  
Extra-budgetary investments  
of residents

1.7% **318**  
Regional budget funds

1.7% **328**  
Investments of the SEZ  
management company

## TAX BENEFITS, 2022



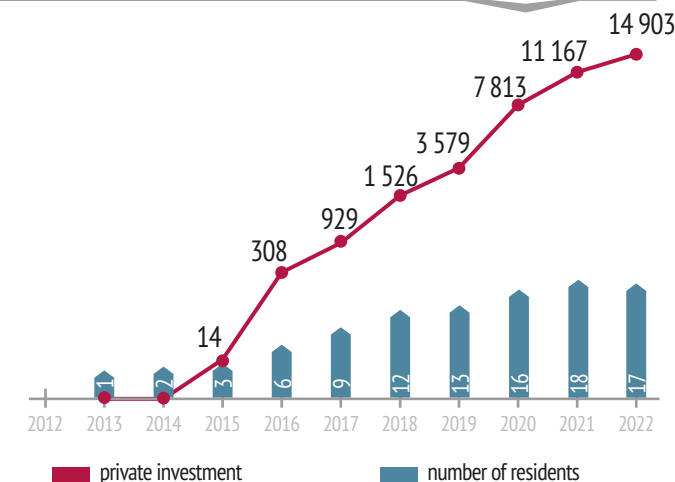
0.3% **2**  
In the part credited to the federal budget

19.0% **126**  
In the part credited to the budget of the subject of the RF

0% **0**  
On payment of insurance premiums

80.7% **536**  
On payment of customs duties

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



Jobs created, number **495**



SEZ residents'  
revenue, 2022 **1 358**  
mln RUB

Including from  
exports **443**  
mln RUB



Labor productivity in  
the SEZ territory **2.7**  
mln RUB/person





YAKOVLEV  
Anton Viktorovich

Acting Director General JSC "IPT SEZ" Moglino

	Land area in 2022	298.34 ha
	Leasable area	196.4 ha
	The area of administrative buildings	0 m <sup>2</sup>
	Capacity of power supply facilities	115.9 MW
	Capacity of water supply facilities	79.7 m <sup>3</sup> /h
	Capacity of wastewater disposal facilities	161.9 m <sup>3</sup> /h
	Capacity of heat supply facilities	3.27 Gcal/h
	Capacity of gas supply facilities	23 926 m <sup>3</sup> /h

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Marketing research		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Engineering services
	Operation and maintenance of engineering infrastructure facilities		
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

180502, Pskov region, Pskov district, Moglino village,  
Moglino SEZ zone, 18,  
Phone: +7 (8112) 29-33-33  
Official website: <http://www.moglino.com>  
E-mail: [info@moglinosez.ru](mailto:info@moglinosez.ru)

	Sale of a land plot (SEZ)	134 thnd RUB/ha
	Rent of a land plot per year (SEZ)	6.7 thnd RUB/ha
	Length of highways	11 470 m
	The cost of electricity supply*	5.59 RUB/kWh
	The cost of water supply*	23.64 RUB/m <sup>3</sup>
	The cost of water supply*	29.54 RUB/m <sup>3</sup>
	The cost of gas supply*	7 080 RUB/1000 m <sup>3</sup> *h

\* The average tariff as of 06/01/2023

<https://titan-polymer.ru/>

NAME OF THE INVESTMENT PROJECT

Creation of a multifunctional complex for production of polyethylene terephthalate, fibres, films and nonwovens

	Volume of the resident's declared investments	17 761 mln RUB
	The volume of investments made by the resident, at 06/30/2023	11 884 mln RUB
	Implementation period	from 2019 to present time

Pskov plant "Titan-Polymer" is a project to create a multifunctional complex for the production of polyethylene terephthalate, fiber, films and nonwovens.

The strategically important project will create a base of polyester raw materials, ensure import substitution of a large range of products, including medical and special-purpose ones.

LLC "TITAN-POLYMER"

Титан-Полимер



The production of textile and film polyethylene terephthalate will contribute to the revival of textile and other industries. As a result of the project, it is planned to create a production cluster on the basis of an industrial technopark in the region. "Titan-Polymer" products are raw materials for manufacturers of a wide range of goods.

LLC "SYNTECHNO-TECHNOLOGY"

<https://syntechno.ru/>



NAME OF THE INVESTMENT PROJECT

Production of laboratory diamonds

	Volume of the resident's declared investments	607 mln RUB
	The volume of investments made by the resident, at 06/30/2023	226.87 mln RUB
	Implementation period	from 2019 to present time

LLC "Syntechno Technologies" is a leading company for the production of laboratory diamonds, which has the technology to reproduce the natural process of terrestrial crystallization of carbon into diamonds.

LLC "Syntechno Technologies" has its own scientific and technical unit and laboratory, which made it possible to create an improved HPHT technology that reproduces the natural process of terrestrial

crystallization of carbon into diamonds. They are manufactured to precisely defined specifications using a controlled production process that provides customers with guaranteed consistent, reproducible and reliable quality of the diamonds produced.



# IPT SEZ "TOGLIATTI"

Samara region

ОСОБАЯ ЭКОНОМИЧЕСКАЯ ЗОНА ТОЛЬЯТТИ



## PRIORITIES DIRECTIONS DEVELOPMENT



Construction of industrial infrastructure on the territory of the IPT SEZ "Togliatti"



Operation of the created infrastructure, provision of services to residents



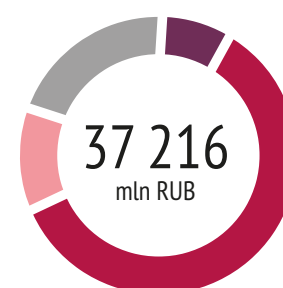
Attracting resident companies to build production facilities on the site

YEAR OF  
CONSTRUCTION **2010**

NUMBER OF RESIDENTS **31**  
INCLUDING FOREIGN **8**

DISTANCE TO MOSCOW **986 km**  
DISTANCE TO SAMARA **100 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



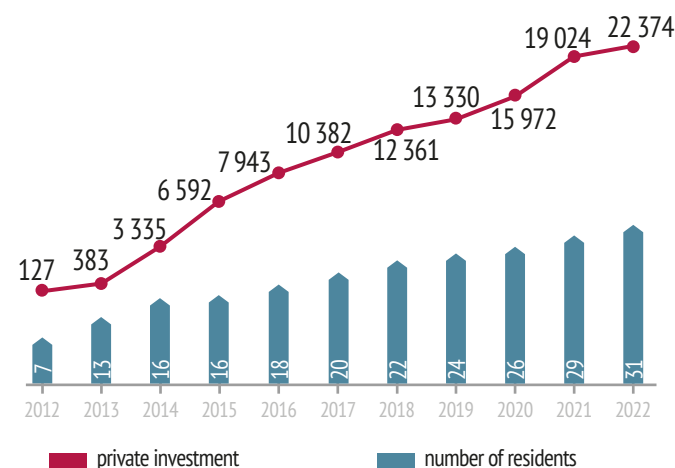
20.1% **7 475**  
Federal budget funds

60.1% **22 374**  
Extra-budgetary investments of residents

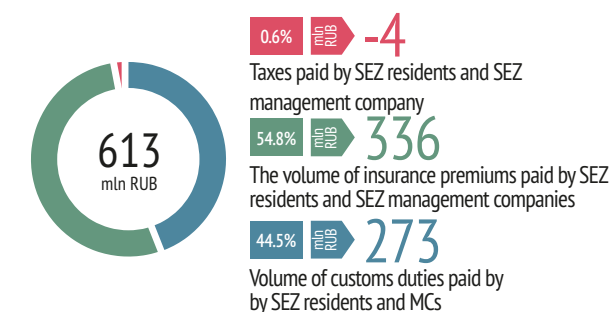
12.2% **4 549**  
Regional budget funds

7.6% **2 818**  
Investments of the SEZ management company

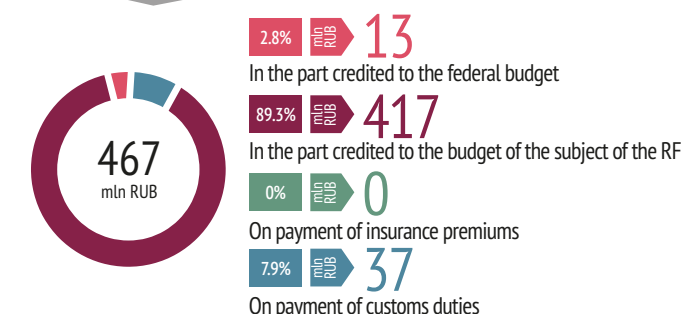
## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022



## TAX BENEFITS, 2022



Jobs created, number **2 266**



SEZ residents' revenue, 2022  
**9 768** mln RUB  
Including from exports **3 252** mln RUB



Labor productivity in the SEZ territory **4.3** mln RUB/person

The Tolyatti Special Economic Zone of industrial production type is one of the most effective investment platforms in the country, created in 2010. In 2020, the SEZ is included in the boundaries of the Tolyatti urban district, which is located in the immediate vicinity of the site (0.3 km).

The area of the SEZ is 643 hectares, of which more than 400 hectares (1st and 2nd stages) are provided with all energy resources for the opening of almost any production. When localizing on our territory, in addition to the new infrastructure built with budgetary funds, investors receive significant preferences guaranteed by the state: tax benefits (for profit, land, property and transport), a free customs zone regime (used for duty-free import of equipment, raw materials and materials into the SEZ and export), free connection to energy resources, the right to lease and purchase land plots at a discounted price, the "one window" system. Residents are provided with state guarantees against adverse changes in legislation on taxes and fees.

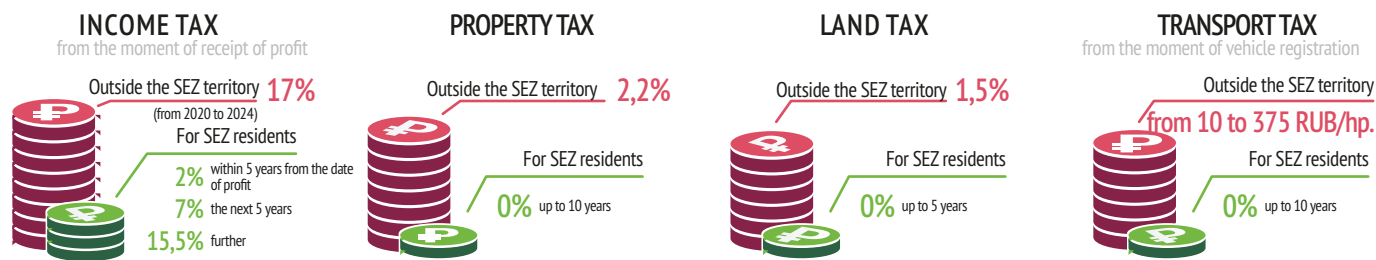
After the inclusion of the SEZ in the borders of Tolyatti, new prospects opened up for residents: the opportunity to use loans from the Monocity Development Fund to finance their projects, as well as to use reduced energy tariffs.

Additional advantages of the site include the logistical features of its location: proximity to the main consumer of JSC "AVTOVAZ", as well as the ability to carry out cargo transportation by almost any type of transport, except by sea. In 2021, the construction of a railway line to the SEZ with access to its territory was completed, which ensured the start of operation of railway tracks with a length of 14.5 km from January 2022.

A unique logistical advantage will also be the opportunity to access the international transport corridor "Europe-Western China", which continued in 2022 the construction of a highway bypassing Tolyatti and the laying of a bridge over the Volga River, which will become part of the international transport route.

As of the end of 2022, 31 residents were registered in the IPT SEZ "Togliatti", 8 of which have large foreign investors as founders: Edscha Holding GmbH, Orhan Holding A.Ş., Cie Automotive, TOYOTA TSUSHO CORPORATION and ATSUMITEC Co., HI-LEX CORPORATION, Ltd, SANOI Industrial Co., LLC, FAURECIA Group. There are 14 factories operating on the territory of the SEZ, five of which, during their activities in the SEZ, supplied products (automotive components, medicines, inert gases) for export.

## REGIONAL TAX BENEFITS<sup>1</sup>



### KEY RESIDENTS

▼ LLC "CIE Automotive Rus"

▼ LLC "OZONE FARM"

▼ LLC "Samara Plant of Medical Device"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





ANDREEV  
Sergey Igorevich  
General Director of JSC "IPT SEZ" Tolyatti"

	Land area in 2022	467.97 ha
	Leasable area	336.81 ha
	The area of administrative buildings	4 461.33 m²
	Capacity of power supply facilities	80 MW
	Capacity of water supply facilities	304 m³/h
	Capacity of wastewater disposal facilities	304 m³/h
	Capacity of gas supply facilities	160 091.2 m³/h

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Educational and training services		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Engineering services
	Financial services, including financial intermediation services		Intellectual property management services
	Operation and maintenance of engineering infrastructure facilities		Marketing research
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

445043, Samara region, Tolyatti, highway 2-e (territory of the SEZ PPT), building 3, building 4  
Phone number: +7 (8482) 555-179, +7 (8482) 555-217  
Official website: <http://oeztlr.ru/ru/>  
E-mail: [investors@oeztlr.ru](mailto:investors@oeztlr.ru), [office@oeztlr.ru](mailto:office@oeztlr.ru)

	Sale of a land plot (SEZ)	91.64 thnd RUB/ha
	Rent of a land plot per year (SEZ)	21.18 thnd RUB/ha
	Length of highways	16 042 m
	The cost of electricity supply*	7.43 RUB/kWh
	The cost of water supply*	8.08 RUB/m³
	The cost of water supply*	17.7 RUB/m³
	The cost of gas supply*	7 209.70 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://oil-tkpp.ru>

NAME OF THE INVESTMENT PROJECT

Creation of capacities for processing oilseeds, refining and packaging of sunflower oil, as well as provision of logistics services to domestic food producers

	Volume of the resident's declared investments	19 046 mln RUB
	The volume of investments made by the resident, at 06/30/2023	4755.24 mln RUB
	Implementation period	2021-2059

The project is aimed at creating capacities for processing oilseeds, refining and packing sunflower oil, as well as providing logistics services to domestic food producers. The project implementation includes 2 stages of construction. At the new production facilities, the Resident plans to process up to 610 thousand tons/year of sunflower seeds by the 2025/2026 season (completion of the 1st stage and its 100% loading) and 1-263 thousand tons/year of sunflower seeds starting from the 2028/2029 season (reaching 100% loading in both phases of the project).

LLC "MMC-PLC-TOLYATTI"



Russia's first production and logistics center for the needs of the automotive industry with storage facilities with a capacity of 150 000 tons, capable of providing HC plants with rolled metal from 500 000 tons per year. with the possibility of expansion in the future.

As a result of this project, the company expects to occupy up to 50% of the available market within 13 years after commissioning due to the advantages it can provide to customers in the region, as well as due to new products and new technologies that it will offer to customers. During the localization of the project, it is planned to transfer advanced production

LLC "TOLYATTI PLANT  
FOOD PRODUCTS"



In addition to its main activity, the Resident plans to provide services for the storage of packaged sunflower oil of EFKO Group produced at other production sites. In addition, it is planned to produce packaged refined oils of TM Sloboda and Altero by order of EFKO Group of Companies. By 2029, the production volumes of LLC TKPP will occupy a share of 8% of the total production of packaged sunflower oil in the Russian Federation.

NAME OF THE INVESTMENT PROJECT

Creation and operation of a production and logistics center

	Volume of the resident's declared investments	1 381 mln RUB
	The volume of investments made by the resident, at 06/30/2023	55.11 mln RUB
	Implementation period	2020-2059

technologies to Russia and create new jobs in Russia. This will increase the level of localization of the Russian metallurgy in the production of automotive components.

The main competitive advantage of LLC "MMC-PLC-Tolyatti" is: a good geographical location, which allows to reduce logistics costs, advanced technologies used, which significantly reduce the cost of production.



# IPT SEZ "TITANIUM VALLEY"

Sverdlovsk region



The special economic zone of the industrial and production type "Titanium Valley" (IPT SEZ "Titanium Valley") was established in 2010 between two large cities of the Sverdlovsk region – Verkhnyaya Salda and Nizhny Tagil.

Due to the demand for such a mechanism as the SEZ among investors, in 2018 its borders were expanded by creating a new site in close proximity to the administrative center of the region – Yekaterinburg.

Currently, the IPT SEZ "Titanium Valley" consists of two industrial zones Verkhnyaya Salda and Uktus with a total area of 394.8 hectares. Both sites are provided with the necessary engineering, transport and other infrastructure and are ready to localize high-tech enterprises.

The main competitive advantages of the IPT SEZ "Titanium Valley" are: the advantageous location of the SEZ on the border of Europe and Asia in the center, the presence of a large regional market in demand for industrial and investment products (Ural-West Siberian region, Central Asia and the Volga region); a powerful industrial complex of the Sverdlovsk region; access to major railways and highways the country, a large air hub (Koltsovo International Airport); one of the largest, the most attractive conditions for profit taxation; the presence of a free customs zone. The SEZ is focused on high-tech processing and the creation of products that ensure Russia's leading position in the global market.

The main areas of specialization of the SEZ are: production of titanium products, aircraft engineering, metallurgy, mechanical engineering (instrument engineering and machine tool construction), medical industry, production of building materials, woodworking, etc.

In order to implement the tasks set by the Government of the Russian Federation for the development of civil aircraft construction and the renewal of the fleet of civil aviation aircraft on the territory of the Uktus site, as part of the formation of the aviation cluster of the Sverdlovsk region, the Aviator industrial Technopark was created.

The construction of the railway infrastructure on the territory of the Verkhnyaya Salda SEZ site is being completed by the Sverdlovsk Railway, a branch of Russian Railways. The construction of production facilities for residents of the IPT SEZ "Titanium Valley" is underway.

At the Verkhnyaya Salda site, the resident of LLC "Allegro" has completed the construction of a wheel rolling shop, equipment is being installed and production lines for the production of railway wheels are being set up. As of 01.01.2023 22 companies with a total amount of declared investments of more than 52 bln RUB were registered as residents in the IPT SEZ "Titanium Valley", 1,948 jobs were created, more than 19.8 bln RUB of private investments were invested.

## PRIORITIES DIRECTIONS DEVELOPMENT



Metallurgy



Aircraft  
manufacturing



Woodworking



Medical industry



Production of  
construction materials



Production of titanium  
products



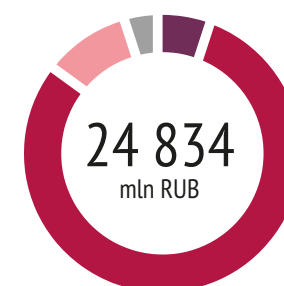
Mechanical engineering  
(instrumentation and  
machine tools)

YEAR OF  
CONSTRUCTION **2010**

NUMBER OF RESIDENTS **22**  
INCLUDING FOREIGN **3**

DISTANCE TO MOSCOW **1 419 km**  
DISTANCE TO EKATERINBURG **40 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



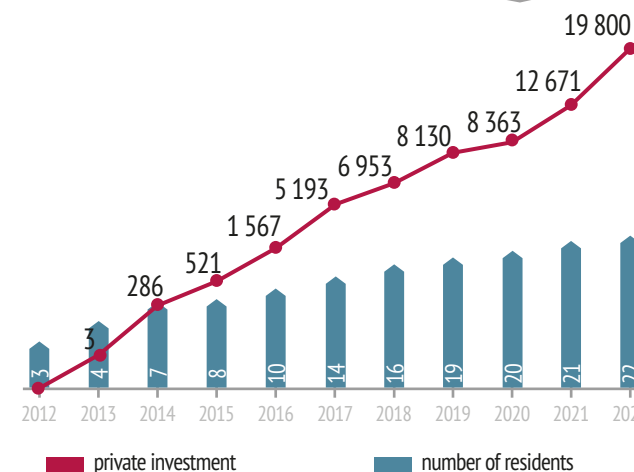
4.0% **999**  
Federal budget funds

79.7% **19 800**  
Extra-budgetary investments  
of residents

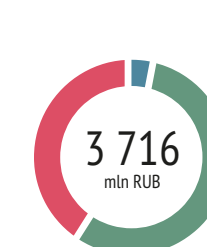
10.4% **2 576**  
Regional budget funds

5.9% **1 459**  
Investments of the SEZ  
management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZs (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB

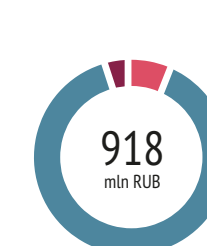


## TAXES PAID, 2022



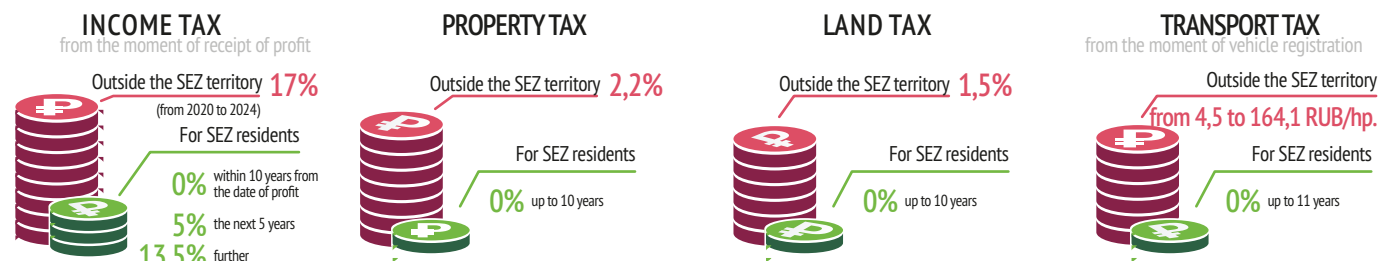
40.9% **1 519**  
Taxes paid by SEZ residents and SEZ  
management company  
55.9% **2 076**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies  
3.3% **121**  
Volume of customs duties paid by  
by SEZ residents and MCs

## TAX BENEFITS, 2022



6.4% **59**  
In the part credited to the federal budget  
4.0% **37**  
In the part credited to the budget of the subject of the RF  
0% **0**  
On payment of insurance premiums  
89.5% **822**  
On payment of customs duties

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS: ▼ LLC "Aspect Medical" ▼ LLC "Minicut Tooling Manufacturing" ▼ JSC "Ural Civil Aviation Plant" ▼ LLC "ALLEGRO"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





ANTIPOV  
Andrey Ivanovich  
General Director of JSC "IPT SEZ" "Titanium Valley"

Verkhnyaya Salda / Uktus site		
	Land area in 2022	391.3 ha
	Leasable area	258.5 ha
	The area of administrative buildings	24 188.4 m <sup>2</sup>
	Capacity of power supply facilities	9.285 MW
	Capacity of water supply facilities	59.2 m <sup>3</sup> /h
	Capacity of wastewater disposal facilities	59.2 m <sup>3</sup> /h
	Capacity of heat supply facilities	9.86 Gcal/h
	Capacity of gas supply facilities	21 168 m <sup>3</sup> /h

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Educational and training services		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Engineering services
	Financial services, including financial intermediation services		Marketing research
	Operation and maintenance of engineering infrastructure facilities		Consulting services on business management and enterprise management

- Other:
- Representation of interests in public authorities and management, supervisory and supervisory authorities
  - Representation of interests in any court, pre-trial and judicial settlement of disputes, participation in enforcement proceedings
  - State registration of companies, amendments to the constituent documents
  - Support in obtaining state support measures
  - Industrial tourism
  - Recruitment of personnel
  - Provision of media interaction services

CONTACT INFORMATION:

620075, Yekaterinburg, Malysheva str., 51, Vysotsky Business Center, office 2102,  
Phone: +7 (343) 243-55-83  
Official website: <http://www.titanium-valley.com>  
E-mail: [welcome@titanium-valley.com](mailto:welcome@titanium-valley.com)

Verkhnyaya Salda / Uktus site		
	Sale of a land plot (SEZ)	133.3 thnd RUB/ha
	Rent of a land plot per year (SEZ)	21.6 thnd RUB/ha
	Length of highways	7 895 m
	The cost of electricity supply*	5.77-7.92 RUB/kWh
	The cost of water supply*	11.86-82.03 RUB/m <sup>3</sup>
	The cost of water supply*	46.97 – 79.90 RUB/m <sup>3</sup>
	The cost of heat supply*	2166.31 RUB/Gcal
	The cost of gas supply*	6426.95 - 6517.10 RUB/1000 m <sup>3</sup> *h

\* The average tariff as of 06/01/2023

[www.omt-ural.ru](http://www.omt-ural.ru)

LLC "OMT DME"



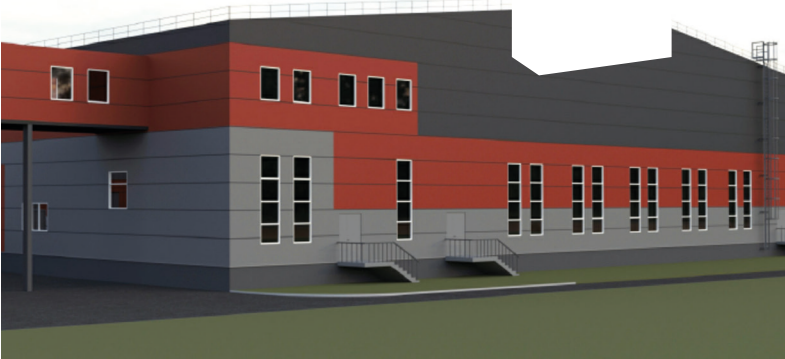
NAME OF THE INVESTMENT PROJECT

Establishment of a production complex for the production and sale of medical devices

	Volume of the resident's declared investments	450 mln RUB
	The volume of investments made by the resident, at 06/30/2023	193.99 mln RUB
	Implementation period	2021-2023

LLC "Department of Medical Equipment" received the status of a resident of the TOP "Titanium Valley" in December 2020. The company is implementing the project "Creation of a production complex for the production and sale of medical devices", which involves the construction of warehouse and production buildings with a total area of about 16 000 m<sup>2</sup>, and represents a further development of the existing business in the field of wholesale medical devices, in four directions:

1. DME Furniture: production of high-tech functional beds, medical cabinet furniture and metal furniture, as well as soft medical

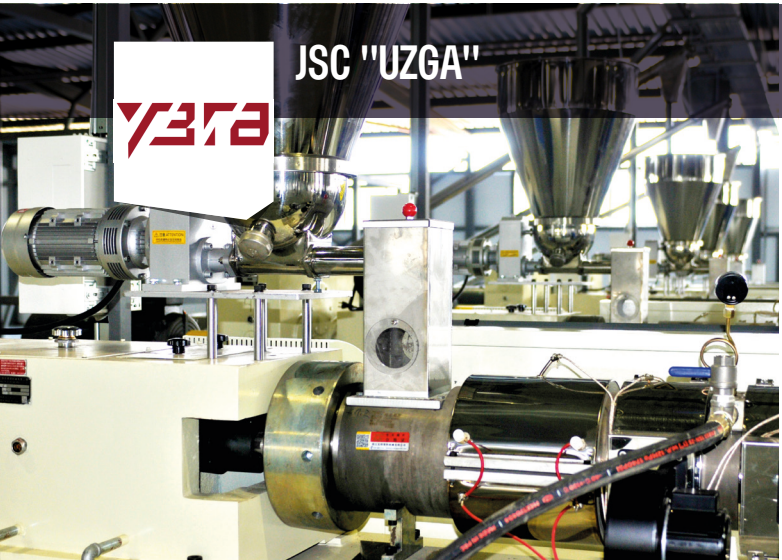


products. The current product range will be significantly expanded within the framework of the direction.

2. DME-Plastic (test tubes): launch of a new production of vacuum blood collection systems using advanced technologies that ensure production at the level of the best European and Asian analogues.

3. DME-Plastic (resuscitation): launch of a new production of high-quality resuscitation supplies.

Wholesale sales from the DME warehouse: organization of warehouse storage with subsequent transportation of products to the consumer.



JSC "Ural Civil Aviation Plant" (JSC "UZGA") is the largest aircraft manufacturing and aircraft repair enterprise in the Sverdlovsk Region. Specializes in the development, production, testing, repair and maintenance of aviation equipment, parts, assemblies and assemblies. The company is included in the list of strategic organizations of the aviation industry of the Ministry of Industry and Trade of Russia.

In 2021, JSC "UZGA" started the implementation of the second stage of the project for the production of its own aviation equipment.

NAME OF THE INVESTMENT PROJECT

Localization of small aircraft production using composite materials

	Volume of the resident's declared investments	924.4 mln RUB
	The volume of investments made by the resident, at 06/30/2023	1 721.92 mln RUB
	Implementation period	2018-2059

In 2023, the building of engineering and technical services (1 475.7 m<sup>2</sup>) and the universal production building (6 621.6 m<sup>2</sup>) were put into operation, and a multifunctional production building (10 486.93 m<sup>2</sup>) is under construction. It is planned to produce the LM901 Baikal light multipurpose aircraft and the TVS-44 Ladoga regional passenger turboprop aircraft at the new production complex.



# IPT SEZ "ALGA"

Republic of Bashkortostan



## PRIORITIES DIRECTIONS DEVELOPMENT



Chemical and  
petrochemical industry



Food industry



Instrumentation



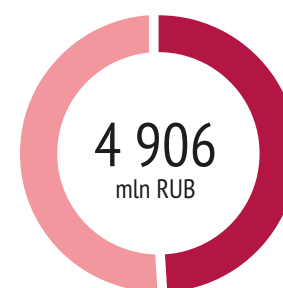
Light industry

YEAR OF  
CONSTRUCTION **2020**

NUMBER OF RESIDENTS **10**  
INCLUDING FOREIGN **5**

DISTANCE TO MOSCOW **1 342 km**  
DISTANCE TO UFA **135 km** (section in Sterlitamaksky district)  
**155 km** (site in Ishimbaysky district)  
**20 km** (site in Ufimsky district)

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



0% **0**  
mln RUB

Federal budget funds

49.7% **2 440**  
mln RUB

Extra-budgetary investments  
of residents

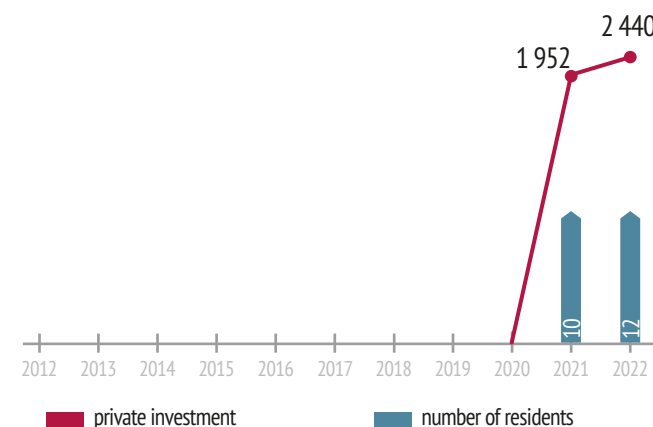
50.3% **2 466**  
mln RUB

Regional budget funds

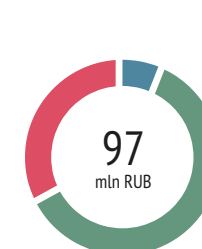
0% **0**  
mln RUB

Investments of the SEZ  
management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022



33.0% **-32**  
RUB

Taxes paid by SEZ residents and SEZ  
management company

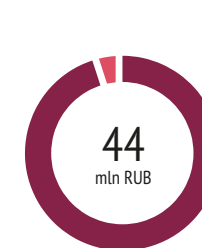
60.8% **59**  
RUB

The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

6.2% **6**  
RUB

Volume of customs duties paid by  
by SEZ residents and MCs

## TAX BENEFITS, 2022



4.5% **2**  
RUB

In the part credited to the federal budget

95.5% **42**  
RUB

In the part credited to the budget of the subject of the RF

0% **0**  
RUB

On payment of insurance premiums

0% **0**  
RUB

On payment of customs duties



Jobs created, number **469**



SEZ residents'  
revenue, 2022 **466**  
mln RUB



Labor productivity in  
the SEZ territory **1.0**  
mln RUB/person

The uniqueness of the IPT SEZ "Alga" allows you to attract diverse investors by placing enterprises on 4 sites of a cluster type, depending on industry affiliation, similarity of technologies and raw materials base. The total area of land plots is 467.97 hectares, of which the useful (leasable) area is 330.30 hectares.

According to the results of the operation of the first half of 2023, 2 companies received resident status: LLC "PlastEko Rus" Construction of a production plant road and construction materials, LLC "Amkodor-Agidel" Construction of a plant for the production of machinery and equipment for post-harvest grain processing. The total investment volume of the two projects will amount to 1 233.75 mln RUB with the creation of more than 300 jobs.

In addition, on May 16, 2023, the grand opening of the ZASPORT sportswear company, a resident of LLC "Fabrika Zasport", took place. In general, 14 companies have received resident status since the creation of the IPT SEZ "Alga". The total investment volume of residents will amount to 43 bln RUB, it is planned to create 2 360 new jobs.

Currently, the priority tasks for the development of the IPT SEZ "Alga" is the completion of the development and approval of design estimates for the construction of engineering, transport and administrative infrastructure facilities at sites No. 2, No. 4 IPT SEZ "Alga" and completion of construction and installation works on the creation of transport and engineering infrastructure facilities at site No. 1, No. 3 of the IPT SEZ "Alga".

Taking into account the dynamic pace of development of the IPT SEZ "Alga", the rate of filling its territory with residents, as well as the interest of the Austrian company in the preferences of the SEZ "Kronospan", which is currently carrying out its investment activities on the territory of the Ufa Industrial Park, as well as the interest of a number of other investors, in 2022, the Government of the Republic of Bashkortostan, with the assistance of the Development Corporation, was working on preparing an application to increase the area of the SEZ of the Alga industrial park by including land plots of the industrial park in its composition "Ufa".

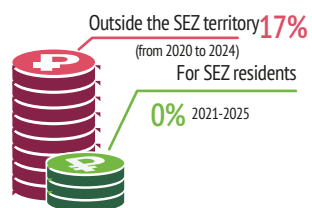
The application for the expansion of the IPT SEZ "Alga" includes 6 investment projects totaling 13.3 bln RUB (including VAT). These are enterprises of woodworking, mechanical engineering, furniture production, paper products and other products. It is planned to create an additional 765 jobs as a result of the implementation of these projects.

On March 31, 2023, the Republic of Bashkortostan sent an application to the Ministry of Economic Development of Russia to increase the area of the SEZ of the Alga industrial park. In accordance with the Decree of the Government of the Russian Federation No. 1014 dated June 21, 2023, the territory of IP Ufimsky is included in the territory of the special economic zone of the Alga Industrial Park.

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

from the moment of receipt of profit



### PROPERTY TAX

Outside the SEZ territory **2,2%**



### LAND TAX

Outside the SEZ territory **1,5%**



### TRANSPORT TAX

from the date of obtaining  
the resident status

Outside the SEZ territory  
**from 25 to 150 RUB/hp.**



### KEY RESIDENTS

▼ LLC "Fabrika Zasport"



▼ LLC "M Synthesis"



▼ LLC "PO Arkada"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





GABBASOV  
Nail Shamilevich

General Director of JSC "Corporation for Development of the Republic of Bashkortostan"

	Land area in 2022	467.97 ha
	Leasable area	334.7 ha
	Length of highways	**
	Capacity of power supply facilities	4.99 MW
	Capacity of water supply facilities	34.86 m³/h
	Capacity of wastewater disposal facilities	42.30 m³/h
	Capacity of gas supply facilities	175 170 m³/h

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Educational and training services		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Engineering services
	Financial services, including financial intermediation services		Intellectual property management services
	Operation and maintenance of engineering infrastructure facilities		Marketing research
	Selection of sites for investment project implementation		Development of financial model and business plans for investment projects
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

450077, Russia, Republic of Bashkortostan, Ufa, Verkhnetorgovaya Square, 6, Nesterov Business Centre  
Phone: +7 (347) 214 90 70,  
Official website: <https://oezalga.ru/>  
E-mail: [infokrrb@bashkortostan.ru](mailto:infokrrb@bashkortostan.ru)

	Sale of a land plot (SEZ)	500.5 thnd RUB/ha
	Rent of a land plot per year (SEZ)	10.5 - 65.5 thnd RUB/ha
	The cost of electricity supply*	4.01 RUB/kWh
	The cost of water supply*	22.56 / 12.02 RUB/m³ (drinking/technical)
	The cost of water supply*	42.91 RUB/m³
	The cost of gas supply*	6559.42 RUB/1000 m³*h

\* The average tariff as of 06/01/2023  
\*\*Construction of in-situ motor roads at site No.1 and No.3 is in progress



NAME OF THE INVESTMENT PROJECT

Creation of an automated sewing factory for the production of sportswear in the Republic of Bashkortostan

	Volume of the resident's declared investments	429.17 mln RUB
	The volume of investments made by the resident, at 06/30/2023	348.3 mln RUB
	Implementation period	2020-2069

The investment project is aimed at manufacturing a wide range of sportswear, with a capacity of up to 560 thousand products per year. The use of only high-quality and modern materials and accessories in the production of products allows the company to conduct a flexible pricing policy, and the presence of potential buyers with large

volumes of purchases ensures high profitability of the business in the long term.

In May 2023, the grand opening of the enterprise took place on the territory of the IPT SEZ "Alga".



LLC "AMKODOR-AGIDEL"

<https://amkodor-agidel.ru/>

NAME OF THE INVESTMENT PROJECT

Production of equipment for post-harvest grain processing

	Volume of the resident's declared investments	1053.8 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2023-2069

The investment project plans to produce grain cleaning and drying complexes. Grain cleaning and drying complexes with grain mine dryers are designed for post-harvest processing (cleaning, drying) of cereals, legumes, cereals and oilseeds, corn.

The availability of modern high-tech agricultural equipment is a key factor in the high efficiency of the agricultural sector. This technique allows you to increase the productivity of agricultural

enterprises, simplify to optimize many processes, reduce costs and provide better products.

In October 2023, the grand opening of the enterprise took place on the territory of the IPT SEZ "Alga".



# IPT SEZ "UZLOVAYA"

Tula region



UZLOVAYA  
SPECIAL ECONOMIC ZONE

## PRIORITIES DIRECTIONS DEVELOPMENT



Machine tool industry



Building materials



Automotive components



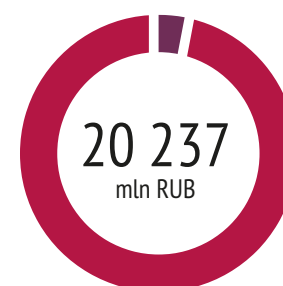
Specialised machinery

YEAR OF  
CONSTRUCTION **2016**

NUMBER OF RESIDENTS **23**  
INCLUDING FOREIGN **0**

DISTANCE TO MOSCOW **170 km**  
DISTANCE TO TULA **47 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



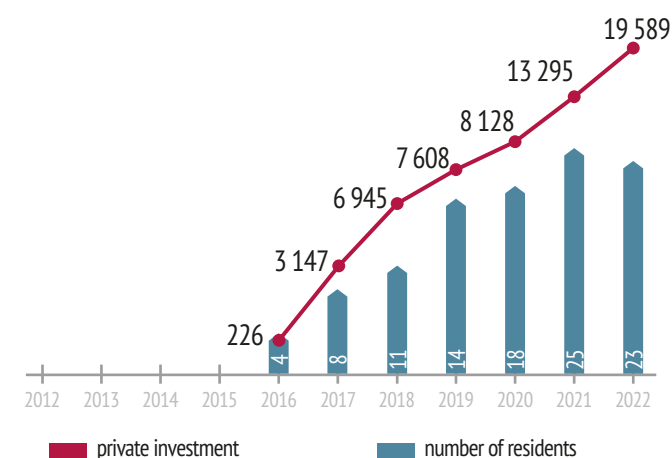
0% **0**  
Federal budget funds

96.8% **19 589**  
Extra-budgetary investments  
of residents

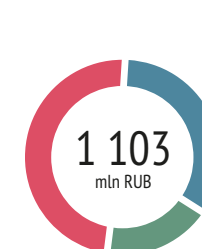
0% **0**  
Regional budget funds

3.2% **648**  
Investments of the SEZ  
management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB

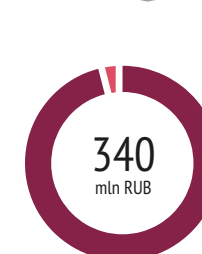


## TAXES PAID, 2022



48.6% **-536**  
Taxes paid by SEZ residents and SEZ  
management company  
18.2% **201**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies  
33.2% **366**  
Volume of customs duties paid by  
by SEZ residents and MCs

## TAX BENEFITS, 2022



2.4% **8**  
In the part credited to the federal budget  
97.6% **332**  
In the part credited to the budget of the subject of the RF  
0% **0**  
On payment of insurance premiums  
0% **0**  
On payment of customs duties



Jobs created, number **1 494**



SEZ residents'  
revenue, 2022  
**5 186**  
mln RUB  
Including from  
exports  
**1 716**  
mln RUB



Labor productivity in  
the SEZ territory  
**3.5**  
mln RUB/person

The main residents of the special economic zone will be companies working in the field of mechanical engineering, machine tool construction, metalworking, production of automotive components and building materials.

The total area of the IPT SEZ "Uzlovaya" is 471.5 hectares. The land plots belong to JSC "KRTO" on the right of ownership. The category of lands includes lands of industry, energy, transport, communications, radio broadcasting, television, computer science, lands for space activities, lands of defense, security and lands of other special purpose.

JSC "KRTO" is the management company of the special economic zone. The main competitive advantages of the Hub Zone:

- proximity to the largest sales market in Russia and Eastern Europe, the IPT SEZ "Uzlovaya" is located 180 km from Moscow;

- developed transport infrastructure, the basis of which is the federal highway M4 "Don", which runs along the site, 50 km from the site there is another federal highway – M2 "Crimea", also in the immediate vicinity of the industrial site there is a railway station; 180 km from Domodedovo airport, the nearest port is 900 km away in Saint Petersburg;

- the location of the industrial site in the center of the Tula agglomeration, which has a population of over 1 million inhabitants, makes it possible to ensure the availability of personnel;

- the land plots of the IPT SEZ "Uzlovaya" belong to JSC "KRTO";
- bringing the infrastructure to the boundaries of the resident's site (according to the resident's draft layout);
- favorable conditions for renting a land plot (2% of the cadastral value per year);
- tax preferences.

The minimum investment threshold for the project is at least 120 mln RUB. The total amount of investments actually made as of the first quarter of 2023 is 20 471.67 mln RUB (cumulative total).

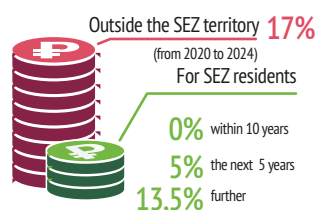
In accordance with the approved staffing tables of residents, as of the first quarter of 2023, the number of jobs created is 2011 units. Financing of infrastructure facilities for the IPT SEZ "Uzlovaya" is carried out within the framework of regulatory acts:

Decree of the Government of the Russian Federation No. 1704 of 10/19/2020, Decree of the Government of the Russian Federation No. 1189 of 07/14/2021. The construction of infrastructure facilities is carried out in accordance with the plan approved by the Ministry of Economic Development of the Russian Federation for the development of the territory of the IPT SEZ "Uzlovaya".

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

from the moment of receipt of profit



### PROPERTY TAX

Outside the SEZ territory **2,2%**



### LAND TAX

Outside the SEZ territory **1,5%**



### TRANSPORT TAX

from the moment of vehicle registration

Outside the SEZ territory  
from 6,3 to 288,8 RUB/hp.



KEY RESIDENTS

▼ LLC "Promet FEZ"

▼ LLC "Agrogrib"

▼ LLC "EVRAZ Uzlovaya"

ПРОМЕТ

АГРОГРИБ

ЕВРАЗ

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





TATARENKO  
Pavel Vladimirovich

General Director of JSC "Tula Region Development Corporation"

	Land area in 2022	471.5 ha
	Leasable area	411.2 ha
	The area of administrative buildings	2 680.73 m <sup>2</sup>
	Capacity of power supply facilities	100 MW
	Capacity of water supply facilities	416 m <sup>3</sup> /h
	Capacity of wastewater disposal facilities	926 m <sup>3</sup> /h
	Capacity of gas supply facilities	12 000 m <sup>3</sup> /h

MANAGEMENT COMPANY SERVICES

- Operation and maintenance of engineering infrastructure facilities
- Maintenance of landscaping facilities
- Development of a business plan and financial model for obtaining SEZ resident status
- Consulting services on business management and enterprise management
- Advice on the operation of the STZ
- Technological connection to the SEZ resource supply system

CONTACT INFORMATION:

300041, Tula region, Tula, Mendeleevskaya str., 4  
Phone: +7 (4872) 33-80-08  
Official website: <http://www.uzlovaya.ru>  
E-mail: [corporaton@invest-tula.com](mailto:corporaton@invest-tula.com)

	Sale of a land plot (SEZ)	310.6 thnd RUB/ha
	Rent of a land plot per year (SEZ)	49.7 thnd RUB/ha
	Length of highways	10 926 m
	The cost of electricity supply*	4.0-7.0 RUB/kWh
	The cost of water supply*	67.9 RUB/m <sup>3</sup>
	The cost of water supply*	35.4 RUB/m <sup>3</sup>
	The cost of gas supply*	8 052.83 - 8 846.55 RUB/1000 m <sup>3</sup> *h

\* The average tariff as of 06/01/2023

[www.gehlt.ru](http://www.gehlt.ru)

LLC "GAZPROM ENERGOHOLDING  
FOUNDRY TECHNOLOGIES"



NAME OF THE INVESTMENT PROJECT

Construction of the foundry complex

	Volume of the resident's declared investments	10 431 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2022-2025

In order to service industrial and power equipment, as well as reduce dependence on the supply of imported components of the hot path of gas turbines, LLC "Gazprom Energoholding Foundry Technologies" is implementing a project to build a foundry complex on the territory of the special economic zone of the industrial production type "Uzlovaya". The products of the foundry complex will provide the needs of Gazprom

Group enterprises with castings of elements of the hot path of industrial and energy gas turbines. The implementation of the project contributes to the development of advanced technologies technologies for manufacturing castings of gas turbine blades, the metallurgical industry, the introduction of technologies for the development of foundry production that have not yet been mastered by Russian enterprises.



LLC "MAKOSH"



NAME OF THE INVESTMENT PROJECT

Construction of a production complex for cold pressing and deep processing of oilseeds

	Volume of the resident's declared investments	163.5 mln RUB
	The volume of investments made by the resident, at 06/30/2023	622.4 mln RUB
	Implementation period	2021-2023

The company implements a project on the construction of a production complex for cold pressing and deep processing of vegetable oilseeds with a capacity of 2.9 thousand tons per year on the territory of the IPT SEZ "Uzlovaya".

The project will be used for processing seeds of various oilseeds, including technical hemp, flax, sunflower, pumpkin. At the first stage of the project, it is planned to focus on the deep processing of technical hemp seeds.

The project has a high capitalization potential and has no analogues in Russia.

At the initial stage, it is planned to produce simple products that are most in demand on the Russian market: purified kernel of technical hemp seeds, cold pressed oil, vegetable protein. The goal is to partially replace the import supplies of plant proteins from technical hemp to the Russian Federation and the EAEU countries with the products of the project, to ensure their export to the EU countries.



# IPT SEZ "ORENBURGIE"

Orenburg region



Оренбург  
особая  
экономическая  
зона

## PRIORITIES DIRECTIONS DEVELOPMENT



Manufacture of medical  
devices



Logistics

YEAR OF  
CONSTRUCTION **2021**

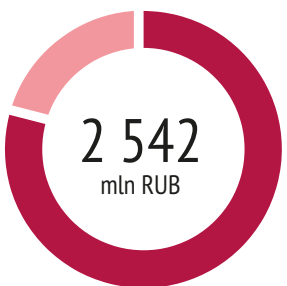
NUMBER OF RESIDENTS **6**

DISTANCE TO MOSCOW **1 230** km

DISTANCE TO ORENBURG **0** km (Orenburg site)

**254** km (Orsk site)

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



0% **0**  
Federal budget funds

21% **534**  
Regional budget funds

79% **2 008**  
Extra-budgetary investments  
of residents

0% **0**  
Investments of the SEZ  
management company

## TAXES PAID, 2022



40.0% **4**  
Taxes paid by SEZ residents and SEZ  
management company

60.0% **6**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

0% **0**  
Volume of customs duties paid by  
by SEZ residents and MCs

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB

DYNAMICS OF PRIVATE INVESTMENTS IN THE SEZ  
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)  
THE ACCUMULATED TOTAL IN 2022 **2 008** mln RUB

PLANNED INDICATOR OF PRIVATE  
INVESTMENTS IN THE SEZ (EXTRA-BUDGETARY  
INVESTMENTS OF RESIDENTS) BY 2030 **15 800** mln RUB



Jobs created,  
cumulative total **45**

Target by 2030 **8 330**

The Orenburg Region Special Economic zone of industrial production type was established in 2021. The actual construction of the site began in 2022. The SEZ is located on the territories of two municipalities in the Orenburg region: the city of Orenburg and the city of Orsk.

The Orenburg platform is focused on the development and implementation of modern technologies in the field of logistics, agriculture, waste recycling, medical production, digitalization and data management.

The Orsk site is focused on the efficient production of materials and components in the fields of construction, metallurgy and provision of the oil and gas sector. The area of the territory of the two SEZ sites is 565 hectares.

The presence of developed road and railway infrastructures provides favorable conditions for the organization of convenient and economical logistics schemes for the supply of raw materials, components and finished products of residents.

To date, the SEZ is under construction. However, the first two residents are preparing for commissioning this year: the "X5 Group RC" and the "Krasnogorsky Dairy Plant".

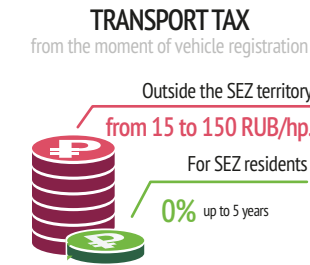
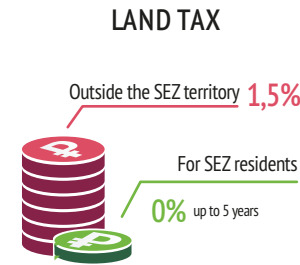
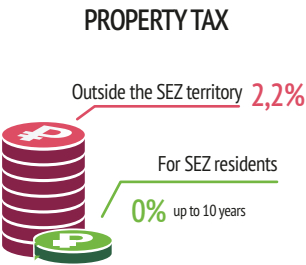
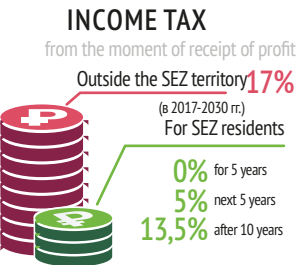
Currently, the SEZ has 8 residents. The goal is to have at least 10 residents by the end of 2023, and at least 20 residents by 2025.

Sustainable development is an important vector of development of the Orenburg Region SEZ. And despite the fact that the SEZ is quite young, we are successfully implementing this agenda already at the construction stage of the site.

The four main advantages of the Orenburg Region SEZ are:

1. The unique geographical location is the border of Russia and Central Asia. 80% of the Central Asian commodity flow passes through Orenburg;
2. Orenburg region is a region of production with high added value;
3. Bringing the engineering infrastructure to the boundaries of the resident's site and free connection;
4. The Orenburg Region SEZ is located in the center of the international transport route Europe – Western China.

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS

▼ LLC "Gazprom LNG Technologies"



▼ LLC "Silk Way Logistic"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





EFIMOV  
Anton Valeryevich

General Director of JSC "IPT SEZ" Orenburg region"

	Land area in 2022	124.2 ha
	Leasable area	124.2 ha
	Capacity of power supply facilities	2.5 MW
	Capacity of water supply facilities	625 m³/h
	Capacity of wastewater disposal facilities	625 m³/h
	Capacity of heat supply facilities	55.3 Gcal/h
	Capacity of gas supply facilities	4 900 m³/h

MANAGEMENT COMPANY SERVICES

- Technology services
- Technological connection to the SEZ resource supply system
- Maintenance of landscaping facilities
- Engineering services
- Financial services, including financial intermediation services
- Intellectual property management services
- Operation and maintenance of engineering infrastructure facilities
- Marketing research
- Educational and training services
- Construction control (technical supervision) services
- Consulting services on business management and enterprise management

CONTACT INFORMATION:

27 Sovetskaya str., Orenburg, 460014  
Phone: +7 (3532) 44-24-55  
Official website: <https://orensez.ru/> /  
E-mail: [sezoren@orbinvest.ru](mailto:sezoren@orbinvest.ru)

	Sale of a land plot (SEZ)	4 729 thnd RUB/ha
	Rent of a land plot per year (SEZ)	25.186 thnd RUB/ha
	The cost of electricity supply*	5.62 RUB/kWh
	The cost of water supply*	38.32 RUB/m³
	The cost of water supply*	24.97 RUB/m³
	The cost of gas supply*	6 990 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://okna-visla.ru/>

NAME OF THE INVESTMENT PROJECT

Construction of a factory for the production of double-glazed windows and translucent structures

	Volume of the resident's declared investments	213 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2023-2025

LLC "VISTULA GLASS" is a company with 22 years of successful experience in the production of double-glazed windows and translucent structures under its own trademark VISTULA and is one of the leading manufacturers of translucent enclosing structures in the Orenburg region.

The company manufactures its products using special technologies: energy saving, noise protection, safety for children, as well as increased protection against penetration.



The business line of the Vistula brand includes the production of wooden Euro windows, PVC profile windows, aluminum facades, winter gardens, and terraces, anti-aircraft lanterns and other types of translucent structures.



LLC "WB ORENBURG"

WILDBERRIES

As part of the implementation of the investment project in the Orenburg region, LLC "WB Orenburg" is planning to create a modern distribution center with a total area of about 150 000 m² to provide services in the field of storage and delivery of goods from Wildberries, Russia's largest marketplace.

The goal of the project is the development of e-commerce, as well as the creation of its own logistics chain to ensure the fastest possible delivery of goods to consumers.

The distribution center is equipped with multi-level metal mezzanine structures designed to accommodate goods and provide quick access to them for warehouse employees.

<https://www.wildberries.ru/>

NAME OF THE INVESTMENT PROJECT

Construction of a distribution center in the Orenburg region

	Volume of the resident's declared investments	9 400 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2023-2027

Functions of the distribution center: unloading and acceptance of goods; warehousing and storage of goods; order processing (packing).

Effects of the distribution center's activities: job creation; entry of new enterprises into the e-commerce market; improving the living conditions (comfort level) of residents of the region by increasing investments in the economy; large tax deductions to the federal, regional, municipal budgets and extra-budgetary funds.

The activities in the distribution center will meet all modern global environmental safety requirements.



# IPT SEZ "STUPINO QUADRAT"

Moscow region



## PRIORITIES DIRECTIONS DEVELOPMENT



Food industry



Light industry



Medical equipment



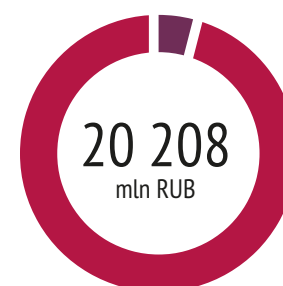
Electronics

YEAR OF  
CONSTRUCTION **2015**

NUMBER OF RESIDENTS **14**  
INCLUDING FOREIGN **5**

DISTANCE TO MOSCOW **73 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



0% **0**  
mln RUB

Federal budget funds

96.8% **19 560**  
mln RUB

Extra-budgetary investments  
of residents

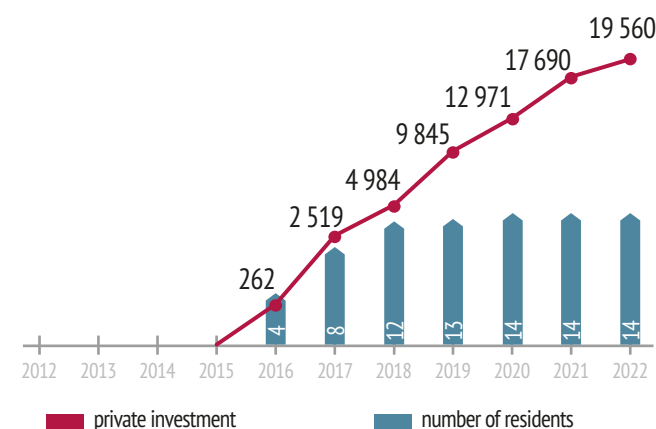
0% **0**  
mln RUB

Regional budget funds

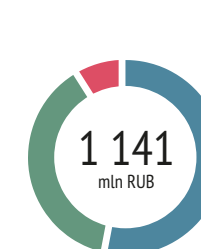
3.2% **648**  
mln RUB

Investments of the SEZ  
management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022



34.1% **491**  
mln RUB

Taxes paid by SEZ residents and SEZ  
management company

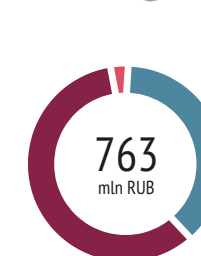
17.2% **248**  
mln RUB

The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

48.7% **702**  
mln RUB

Volume of customs duties paid by  
by SEZ residents and MCs

## TAX BENEFITS, 2022



3.0% **23**  
mln RUB

In the part credited to the federal budget

68.8% **525**  
mln RUB

In the part credited to the budget of the subject of the RF

0% **0**  
mln RUB

On payment of insurance premiums

28.2% **215**  
mln RUB

On payment of customs duties



Jobs created, number **1 306**



SEZ residents'  
revenue, 2022 **14 436**  
mln RUB



Including from  
exports **2 704**  
mln RUB

Labor productivity in  
the SEZ territory **11.1**  
mln RUB/person

The IPT SEZ "Stupino Quadrat" is the first private special economic zone in the Russian Federation.

Implemented on the initiative of private investors and not based on state participation, the IPT SEZ "Stupino Quadrat" attracted 40 investors (buyers of land in the SEZ), 14 of whom passed the expert council of the Ministry of Investment, Industry and Science of the Moscow Region.

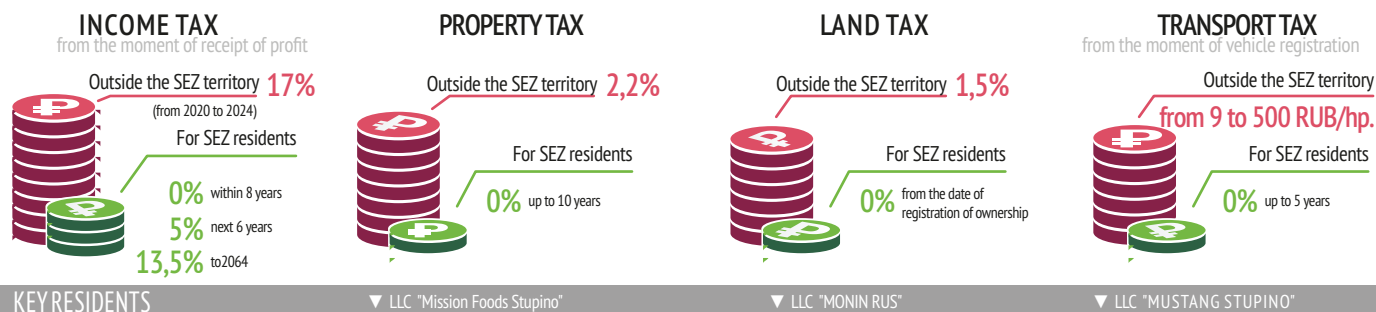
The IPT SEZ "Stupino Quadrat" is a space for like-minded people, businessmen, people with an active lifestyle and global aspirations. The Manager "Stupino Quadrat" company has developed the concept of "Territory of Happiness", the essence of which is to make business owners, employees, their families, as well as guests of our SEZ feel happy, having comfortable housing, convenient working conditions, recreation and entertainment in one place. Such an integrated approach to the development of the territory began with the construction of the eco-city of New Stupino for employees seven kilometers from the SEZ. Now about 12 000 residents live there, a school, kindergarten, shops and a medical center have been rebuilt and put into operation.

Ready-made land plots with all necessary industrial infrastructure have been formed in the industrial park itself.

Advantages of the SEZ:

- 1) advantageous location (intersection of two railway directions Paveletskoye-Koltsevov, exit to the federal highway M-4 "Don");
- 2) form of land ownership – private property;
- 3) developed infrastructure (electricity, gas, water, drainage along the boundaries of the plots, own railway line with the possibility of performing logistical operations on the territory of the investor's land plot);
- 4) a unique range of Management Company services (support at all stages of the project);
- 5) "one window" mode: a set of public services in one place;
- 6) simplified procedure for obtaining documentation;
- 7) the satellite city "New Stupino" for the accommodation of employees of enterprises (comfortable housing, medicine, education, sports, recreation).

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS

▼ LLC "Mission Foods Stupino"



▼ LLC "MONIN RUS"



▼ LLC "MUSTANG STUPINO"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





**EVDOKIMOVA**  
**Ekaterina Alekseevna**  
*Managing Partner of IPT SEZ "Stupino Kvadrat"*

	Land area in 2022	431.3 ha
	Capacity of power supply facilities	11.46 MW
	Capacity of water supply facilities	41.67 m³/h
	Capacity of wastewater disposal facilities	25 m³/h
	Capacity of gas supply facilities	45 000 m³/h
	Length of highways	6 330 m

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Educational and training services		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Engineering services
	Financial services, including financial intermediation services		Marketing research
	Operation and maintenance of engineering infrastructure facilities		
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

117105, Moscow, Varshavskoe sh., 1, pg. 1, BC "W Plaza-1", office B110.  
Phone: +7 (495) 280-14-42, +7 (495) 135-18-82, +7 (495) 135-18-93  
Official website: <https://www.gdpquadrat.com/>  
E-mail: [hotline@gdpquadrat.com](mailto:hotline@gdpquadrat.com)

	Sale of a land plot (SEZ)	50 000 thnd RUB/ha
	Rent of a land plot per year (SEZ)	0 thnd RUB/ha
	The cost of electricity supply*	6.01 RUB/kWh
	The cost of water supply*	42.43 RUB/m³
	The cost of water supply*	50.95 RUB/m³
	The cost of gas supply*	9 444 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://intelbio.org/>

NAME OF THE INVESTMENT PROJECT  
Manufacture of cosmetics and medical devices

	Volume of the resident's declared investments	300.8 mln RUB
	The volume of investments made by the resident, at 06/30/2023	302 mln RUB
	Implementation period	2018-2023

The scientific and production pharmaceutical company "IntelBio" is a young, dynamically developing Russian company. The Intelbio team is engaged in the scientific development, production, distribution and active promotion of drugs for the treatment and prevention of various skin diseases and conditions. In just 5 years of operation, IntelBio has released a number of original drugs that have no analogues on the Russian market.

LLC "INTELBIO"



The total area of the commissioned buildings is – 1 400 m². The complex is equipped with the latest high-tech equipment and its own laboratories.

The company is engaged not only in scientific and industrial activities, but also actively participates in industrial tourism programs, engages in charity and conducts active social activities.

LLC "FROZEN BECK"



[www.frozenbake.ru](http://www.frozenbake.ru)

NAME OF THE INVESTMENT PROJECT  
Production of frozen semi-finished products and bakery products

	Volume of the resident's declared investments	303 mln RUB
	The volume of investments made by the resident, at 06/30/2023	1299 mln RUB
	Implementation period	2018-2028

The LLC "Frozen Beck" company has been producing semi-finished products from puff pastry, yeast-free, shortbread and pastry dough of various shapes and with various fillings for more than 20 years. Reliability, clarity, efficiency and, of course, respect for customers have allowed the company to take a leading position in the market of frozen semi-finished products.

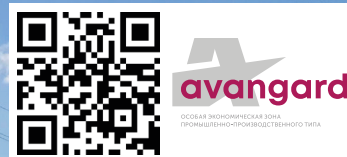
Since 2018, the company has been a resident of the IPT SEZ "Stupino Kvadrat". The newest building, with a total area of 4 thousand

square meters, will produce 15 thousand tons of frozen semi-finished products per year. The main consumers of the products will be public catering enterprises catering, cafes and restaurants, the HoReCa sector, the street food segment as well as individual consumers.



# IPT SEZ "AVANGUARD"

Omsk region



## PRIORITIES DIRECTIONS DEVELOPMENT



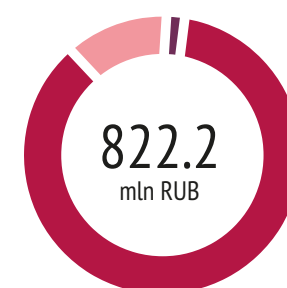
Chemical and  
petrochemical industry

YEAR OF  
CONSTRUCTION **2020**

NUMBER OF RESIDENTS **4**

DISTANCE TO MOSCOW **2 270 km**  
DISTANCE TO OMSK **0 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



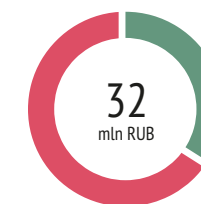
0% **0**  
Federal budget funds

12.6% **104**  
Regional budget funds

87.3% **718**  
Extra-budgetary investments  
of residents

0.1% **0.2**  
Investments of the SEZ  
management company

## TAXES PAID, 2022



65.6% **-21**  
Taxes paid by SEZ residents and SEZ  
management company

34.4% **11**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

0% **0**  
Volume of customs duties paid by  
by SEZ residents and MCs

The special economic zone of the industrial and production type "Avangard" (IPT SEZ "Avangard", SEZ) is one of the first industrial and production zones, created beyond the Urals. The territory of the SEZ is located in the northwestern industrial hub of the city of Omsk and includes two production sites: in the area of the Krasnoyarsk tract (477 ha) and Kombinatnaya Street (17 ha). The advantages of the SEZ, in comparison with other investment sites, are the possibility for investors to receive a wide range of tax benefits and customs preferences, providing access to engineering, transport and business infrastructure, preferential conditions for the use of land resources.

The territory of the IPT SEZ "Avangard" is particularly favorable for the implementation of projects in the fields of chemical and petrochemical industry, since large enterprises that are leaders in their industries are located on the territories bordering the SEZ:

- Omsk Oil Refinery (a subsidiary of PJSC "Gazpromneft");
- Poliom LTD (joint venture of PJSC "SIBUR Holding" and PJSC "Gazpromneft");
- JSC Omsk Rubber (part of the Titan Group of Companies).

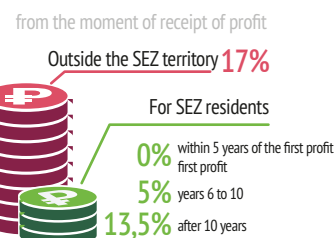
Under the current conditions, it is economically and logistically expedient for potential investors to implement projects in the field of petrochemistry on the territory of the SEZ, including in cooperation with existing enterprises of the petrochemical complex.

In addition, other industrial enterprises and logistics companies can be located on the territory of the IPT SEZ "Avangard".

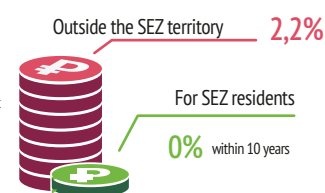
In 2022, the management company started the design and construction of the engineering infrastructure of the SEZ, and prepared some sections for construction. Two Agreements on industrial and production activities have been concluded with Residents who received project approval at Expert Council meetings in 2021. Two land lease agreements have been concluded.

## REGIONAL TAX BENEFITS<sup>1</sup>

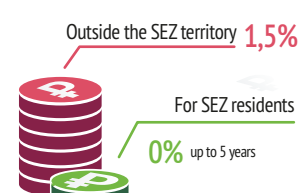
### INCOME TAX



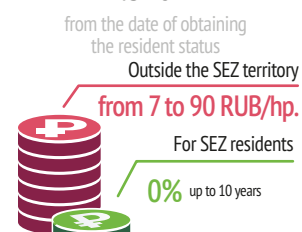
### PROPERTY TAX



### LAND TAX



### TRANSPORT TAX

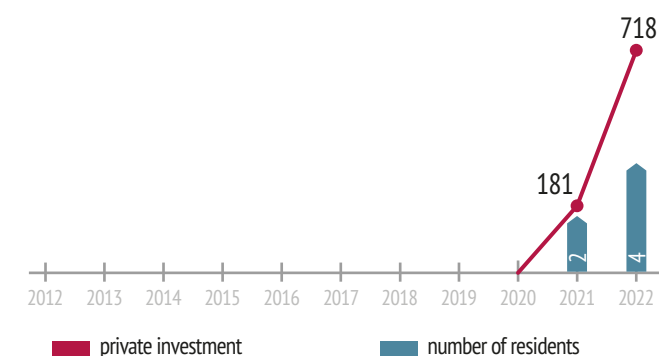


KEY RESIDENTS

▼ LLC "Global Drinks"

ГАЗПРОМ  
ГРАФИТЕК

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZs (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



Jobs created, number **48**

Target by 2030 **861**



INVESTMENTS  
(PLAN FOR 01/01/2030) **46 757**  
mln RUB



ANCHOR POPULATION  
(PLAN AT 01/01/2030) **20**

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





**SOBOLEV**  
**Victor Yurievich**

General Director of JSC "SEZ IPT"Avangard"

	Land area in 2022	17-493.7 ha
	Leasable area	259.3 ha
	Capacity of power supply facilities	20.3 MW
	Sale of a land plot (SEZ)	4 729 thnd RUB/ha
	Rent of a land plot per year (SEZ)	25.186 thnd RUB/ha

MANAGEMENT COMPANY SERVICES

- Technological connection to the SEZ resource supply system
- Educational and training services
- Intellectual property management services
- Technology services
- Financial services, including financial intermediation services
- Marketing research
- Consulting services on business management and enterprise management

CONTACT INFORMATION:

644074, Omsk, Komarova Avenue, 21k1  
Phone: +7 (3812) 95-15-92  
Official website: <https://avangard-oez.ru>  
E-mail: [info@avangard-oez.ru](mailto:info@avangard-oez.ru)

	The cost of electricity supply*	4.41 RUB/kWh
	The cost of water supply*	18.04 RUB/m³
	The cost of water supply*	21.05 RUB/m³
	The cost of gas supply*	4 871 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://www.sinertek.ru>

NAME OF THE INVESTMENT PROJECT

Organisation of production of lubricating and cooling fluids

	Volume of the resident's declared investments	120.3 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2023-2034

Production of lubricants and coolants. Coolant is a complex multicomponent system that is actively used in metalworking and is used for lubrication and cooling of tools and equipment.



LLC "ICIEL TECHNO"



LLC "OMSKELECTROTECH"



[www.ometz.ru](http://www.ometz.ru)

NAME OF THE INVESTMENT PROJECT

Organization of production of metal structures, components, fasteners and connecting parts for enterprises of the oil and gas complex

	Volume of the resident's declared investments	1 557.4 mln RUB
	The volume of investments made by the resident, at 06/30/2023	234.6 mln RUB
	Implementation period	2021-2035

The project provides for the creation of production of metal structures, fasteners and connecting parts for oil and gas enterprises on the territory of the SEZ "Avangard" in the city of Omsk. It is planned to produce high-strength, corrosion-resistant fasteners with application temperatures from - 90 °C to + 650 °C, as well as the manufacture of metal structures, connecting parts for enterprises of the oil and gas complex, nuclear, oil, gas, chemical, petrochemical industries, increasing the market of metal

structures and connecting pipe fittings, metal products in the Omsk region, including for the purpose of import substitution of components in the oil and gas engineering industry of the Russian Federation.



## IPT SEZ "CENTRE"

Voronezh region



CENTRE  
SPECIAL  
ECONOMIC  
ZONE

### PRIORITIES DIRECTIONS DEVELOPMENT



Production of glass prepreps,  
foillised dielectrics and technical  
laminates



Production of children's  
play, sports and park  
equipment



Production of perforated  
metal



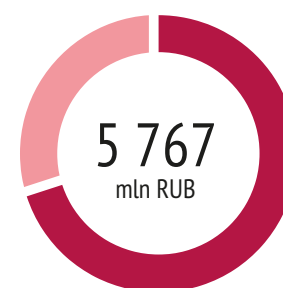
Food industry

YEAR OF  
CONSTRUCTION **2018**

NUMBER OF RESIDENTS **10**  
INCLUDING FOREIGN **1**

DISTANCE TO MOSCOW **523** km  
DISTANCE TO VORONEZH **0** km

### INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



0% **0**  
mln RUB

Federal budget funds

69.2% **3 993**  
mln RUB

Extra-budgetary investments  
of residents

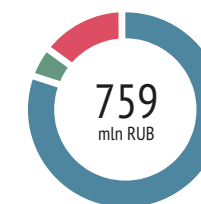
30.8% **1 774**  
mln RUB

Regional budget funds

0% **0**  
mln RUB

Investments of the SEZ  
management company

### TAXES PAID, 2022



14.5% **110**  
mln RUB

Taxes paid by SEZ residents and SEZ  
management company

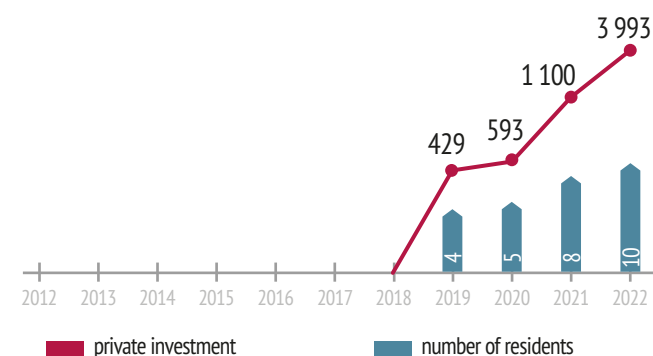
5.0% **38**  
mln RUB

The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

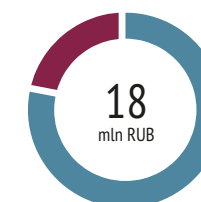
80.5% **611**  
mln RUB

Volume of customs duties paid by  
by SEZ residents and MCs

### DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



### TAX BENEFITS, 2022



0% **0**  
mln RUB

In the part credited to the federal budget

22.2% **4**  
mln RUB

In the part credited to the budget of the subject of the RF

0% **0**  
mln RUB

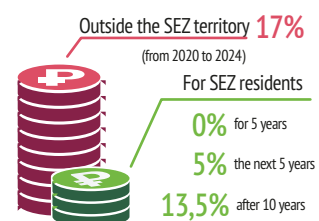
On payment of insurance premiums

77.8% **14**  
mln RUB

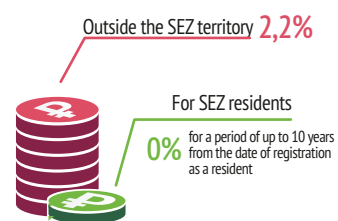
On payment of customs duties

### REGIONAL TAX BENEFITS<sup>1</sup>

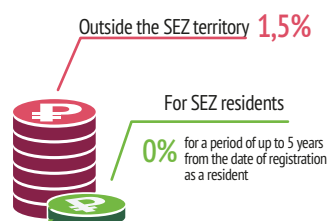
#### INCOME TAX



#### PROPERTY TAX



#### LAND TAX



#### KEY RESIDENTS

▼ LLC "PC Laplex Composite"

▼ LLC "NPO Perfograd"

▼ LLC "Global Drinks"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





AFANASIEV  
Oleg Borisovich  
*Acting Director General of JSC "VInKo"*

	Land area in 2022	220.2 ha
	Leasable area	168.06 ha
	Capacity of power supply facilities	34 MW
	Capacity of water supply facilities	83.33 m³/h
	Capacity of wastewater disposal facilities	213.5 m³/h
	Capacity of heat supply facilities	55.3 Gcal/h
	Capacity of gas supply facilities	14 498 m³/h

MANAGEMENT COMPANY SERVICES

- Educational and training services
- Technological connection to the SEZ resource supply system
- Maintenance of landscaping facilities
- Construction control (technical supervision) services
- Intellectual property management services
- Engineering services
- Operation and maintenance of engineering infrastructure facilities
- Consulting services on business management and enterprise management

CONTACT INFORMATION:

Voronezh Industrial Corporation JSC  
Address: Prospect Revolyutsii, 1a  
Phone: +7 (473) 210-03-22  
Official website: <https://vinkorp.ru/>  
E-mail: [vinkorp@mail.ru](mailto:vinkorp@mail.ru)

	Sale of a land plot (SEZ)	568.11 thnd RUB/ha
	Rent of a land plot per year (SEZ)	79.54 thnd RUB/ha
	The cost of electricity supply*	7.86 RUB/kWh
	The cost of water supply*	45.01 RUB/m³
	The cost of water supply*	19.56-39.98 RUB/m³
	The cost of gas supply*	8 374 RUB/1000 m³·h

\* The average tariff as of 06/01/2023

LLC "VORONEZH PLANT  
OF THERMAL INSULATION MATERIALS"



NAME OF THE INVESTMENT PROJECT

Organization of production of highly efficient mineral wool thermal insulation materials based on basalt fiber

	Volume of the resident's declared investments	4 335 mln RUB
	The volume of investments made by the resident, at 06/30/2023	3 719.63 mln RUB
	Implementation period	2021-2024

The essence of the project: the production of mineral wool thermal insulation materials based on environmentally friendly basalt fiber, taking into account highly efficient technologies and equipment that have been tested and confirmed their high efficiency within the framework of the

project of organizing the construction of a large-scale production complex for the manufacture of mineral wool insulation.

The planned production capacity for the project is at least 533 600 m³ of mineral wool slabs per year.



LLC "GLOBAL DRINKS"

<https://gfdrinks.ch/ru>

NAME OF THE INVESTMENT PROJECT

Production of non-alcoholic carbonated and tonic drinks

	Volume of the resident's declared investments	4 791.19 mln RUB
	The volume of investments made by the resident, at 06/30/2023	4 416 mln RUB
	Implementation period	2022-2024

The essence of the project: the creation of a modern enterprise for the production of tonic (energy) carbonated drinks (ED – energy drinks) and carbonated soft drinks (CSD – carbonated soft drinks), which will ensure the production of food export-oriented products. The implementation of

the Project by 2024 will allow entering the export markets of the EAEU member states and non-CIS countries.



# IPT SEZ "LOTUS"

Astrakhan region



## PRIORITIES DIRECTIONS DEVELOPMENT



Shipbuilding



Instrumentation



Oil and gas  
equipment



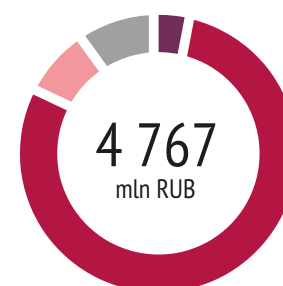
Mechanical engineering

YEAR OF  
CONSTRUCTION **2014**

NUMBER OF RESIDENTS **17**  
INCLUDING FOREIGN **5**

DISTANCE TO MOSCOW **1 424 km**  
DISTANCE TO ASTRAKHAN **48 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



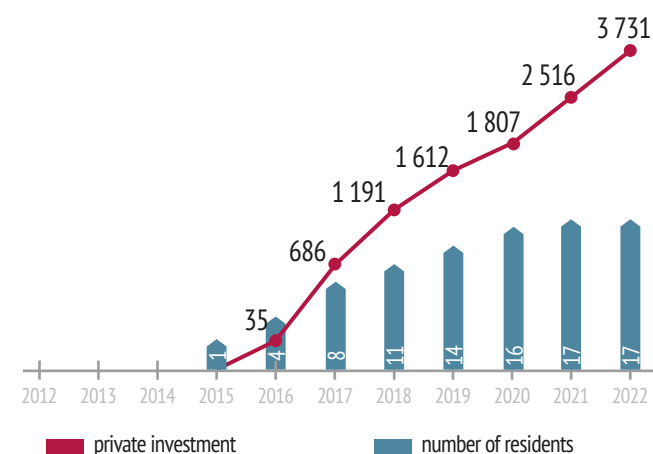
10.5% **500**  
Federal budget funds

78.3% **3 731**  
Extra-budgetary investments  
of residents

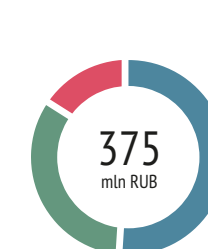
8.3% **398**  
Regional budget funds

2.9% **138**  
Investments of the SEZ  
management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022

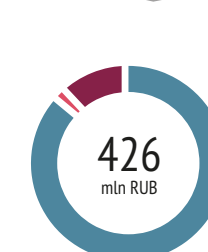


15.5% **58**  
Taxes paid by SEZ residents and SEZ  
management company

32.8% **123**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

51.7% **194**  
Volume of customs duties paid by  
by SEZ residents and MCs

## TAX BENEFITS, 2022



0.5% **2**  
In the part credited to the federal budget

12% **51**  
In the part credited to the budget of the subject of the RF

0% **0**  
On payment of insurance premiums

87.6% **373**  
On payment of customs duties



Jobs created, number **476**



Revenue  
of residents, 2021 **2 631**  
mln RUB

Including from  
exports **22**  
mln RUB



Labor productivity in  
the SEZ territory **5.5**  
mln RUB/person

The special economic zone of the industrial production type "Lotus" was created as a center for the production of components for shipbuilding, mechanical engineering and the oil and gas industry. Comfortable conditions are provided here to accommodate a wide range of other industries, for example, pharmaceutical and light industries. The specialization of the Lotos special economic zone and its competitive advantages are determined by an advantageous geopolitical position, convenient logistics, extensive experience in the construction of civilian vessels, exploration and production platforms, long-term projects for the development of the fields of the Northern Caspian Sea, which creates additional advantages for residents.

The main competitive advantages of the IPT SEZ "Lotus":

1. Russia's only SEZ in the Caspian macroregion, located at the intersection of strategic transport routes. The IPT SEZ "Lotus", due to its location in the Astrakhan region, serves as a gateway to the markets of the countries of the Caspian basin. The location of the SEZ at the intersection of the international North-South transport corridor and the northern part opens up wide logistical opportunities The Great Silk Road. Thus, the development of the IPT SEZ

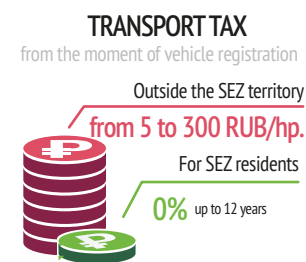
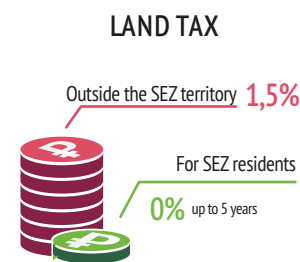
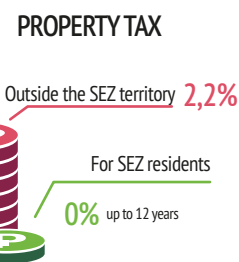
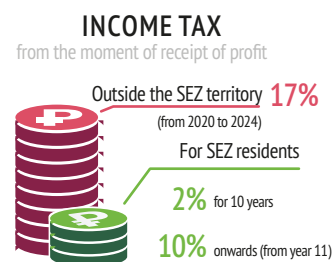
"Lotus" is of high importance for the expansion of economic cooperation between Russia and the Caspian Littoral states, as well as countries that gravitate towards the North-South ITC, primarily India.

2. The opportunity to participate in oil and gas projects and fleet construction. The Caspian region, where the IPT SEZ "Lotus" is located, ranks third in the world in terms of hydrocarbon reserves. The largest oil and gas companies in Russia, Azerbaijan, Iran, Kazakhstan and other countries are implementing their long-term projects here.

3. Favorable rental rate for land and engineering infrastructure. Land plots are available for rent on preferential terms. Residents of the IPT SEZ "Lotus" are provided with access to the engineering infrastructure necessary for the implementation of projects.

As of December 31, 2022, 17 residents (including companies from Italy and Iran) were registered in the IPT SEZ "Lotus" with a total amount of declared investments of more than 40 bln RUB. Prospective residents for 2023 have been identified, including companies with projects for the production of liquefied natural gas, soot, etc.

## REGIONAL TAX BENEFITS<sup>1</sup>



### KEY RESIDENTS

▼ LLC "MedinTech"



▼ LLC "GBS-Lotus"



▼ LLC "Naval Design Mezhdunarodniy"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





MILUSHKIN  
Sergey Yuryevich  
General Director of PJSC "IPT SEZ" Lotus"

	Land area in 2022	991.1 ha
	Leasable area	632.6 ha
	Capacity of power supply facilities	10 MW/4
	Capacity of water supply facilities	125 m³/h
	Capacity of wastewater disposal facilities	125 m³/h
	Capacity of heat supply facilities	55.3 Gcal/h
	Capacity of gas supply facilities	4 900 m³/h

MANAGEMENT COMPANY SERVICES

- Educational and training services
- Engineering services
- Marketing research
- Consulting services on business management and enterprise management

CONTACT INFORMATION:

414000, Astrakhan, ul. Violet, 7, room. 24  
Phone: +7 (8512) 51-32-66  
Official website: <http://www.sezlotos.ru> /  
E-mail: [lotos@sezlotos.ru](mailto:lotos@sezlotos.ru)

	Sale of a land plot (SEZ)	672.6 thnd RUB/ha
	Rent of a land plot per year (SEZ)	23 thnd RUB/ha
	The cost of electricity supply*	7.17 RUB/kWh
	The cost of water supply*	40.31 RUB/m³
	The cost of water supply*	56.96 RUB/m³
	The cost of gas supply*	6 850 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://gexa.ru>

NAME OF THE INVESTMENT PROJECT  
Production of geosynthetic materials

	Volume of the resident's declared investments	537.88 mln RUB
	The volume of investments made by the resident, at 06/30/2023	618.07 mln RUB
	Implementation period	2017-2063

A subsidiary of one of the largest manufacturers of woven and non-woven polymer materials for various purposes in the Russian Federation – LLC "Gexa-Nonwoven Materials".  
The company produces modern high-strength polypropylene woven materials with a wide range of applications in road construction, as well as in agriculture and general construction. The company's products are used in oil and gas fields and in other sectors of the Russian economy, and are also



supplied to Kazakhstan and Belarus. The production complex with an area of more than 7 thousand square meters is capable of producing up to 300 tons of synthetic materials per month.  
In 2024, the plant will begin production of new products – hydro-vapor insulation for low-rise construction, used for comprehensive protection of building structures from external and internal moisture.

JSC "FISH FEED"

[www.fish-feed.ru](http://www.fish-feed.ru)

NAME OF THE INVESTMENT PROJECT  
Aquaculture and pet food production

	Volume of the resident's declared investments	2458.7 mln RUB
	The volume of investments made by the resident, at 06/30/2023	1933.7 mln RUB
	Implementation period	2018-2063



A large-scale Russian startup for the production of feed for aquaculture and pets, whose task is to produce globally competitive feed using the results of relevant scientific research around the world. The company's products are feeds for sturgeon, catfish, trout, salmon and other fish species.  
The design capacity of the plant is 50 thousand tons per year. To date, the first stage has been put into operation, designed for 25 thousand tons

of feed for industrial aquaculture, a test run is underway. Installation and commissioning of the second stage is planned at the end of 2024.  
The project team brings together industry experts with many years of experience working at large enterprises producing extruded feed, which allows us to apply the best international and Russian practices. The company uses the latest scientific achievements, applying academic research experience in the field of aquaculture and feed testing.





## IPT SEZ "DOBROGRAD-1"

Vladimir region



IPT SEZ "Dobrograd-1" is a dynamically developing industrial site in the center of the European part of Russia. The IPT SEZ "Dobrograd-1" is located in the Vladimir region, 240 km from Moscow and just 5 km from the city of Dobrograd, covers an area of 211 hectares. The advantageous location allows the IPT SEZ "Dobrograd-1" to be in the center of Russia's economic life. More than 1/3 of the Russian population lives within a radius of 750 km. This gives future residents the opportunity to choose the best suppliers and new markets, build a flexible logistics system and create an effective production model as a whole.

Since its inception, a large-scale complex of organizational, technical, design, planning, and marketing activities has been implemented. Industry research, regional foresight have been conducted, a methodology for presentation promotion and establishment of investment contacts with target audiences has been developed. The necessary infrastructure facilities and engineering facilities have been created, investors have been attracted, and industrial enterprises are being built.

An agreement has been concluded and is being constructively implemented between the Ministry of Economic Development of the Russian Federation, The Federal Customs Service of Russia and the Dobrograd-1 Management Company for creation of a control zone with the possibility of applying the customs procedure of a free customs zone, which provides significant preferences to residents of the SEZ.

The SEZ is developing without using funds from the federal and regional budgets ("private form"), which allows you to quickly make effective decisions, create individual "roadmaps" optimal for each investor's projects. This is the first special economic zone in the Vladimir region and one of the youngest private ones SEZ in Russia.

The IPT SEZ "Dobrograd-1" is developing in the same agglomeration with the city of Dobrograd in the format common goals and interests: comfort for life, the effectiveness of diverse activities, involvement in the processes of creating basic human values – a tremendous potential for success in any direction. Each resident gets the opportunity to use a range of services not only for business, but also housing and social services inherent in a modern city.

The partnership development of the city of Dobrograd, which is being built on private investments (the only one in Russia), and a "private" SEZ creates a unique potential for investment creativity.

The priority areas include the production of goods and products for the prevention of human health, – currently 40% of residents are implementing projects in this direction.

## PRIORITIES DIRECTIONS DEVELOPMENT



Manufacture of medical devices



Food industry



Furniture production



Production electrical products

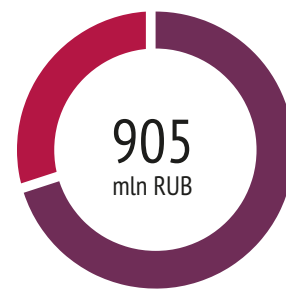
YEAR OF  
CONSTRUCTION **2020**

NUMBER OF RESIDENTS **6**  
INCLUDING FOREIGN **0**

DISTANCE TO MOSCOW **240 km**  
DISTANCE TO VLADIMIR **45 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\*

(FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



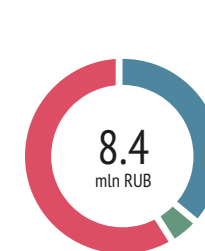
0% **0**  
Federal budget funds

0% **0**  
Regional budget funds

30.4% **275**  
Extra-budgetary investments  
of residents

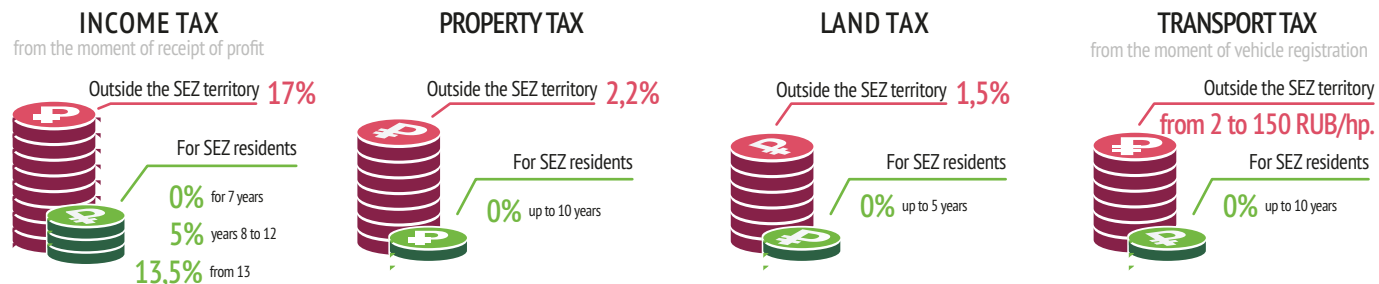
69.6% **630**  
Investments of the SEZ  
management company

## TAXES PAID, 2022



59.5% **5**  
Taxes paid by SEZ residents and SEZ  
management company  
4.8% **0.4**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies  
35.7% **3**  
Volume of customs duties paid by  
by SEZ residents and MCs

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS

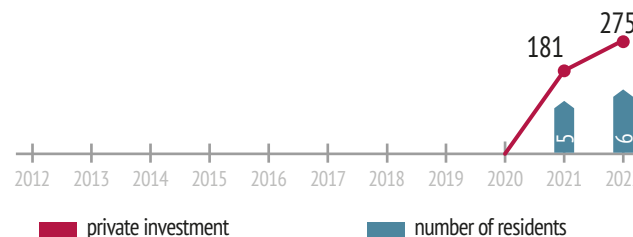
▼ LLC "Dobrograd Agro"

▼ LLC "Svetogor Laboratory"

▼ LLC "HES"



## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



Jobs created, number **36**

Target by 2030 **3 000**



INVESTMENTS  
(PLAN FOR 01/01/2030) **23 500**  
mln RUB



ANCHOR POPULATION  
(PLAN AT 01/01/2030) **20**





ANTIPOV  
Denis Valerievich

General Director of JSC "IPT SEZ" Dobrograd-1"

	Land area in 2022	211.6 ha
	Leasable area	179 ha
	Capacity of power supply facilities	0.2 MW
	Capacity of water supply facilities	416 m³/h
	Capacity of gas supply facilities	1 200 m³/h

MANAGEMENT COMPANY SERVICES

	Operation and maintenance of engineering infrastructure facilities		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Marketing research
	Technology services		Engineering services
	Technological connection to the SEZ resource supply system		Educational and training services
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

601967, Vladimir region, Kovrovsky district, Dobrograd settlement, Dobrograd village, Zvezdny b-r, zd. 1, room. 20, 2nd floor.  
Phone: +7 (495) 161-69-16  
Official website: <https://sezdobrograd.com/>  
E-mail: [info@sezdobrograd.com](mailto:info@sezdobrograd.com)

	Sale of a land plot (SEZ)	15 000-23 000 thnd RUB/ha
	The cost of electricity supply*	5.8 RUB/kWh
	The cost of water supply*	31.7 RUB/m³
	The cost of water supply*	39.3 RUB/m³
	The cost of gas supply*	6 600 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

hes-hp.ru

LLC "HOME ELECTRO SYSTEMS"



NAME OF THE INVESTMENT PROJECT

Creation of an enterprise for the production of heat pumps. High-tech installation of freon circuits, manufacture and installation of electrics and electronics, bench tests

	Volume of the resident's declared investments	2 655 mln RUB
	The volume of investments made by the resident, at 06/30/2023	250 mln RUB
	Implementation period	2021-2030

One of the leaders in Russia in the production of heat pumps and air conditioners. An integrated approach to development, high-tech production and testing. Ensuring the introduction of innovative products into production, adapting them to consumer markets.

LLC "INTERNATIONAL FURNITURE TECHNOLOGIES"



NAME OF THE INVESTMENT PROJECT

Creation of one of the largest modern enterprises for the production of furniture and household goods and healthy sleep

	Volume of the resident's declared investments	5 633 mln RUB
	The volume of investments made by the resident, at 06/30/2023	17 mln RUB
	Implementation period	2023-2032

Production of raw materials, components and finished goods for sleeping, bedroom furniture, upholstered and cabinet furniture, related products. Research and development of new types of products. Organization of foreign economic activity.



# IPT SEZ "IVANOVO"

Ivanovo region



## PRIORITIES DIRECTIONS DEVELOPMENT



Mechanical engineering



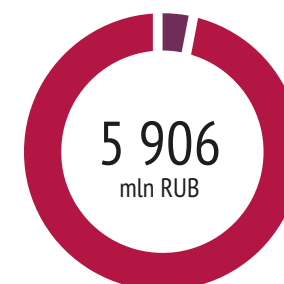
Light industry

YEAR OF  
CONSTRUCTION **2021**

NUMBER OF RESIDENTS **7**  
INCLUDING FOREIGN **0**

DISTANCE TO MOSCOW **275 km**  
DISTANCE TO IVANOVO **0 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



0% **0**  
mln RUB  
Federal budget funds

97.1% **5 737**  
mln RUB  
Extra-budgetary investments  
of residents

0% **0**  
mln RUB  
Regional budget funds

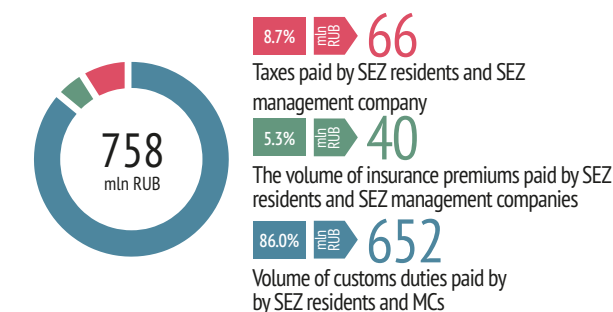
2.9% **169**  
mln RUB  
Investments of the SEZ  
management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB

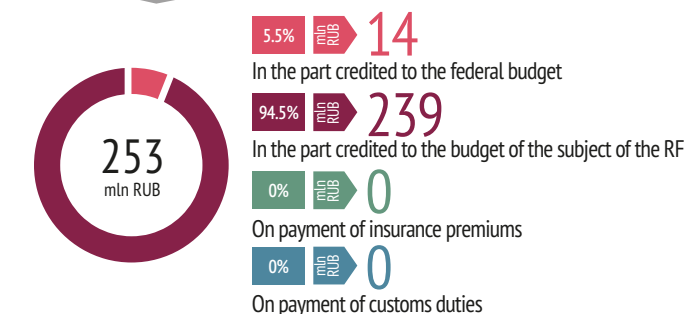
DYNAMICS OF PRIVATE INVESTMENTS IN THE SEZ  
(EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS)  
THE ACCUMULATED TOTAL IN 2022 **5 737 mln RUB**

PLANNED INDICATOR OF PRIVATE  
INVESTMENTS IN THE SEZ (EXTRA-BUDGETARY  
INVESTMENTS OF RESIDENTS) BY 2030 **12 600 mln RUB**

## TAXES PAID, 2022



## TAX BENEFITS, 2022



Jobs created, number **1 251**



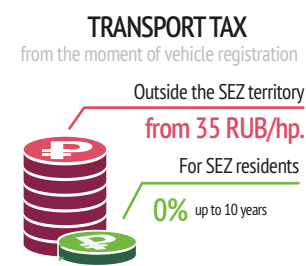
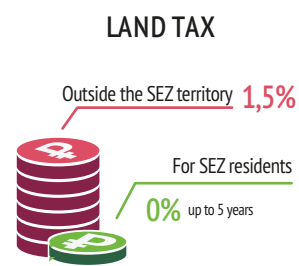
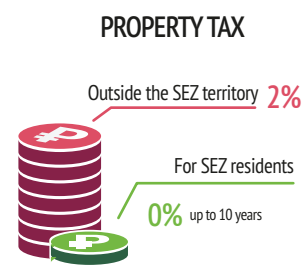
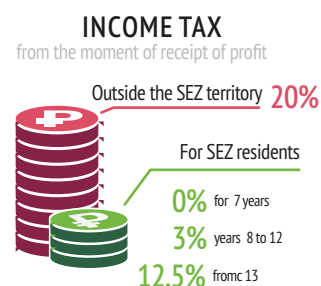
Revenue  
of residents, 2021 **9 809  
mln RUB**

Including from  
exports **38  
mln RUB**



Labor productivity in  
the SEZ territory **7.8  
mln RUB/person**

## REGIONAL TAX BENEFITS<sup>1</sup>







VOLKOV  
Andrei Iolievich

General Director of JSC UK "IPT SEZ" Ivanovo"

	Land area in 2022	152.9 ha
	Leasable area	102.8 ha
	Capacity of power supply facilities	17 MW
	Capacity of water supply facilities	1 240 m³/h
	Capacity of wastewater disposal facilities	2 075 m³/h
	Capacity of heat supply facilities	96 Gcal/h

MANAGEMENT COMPANY SERVICES

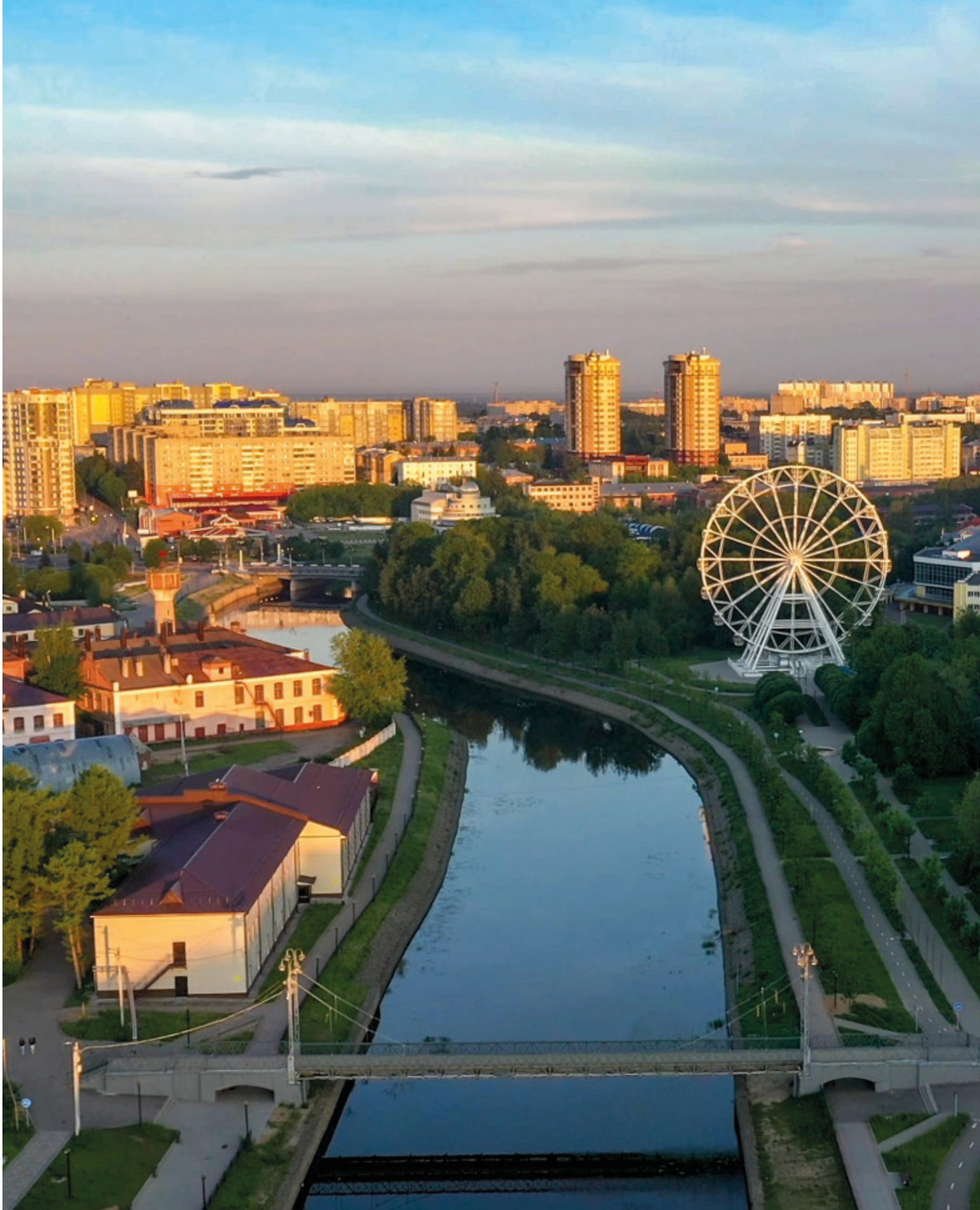
- Operation and maintenance of engineering infrastructure facilities
- Maintenance of landscaping facilities
- Technology services
- Technological connection to the SEZ resource supply system
- Construction control (technical supervision) services

CONTACT INFORMATION:

85g Sheremetevsky Prospekt, 3rd floor, Ivanovo, 153000  
Phone: +7 (800) 234-23-06  
Official website: <https://oez-ivanovo.ru/> /  
E-mail: [info@aaair.ru](mailto:info@aaair.ru)

	Sale of a land plot (SEZ)	1 036.83 thnd RUB/ha
	Rent of a land plot per year (SEZ)	69.122 thnd RUB/ha
	The cost of electricity supply*	5.9 RUB/kWh
	The cost of water supply*	32.46 RUB/m³
	The cost of water supply*	18.88 RUB/m³
	The cost of heat supply*	3 012.73 RUB/Gcal

\* The average tariff as of 06/01/2023





## IPT SEZ "ORYOL"

Oryol region



SEZ "ORYOL"  
SPECIAL ECONOMIC ZONE

### PRIORITIES DIRECTIONS DEVELOPMENT



Electronics



Instrumentation



Automobile industry



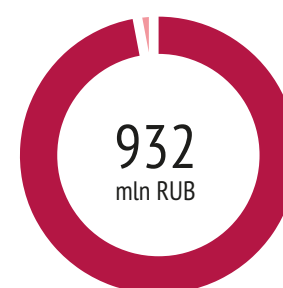
Building materials

YEAR OF  
CONSTRUCTION **2019**

NUMBER OF RESIDENTS **6**

DISTANCE TO MOSCOW **300 km**  
DISTANCE TO THE ORYOL **35 km**

### INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



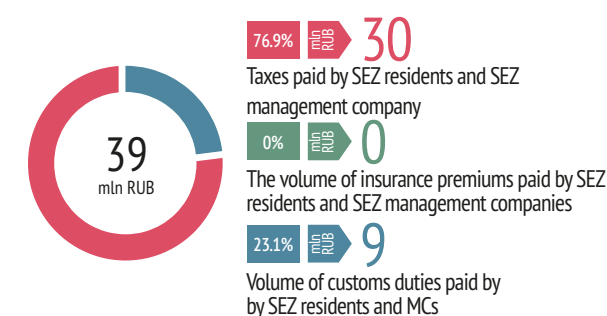
0% **0**  
Federal budget funds

97.2% **906**  
Extra-budgetary investments  
of residents

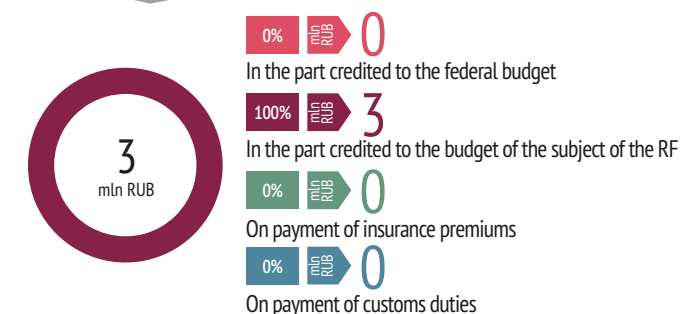
2.8% **26**  
Regional budget funds

0% **0**  
Investments of the SEZ  
management company

### TAXES PAID, 2022



### TAX BENEFITS, 2022



The IPT SEZ "Oryol" was established in 2019 on the territory of the Mtsensk district of the Oryol region on the basis of the Zelenaya Roscha industrial Park. This is a land plot prepared for the implementation of investment projects, including basic infrastructure facilities sufficient to accommodate the first residents. The convenient location and availability of a developed raw material base opens up wide opportunities before food production and processing enterprises. The advantages of the IPT SEZ "Oryol" are: good transport accessibility, availability of qualified human resources, high readiness of the entire SEZ infrastructure, all necessary permits, a package of tax and customs benefits. IPT SEZ "Oryol" specializes in the following activities: instrument engineering and electronics; mechanical engineering, metallurgy, metalworking; production of building materials;

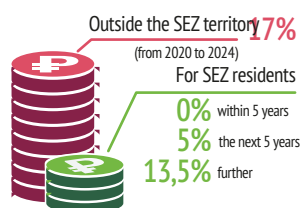
pharmaceutical industry; food and processing industry; logistics. The key priorities for the development of the IPT SEZ "Oryol" are: creation of infrastructure facilities; filling the site with residents; development of the value chain.

In 2022, 3 new residents were registered as residents of the IPT SEZ "Oryol" (LLC "Artiko Ceramics", LLC "Oryol Dry Mixes Plant", LLC "Ergo"). A resident of the SEZ, LLC "RK-Premix", has received permission to put its industrial facility into operation. In total, 7 residents are registered in the territory of the SEZ of the Oryol settlement.

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

from the moment of receipt of profit



### PROPERTY TAX

Outside the SEZ territory **2,2%**



### LAND TAX

Outside the SEZ territory **1,5%**



### TRANSPORT TAX

from the moment of vehicle registration

Outside the SEZ territory  
from 15 to 150 RUB/hp.



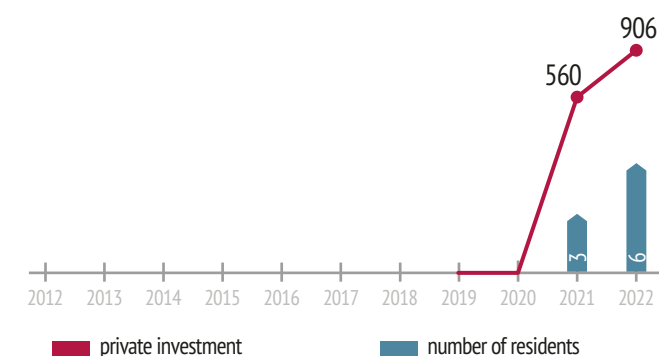
### KEY RESIDENTS

▼ LLC "Artiko Ceramics"

▼ LLC "Tri Tochki"



### DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



Jobs created, number **16**



Target by 2030 **1 883**

SEZ residents' revenue, 2022 **117**  
mln RUB

Including from exports **0**  
mln RUB



Labor productivity in the SEZ territory **7.3**  
mln RUB/person

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





CHERNOVA  
Larisa Ivanovna

General Director of JSC "Development Corporation  
Oryol region"

	Land area in 2022	182.1 ha
	Leasable area	114.3 ha
	Capacity of power supply facilities	10 MW
	Capacity of water supply facilities	1 042 m³/h
	Capacity of wastewater disposal facilities	1 800 m³/h
	Capacity of gas supply facilities	6 500 m³/h

MANAGEMENT COMPANY SERVICES

	Technology services		Technological connection to the SEZ resource supply system
	Maintenance of landscaping facilities		Engineering services
	Financial services, including financial intermediation services		Intellectual property management services
	Operation and maintenance of engineering infrastructure facilities		Marketing research
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

303030, Oryol region, Mtsensk district, IPT SEZ "Eagle"  
Phone: +7 (4862) 76-00-18  
Official website: <https://oezorel.ru/>  
E-mail: [office@park57.ru](mailto:office@park57.ru)

	Sale of a land plot (SEZ)	731.09 thnd RUB/ha
	The cost of electricity supply*	8.37 RUB/kWh
	The cost of water supply*	38.20 RUB/m³
	The cost of water supply*	49.14 RUB/m³
	The cost of gas supply*	7 832.42 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://factory.ttri.ru/>

NAME OF THE INVESTMENT PROJECT  
"Radio Electronic Equipment Manufacturing" Plant

	Volume of the resident's declared investments	145 mln RUB
	The volume of investments made by the resident, at 06/30/2023	162 mln RUB
	Implementation period	2021-2023

LLC "Tri Tochki" (LLC "TTM") is a Russian manufacturer of electronic equipment with its own team of engineers and radio engineers. The company specializes in the production of electronic equipment and the development of IT solutions for leading international automakers, as well as provides contract assembly services. The plant is equipped with the latest modern equipment using lean manufacturing technology, and the quality



LLC "TRI TOCHKI"

ТРИ ТОЧКИ  
MANUFACTURING

control system meets Russian and international standards. This allows you to carry out a full cycle of work from the idea to mass production.  
LLC "TTM" is also a subsidiary of the Russian holding company LLC "Three Points" with a rich history.

LLC "GRAND FRIES"

<https://gfdriks.ch/ru>



NAME OF THE INVESTMENT PROJECT

A complex of buildings and structures for processing potatoes with a capacity of up to 120 thousand tons of finished products per year in the Mtsensk district of the Oryol region

	Volume of the resident's declared investments	17 500 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2023-2025

Organisation of potato deep processing and production of Chips, potato wedges, fritters and potato flakes.



## IPT SEZ "KULIBIN"

Nizhny Novgorod region



### PRIORITIES DIRECTIONS DEVELOPMENT



Products made of  
composite materials



Automotive components



Logistics



Pharmaceutical products

YEAR OF  
CONSTRUCTION **2020**

NUMBER OF RESIDENTS **7**

DISTANCE TO MOSCOW **400** km  
DISTANCE TO NIZHNY NOVGOROD **30** km

### INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



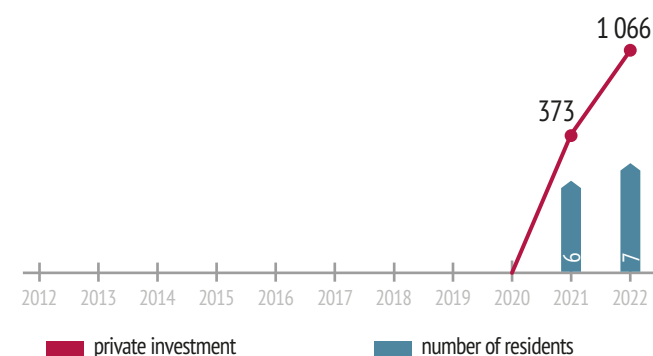
0% **0**  
Federal budget funds

100% **1 066**  
Extra-budgetary investments  
of residents

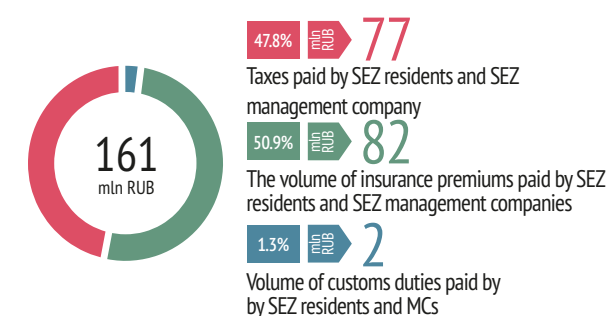
0% **0**  
Regional budget funds

0% **0**  
Investments of the SEZ  
management company

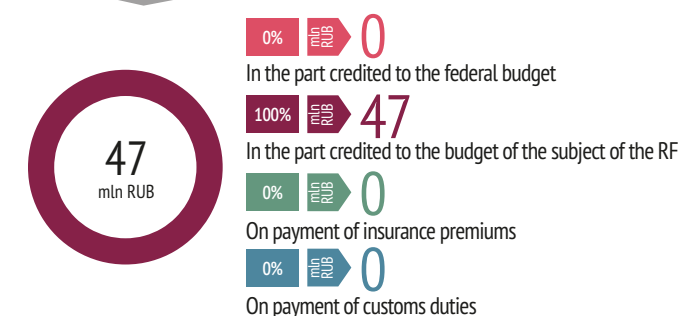
### DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



### TAXES PAID, 2022



### TAX BENEFITS, 2022



Jobs created, number **218**



SEZ residents' revenue, 2022  
Including from exports  
**1 076** mln RUB  
**9** mln RUB



Labor productivity in the SEZ territory  
**4.9** mln RUB/person

The Kulibin Special Economic Zone was established in May 2020 on the territory of the city of Dzerzhinsk. The management company of the SEZ is JSC "Development Corporation Nizhny Novgorod region". Taking into account the demand for the territory of the IPT SEZ "Kulibin", in March 2023 it was increased 10 times, from 72 to 724.7 hectares.

To date, the IPT SEZ "Kulibin" includes:

- three private sites (the territory of JSC "DPO Plastic" – 72.3 hectares, the territory of JSC "IP "Oka-Polymer" – 190.7 hectares; the territory of LLC "Synthesis OKA" – 45 hectares), provided with all necessary infrastructure;
- as well as the state territory with an area of 416.7 hectares, which by the end of 2024 will also be fully provided with engineering and transport infrastructure.

Also, by the end of 2024, an industrial production complex with an area of 27,557 thousand square meters will be put into operation on the state site, consisting of nine industrial and office buildings that a resident can rent or purchase to organize their production.

In addition, a "Technopark" is being built on the territory of the IPT SEZ "Kulibin" – "H2O", which will create a new modern format of laboratory space that allows testing new types of products, improving their properties, as well as improving quality. The construction is scheduled to be completed in March 2024.

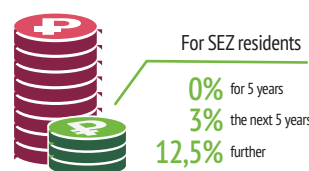
The infrastructure of the H2O Technopark will include a laboratory complex, a center for the collective use of equipment, office space and meeting rooms.

The expansion of the SEZ territory continues the reindustrialization of the Dzerzhinsk industrial hub, which will restore the structure and cooperative ties of the chemical cluster, as well as form new production chains in the field of pharmaceuticals, automotive components, production of materials based on polymers and many other areas.

Taking advantage of all the advantages of the IPT SEZ "Kulibin", enterprises will be able to create for themselves an ecosystem for the effective transfer of scientific developments into real production.

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX



### PROPERTY TAX



### LAND TAX



### TRANSPORT TAX



KEY RESIDENTS

▼ LLC "Plastmatica"



▼ LLC "HOMA ADHESIVE"



▼ LLC "RusSilica"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





ISHCHENKO  
Igor Vladimirovich

General Director of JSC "Development Corporation  
Nizhny Novgorod region"

	Land area in 2022	72.3 ha
	Leasable area	28 ha
	Capacity of power supply facilities	31 MW (plan)
	Capacity of water supply facilities	250 m³/h
	Capacity of wastewater disposal facilities	250 m³/h (plan)
	Capacity of heat supply facilities	20.8 Gcal/h
	Capacity of gas supply facilities	2 261 m³/h

MANAGEMENT COMPANY SERVICES

	Educational and training services		Engineering services
	Technology services		Construction control (technical supervision) services
	Financial services, including financial intermediation services		Marketing research
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

606000 Dzerzhinsk, Igumnovskoe shosse str., 15A  
Phone: +7 (831) 469-03-60  
Official website: [www.sezkulibin.ru](http://www.sezkulibin.ru)  
E-mail: [krno@nn-invest.ru](mailto:krno@nn-invest.ru)

	The cost of electricity supply*	7.07 RUB/kWh
	The cost of water supply*	37.38-141.65 RUB/m³
	The cost of water supply*	139.01 RUB/m³
	The cost of heat supply*	144 RUB/Gcal
	The cost of gas supply*	7.8 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://sintez-oka.com/>

NAME OF THE INVESTMENT PROJECT

Creation of a universal alkylethanolamine production plant with a capacity of 15 thousand tons per year

	Volume of the resident's declared investments	2 392 mln RUB
	The volume of investments made by the resident, at 06/30/2023	2 000 mln RUB
	Implementation period	2019-2023

The purpose of this project is to expand the existing capacities of the "Sintez OKA" Group of companies for the production of alkylethanolamines (methyldiethanolamine (MDEA) and dimethylethanolamine (DMEA)) by 15 000 tons/year.

The project is primarily aimed at preserving Russia's technological sovereignty in the field of natural gas purification from acidic impurities and LNG production. In addition, the project aims to create a raw material base for the development of the production of cationic flocculants.

LLC "MONAMIN"



Decarbonization and reduction of the carbon footprint of manufactured products will be an additional driver of MDEA consumption growth, since MDEA is the main sorbent used to remove CO2 from flue and process gases.

The project is being implemented on the territory of the industrial site of LLC "Sintez OKA" in the Eastern Industrial District of Dzerzhinsk, Nizhny Novgorod region. Commissioning is scheduled for December 15, 2023.

<https://www.rus-silica.com>

LTC "RUSSILIKA"



NAME OF THE INVESTMENT PROJECT

Creation of production of micronized silica gels and stable silicasols

	Volume of the resident's declared investments	7 412.6 mln RUB
	The volume of investments made by the resident, at 06/30/2023	4 126.19 mln RUB
	Implementation period	2022-2025

LLC "RusSilika" is a modern industrial complex for the production of micronized silica gels and stable silicasols.

The products of LLC "RusSilika" have been included by the Ministry of Industry and Trade of the Russian Federation in the list of priority projects for the production of low-tonnage and medium-tonnage chemical

products, which have a complex impact on the development of related sectors of the economy.

The main goal of the project is to create a production of micronized silica gels and stable silicasols.



# IPT SEZ "KASHIRA"

Moscow region



## PRIORITIES DIRECTIONS DEVELOPMENT



Information and  
communication  
technologies



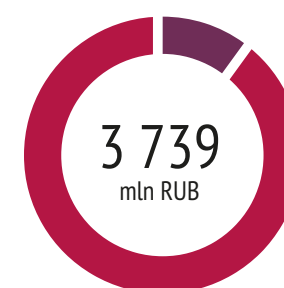
Food industry

YEAR OF  
CONSTRUCTION **2019**

NUMBER OF RESIDENTS **4**

DISTANCE TO MOSCOW **100 km**  
DISTANCE TO KRASNOGORSK **122 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



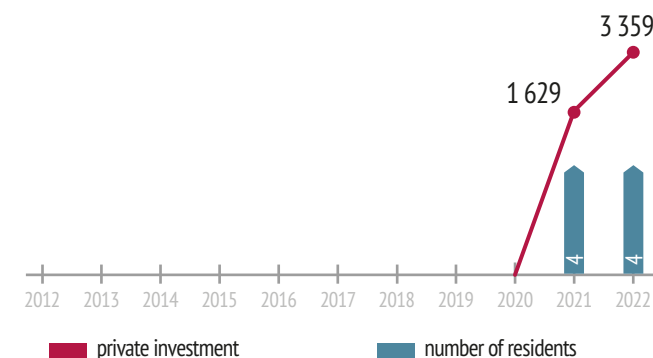
0% **0**  
Federal budget funds

89.8% **3 359**  
Extra-budgetary investments  
of residents

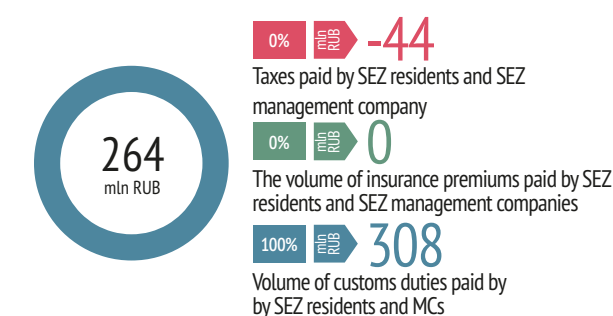
0% **0**  
Regional budget funds

10.2% **380**  
Investments of the SEZ  
management company

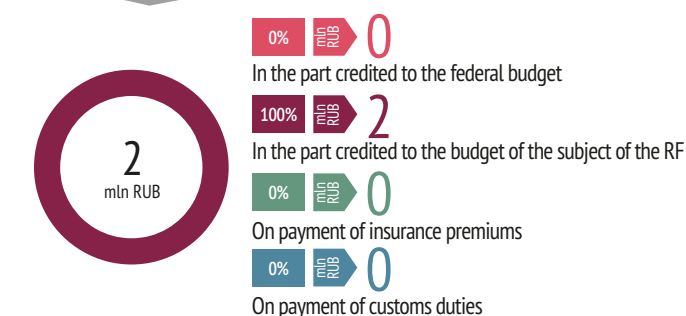
## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022



## TAX BENEFITS, 2022



Jobs created, number **658**



SEZ residents'  
revenue, 2022 **1 410**  
mln RUB



Labor productivity in  
the SEZ territory **2.1**  
mln RUB/person

The IPT SEZ "Kashira" offers land plots with a total area of about 500 hectares, equipped with all necessary infrastructure and energy resources at favorable tariffs, for the construction of industrial enterprises of various directions.

Active work is underway to build infrastructure for the projects of 4 SEZ residents. And network design for projects that have not yet received resident status.

LLC "UK Kashira-Park" carries out comprehensive management of the IPT SEZ "Kashira". Attracting residents is carried out with the help of all possible associations, chambers of commerce, specialized organizations and authorities at all levels.

The management company provides a full range of services to potential residents of the SEZ. In particular, project support services at the design stage, coordination with authorized bodies, consultations on tax, legal issues and measures

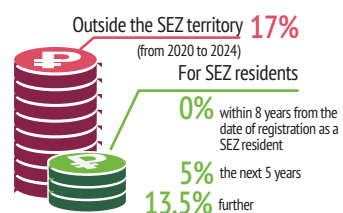
of state support, assistance in attracting investments in projects (government agencies and banks).

In 2021, two large projects received the status of a resident of the IPT SEZ "Kashira": LLC "NOVATEK-LNG Fuel Kashira" and LLC "Plastos". The construction of infrastructure for these projects has begun.

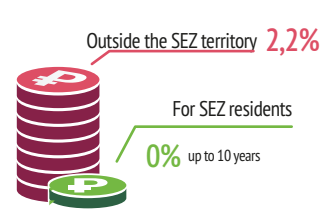
## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

from the moment of receipt of profit



### PROPERTY TAX



### LAND TAX



### TRANSPORT TAX

from the moment of vehicle registration



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





ZUBOV  
Dmitry Alexandrovich

General Director of LLC "Kashira-Park Management Company"

	Land area in 2022	491.7 ha
	Leasable area	374.16 ha
	Sale of a land plot (SEZ)	30 000 thnd RUB/ha

MANAGEMENT COMPANY SERVICES

- Educational and training services
- Maintenance of landscaping facilities
- Financial services, including financial intermediation services
- Operation and maintenance of engineering infrastructure facilities
- Consulting services on business management and enterprise management
- Technological connection to the SEZ resource supply system
- Technology services
- Engineering services
- Marketing research

CONTACT INFORMATION:

1142941, MO, Kashira, Novoselki village, Lazareva str., uch.2, room 83  
Phone: +7 (495) 620-63-45  
Official website: [www.oezkashira.com](http://www.oezkashira.com)  
E-mail: [zd@kashirapark.com](mailto:zd@kashirapark.com)

	The cost of electricity supply*	4.92 RUB/kWh
	The cost of water supply*	34.22 RUB/m³
	The cost of water supply*	26.82 RUB/m³
	The cost of gas supply*	6 814 RUB/1000 m³*h

\* The average tariff as of 06/01/2023





# IPT SEZ "NOVGORODSKAYA"

Novgorod region



## PRIORITIES DIRECTIONS DEVELOPMENT



Composite  
materials



Power  
electronics

YEAR OF  
CONSTRUCTION **2021**  
NUMBER OF RESIDENTS **2**

DISTANCE TO MOSCOW **524 km**  
DISTANCE TO VELIKY NOVGOROD **0 km**

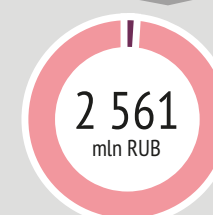
NUMBER OF JOBS CREATED  
CUMULATIVE TOTAL

**68**

TARGET BY 2030

**5000**

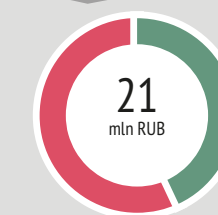
INVESTMENTS MADE  
CUMULATIVE TOTAL\*  
(FOR THE PERIOD FROM THE BEGINNING  
OF SEZ OPERATION UNTIL 12/31/2022)



99.9% **2 558**  
mln RUB  
Regional budget funds

0.1% **3**  
mln RUB  
Investments of the SEZ management  
company

TAXES PAID, 2022



57.1% **12**  
mln RUB  
Taxes paid by SEZ residents and SEZ  
management company

42.9% **9**  
mln RUB  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

The Novgorodskaya Special Economic zone of industrial production type was established in 2021 on the territory of the Novgorod Municipal District Novgorod region of the Russian Federation. The main goal of the project is to create a platform for the implementation of foreign and domestic investment projects in the field of industrial production and to promote the development of the Novgorod region and Of the Russian Federation.

To date, the IPT SEZ "Novgorodskaya" is one of the most promising industrial-type SEZs in Russia. Successful development The SEZ is based on a favorable geographical location, as well as on the socio-economic development of the region, which entails the availability of both human and technological potential.

IPT SEZ "Novgorodskaya" is located in the northwestern part of the Russian Federation, between two federal cities, 197 km southeast of St. Petersburg and 532 km northwest of the country's financial center, Moscow.

The close proximity of the SEZ to ports, airports and customs terminals The North-Western Federal District of the Russian Federation determines its role as a transport and logistics, as well as an export and production center.

In addition to the location, an equally important component of the successful development of the IPT SEZ "Novgorodskaya" is the socio-economic development of the

region. Thus, by the end of 2022, the Novgorod Region took the fifth position in the National Rating of the investment climate in the regions of Russia, which annually amounts to Agency for Strategic Initiatives.

In 2022, the construction of ready-made production facilities with a total area of 38,000 m<sup>2</sup>, as well as all necessary industrial infrastructure - heating, gas supply, and water supply networks - began at the site of the IPT SEZ "Novgorodskaya" and drainage, storm sewers, drainage systems, communication networks and a data center.

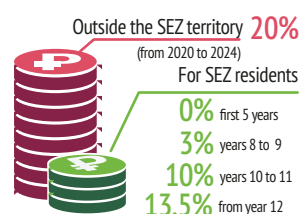
A scheme for the placement of customs infrastructure facilities was also agreed with the Federal Customs Service of the Russian Federation and work began on its design and construction for the organization of a customs-free zone regime.

Work has begun on the construction of an access road and engineering surveys for the water drainage system. The stage of development of design and estimate documentation has been completed in the railway infrastructure block.

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

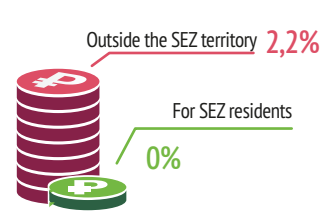
from the moment of receipt of profit



KEY RESIDENTS

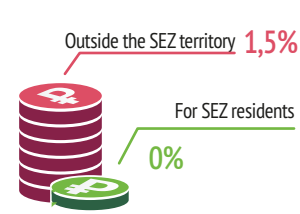
### PROPERTY TAX

▼ LLC "Prefabrika North-West"



### LAND TAX

▼ LLC "Marshall FT"



### TRANSPORT TAX

from the moment of vehicle registration



PREFABRIKA™ AG

MARSHALL

XCT

## MANAGEMENT COMPANY SERVICES



Technological connection to  
the SEZ resource supply system



Operation and maintenance of engineering  
infrastructure facilities



Maintenance  
of landscaping facilities



Technology services



Financial services, including  
financial intermediation services



Consulting services on business management and enterprise management



Engineering services



Marketing research



Construction control  
(technical supervision) services



Educational and training  
services



AYUPOV  
Artur Ayratovich

General Director of JSC "IPT SEZ "Novgorodskaya"



Land area in 2022 **184.4 ha**



Sale of a land plot  
(SEZ) **520.2 thnd RUB/ha**



Rent of a land plot per  
year (SEZ) **26 thnd RUB/ha**



The cost of  
electricity supply\* **5.62 RUB/kWh**



The cost of water  
supply\* **28.89 RUB/m<sup>3</sup>**



The cost of water  
supply\* **16.32 RUB/m<sup>3</sup>**



The cost of heat  
supply\* **1876.45 RUB/Gcal**



The cost of gas  
supply\* **6.27 RUB/1000 m<sup>3</sup>·h**

## CONTACT INFORMATION:

173000, Veliky Novgorod, 7A Boyana str., room. 4  
Phone: +7 (987) 271 85 13  
Official website: <https://alabuga.ru/novgorodskaya/>  
E-mail: [AZabotin@alabuga.ru](mailto:AZabotin@alabuga.ru)

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





## IPT SEZ "MAKSIMIKHA"

Moscow region



MAKSIMIKHA  
Food production and distribution cluster

A special economic zone of the industrial and production type "Maksimikha" is being created as a professional production and logistics site with a total area of 2,236 hectares on the territory of the Domodedovo city district of the Moscow region.

A special feature of the IPT SEZ "Maksimikha" industrial park is its close location to the largest sales markets in Moscow and the Moscow region (45 km to the MKAD in the south direction, in close proximity to the Kashirskoye highway, the M-4 Don highway and the big ring of the Moscow Railway).

IPT SEZ "Maksimikha" is being created as a Greenfield project, "from scratch", on undeveloped land territories. Budget investments in the creation of the infrastructure of the IPT SEZ "Maksimikha" settlement are not provided, the development of the territory is carried out at the expense of private funds from investors.

The main strategic objectives of the development of the IPT SEZ "Maksimikha":  
- creation of favorable conditions for the development of high-tech manufacturing, agro-industrial, logistics companies and export-oriented hubs;  
- creation of high-tech manufacturing industries with a high level of added value;

- creation of a large industrial and food cluster in the Moscow Region;  
- achieving a leading position in the domestic market and, in the future, in the CIS market in the field of transport and logistics transportation.

### CONTACT INFORMATION:

123112, Moscow, Presnenskaya nab. 10 Block A 7th floor  
Phone: +7 (495) 543-99-83  
Official website: <http://maksimikha.ru/>  
E-mail: [info@maksimikha.ru](mailto:info@maksimikha.ru)

## PRIORITIES DIRECTIONS DEVELOPMENT



Food industry



Logistics

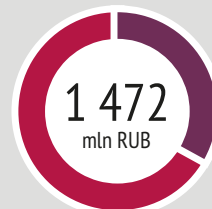


High-tech manufacturing  
industries

YEAR OF  
CONSTRUCTION **2020**  
NUMBER OF RESIDENTS **2**

DISTANCE TO MOSCOW **91 km**

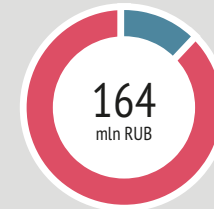
INVESTMENTS MADE  
CUMULATIVE TOTAL\*  
(FOR THE PERIOD FROM THE BEGINNING  
OF SEZ OPERATION UNTIL 12/31/2022)



66.9% **985**  
Extra-budgetary investments of residents

33.1% **487**  
Investments of the SEZ management  
company

### TAXES PAID, 2022



87.8% **-144**  
Taxes paid by SEZ residents and SEZ  
management company

12.2% **20**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies



## BATAROVA Julia Yurievna

General Director of LLC "VTB Real Estate", the management  
organization of LLC "Agropark Infrastructure"



Land area in 2022 **2 235.5 ha**



Leasable area **1 458.6 ha**



Length of highways **1 154 m**

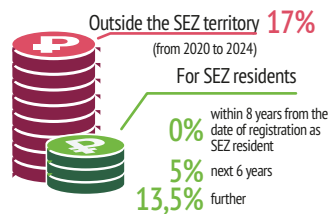


Capacity of power  
supply facilities **5.15 MW**

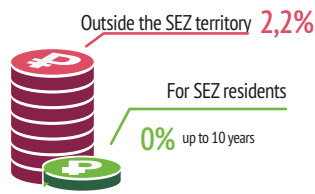
## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

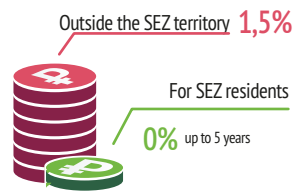
from the moment of receipt of profit



### PROPERTY TAX



### LAND TAX



### TRANSPORT TAX

from the moment of vehicle registration



KEY RESIDENTS

▼ MC "Usady"

УСАДЫ  
Мультимодальный центр

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

## MANAGEMENT COMPANY SERVICES



Technological connection to the SEZ resource supply system



Operation and maintenance of engineering infrastructure facilities



Construction control (technical supervision) services

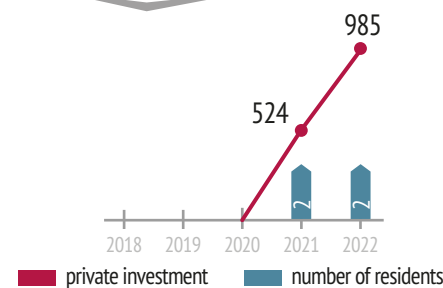


Financial services, including financial intermediation services



Consulting services on business management and enterprise management

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZs (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN. RUB





# PSEZ "OLYA"

Astrakhan region



## PRIORITIES DIRECTIONS DEVELOPMENT



Shipbuilding



Oil and gas  
equipment



Instrumentation



Mechanical  
engineering

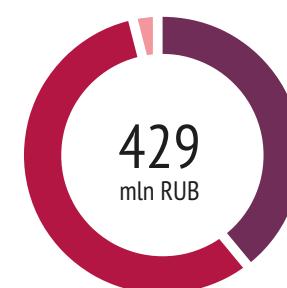
YEAR OF  
CONSTRUCTION **2020**

NUMBER OF RESIDENTS **2**

DISTANCE TO MOSCOW **1 300 km**

DISTANCE TO ASTRAKHAN **75 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



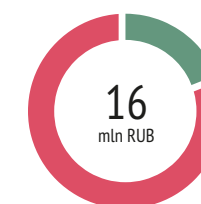
0% **0**  
Federal budget funds

4.4% **19**  
Regional budget funds

56.9% **244**  
Extra-budgetary investments  
of residents

38.7% **166**  
Investments of the SEZ  
management company

## TAXES PAID, 2022



81.2% **-13**  
Taxes paid by SEZ residents and SEZ  
management company

18.8% **3**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

0% **0**  
Volume of customs duties paid by  
by SEZ residents and MCs

The port special Economic Zone was created in the Astrakhan region near the seaport of Olya on behalf of the President of the Russian Federation V.V. Putin as part of comprehensive measures to develop the international North-South transport corridor. It is the only port SEZ of Russia in the Caspian Sea and was created in order to stimulate the creation of modern port and logistics capacities to increase cargo turnover.

Currently, special attention is being paid to the development of the North-South MTC. It is the main route for the transportation of goods from India, Southeast Asia, Africa and countries of the Middle East, bypassing the Suez Canal. The main advantages of the North-South MTC over other routes and, in particular, over the sea route through the Suez Canal, are to reduce the transportation distance by two or more times, which allows shippers to save on time and cost of transportation.

The area of the port SEZ is 644.4 hectares.

Within the framework of the project, engineering preparation of the territory, construction of water supply, sanitation, electricity, gas supply and transport infrastructure facilities will be carried out. A production and operational base and a fire station will be built and other objects.

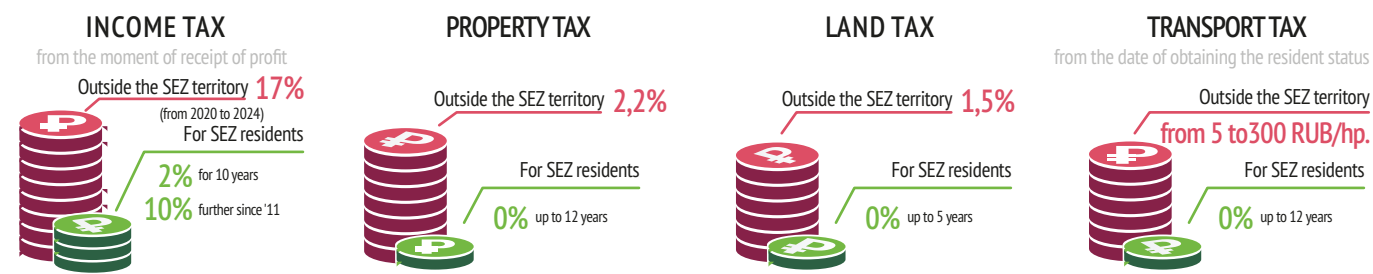
A resident of a port SEZ can carry out both port activities and the construction, reconstruction and operation of port infrastructure facilities.

According to Federal Law No. 116-FZ dated 07/22/2005 "On Special Economic Zones in the Russian Federation", the port SEZ regime provides residents with tax benefits and customs preferences.

Residents of the port SEZ are not subject to VAT and enjoy preferential rates for income taxes, property taxes, as well as land and transport taxes. There is also a free customs zone regime on the territory of the port SEZ.

The anchor resident of the port SEZ, LLC "Caspiy", is implementing a project to build a modern port with a container terminal (total investment is more than 27 bln RUB, the planned cargo turnover by 2031 is about 8 million tons). The prospects of the project were confirmed by the German company Hamburg Port Consulting, which estimated the cargo turnover of the new port at 19 million tons by 2050. Major international logistics companies are expressing interest in participating in the project.

## REGIONAL TAX BENEFITS<sup>1</sup>



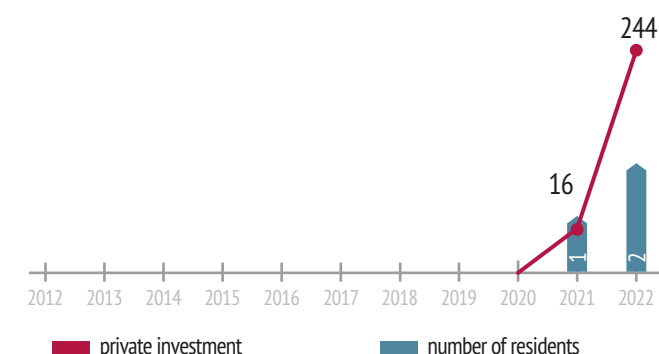
KEY RESIDENTS

▼ PLC "Caspiy"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZs (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



Jobs created, number **29**



ANCHOR POPULATION  
(PLAN AT 01/01/2030) **20**





MILUSHKIN  
Sergey Yuryevich

General Director of JSC PSEZ "Lotus"  
(management company PSEZ "Olya")

	Land area in 2022	644 ha
	Leasable area	410.2 ha
	Sale of a land plot (SEZ)	29.48 thnd RUB/ha
	Rent of a land plot per year (SEZ)	9.82 thnd RUB/ha

MANAGEMENT COMPANY SERVICES

- Educational and training services
- Engineering services
- Marketing research
- Consulting services on business management and enterprise management

CONTACT INFORMATION:

414000, Astrakhan, ul. Violet, 7, room. 24  
Phone: 8 (8512) 513266  
Official website: <http://www.sezlotos.ru/>  
E-mail: [lotos@sezlotos.ru](mailto:lotos@sezlotos.ru)

	The cost of electricity supply*	7.17 RUB/kWh
	The cost of water supply*	88.12 RUB/m³
	The cost of water supply*	99.74 RUB/m³
	The cost of gas supply*	6 850 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

[www.caspyplc.ru](http://www.caspyplc.ru)

LLC "PLC CASPY"



NAME OF THE INVESTMENT PROJECT

	Volume of the resident's declared investments	27 199.4 mln RUB
	The volume of investments made by the resident, at 06/30/2023	512 mln RUB
	Implementation period	2021-2069



Port and Logistics Company LLC "Caspy" was established to implement an infrastructure project for the construction and operation of a new multifunctional port and logistics complex located on the territory of the port special economic zone in the Limansky district of the Astrakhan region. The cargo turnover of the future complex will potentially amount to 19 million tons by 2050.

The Caspian Port and logistics complex will be located in the center of the North-South international transport corridor. Building up port facilities in the Caspian Sea will have a synergistic effect in the development of related industrial and agricultural sectors, will contribute to an increase in domestic and export trade, and will provide additional economic growth for the Astrakhan region and the region as a whole.





# IPT SEZ "KRASNOYARSKAYA TECHNOLOGICAL VALLEY"

Krasnoyarsk region



## PRIORITIES DIRECTIONS DEVELOPMENT



Manufacturing  
industry



Products for  
construction



Metallurgy



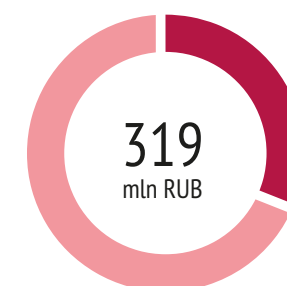
Mechanical  
engineering

YEAR OF  
CONSTRUCTION **2020**

NUMBER OF RESIDENTS **5**  
INCLUDING FOREIGN **1**

DISTANCE TO MOSCOW **4 178 km**  
DISTANCE TO KRASNOYARSK **12 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



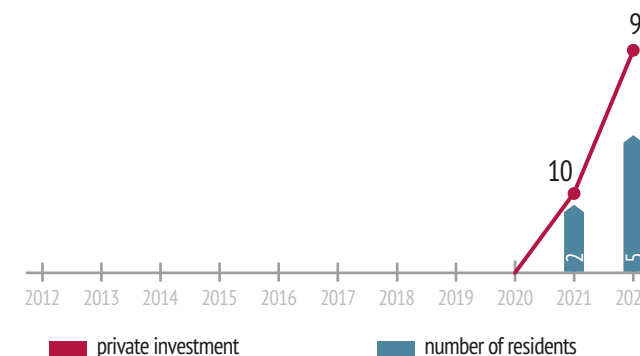
0% **0**  
Federal budget funds

31% **99**  
Extra-budgetary investments  
of residents

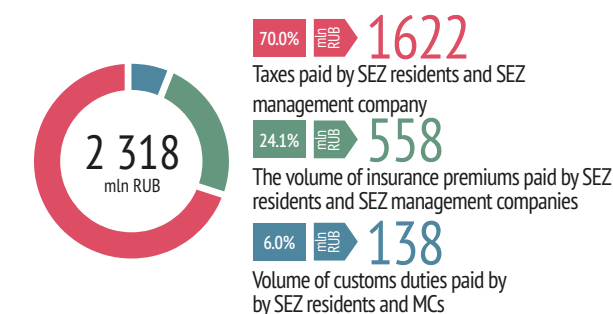
69% **220**  
Regional budget funds

0% **0**  
Investments of the SEZ  
management company

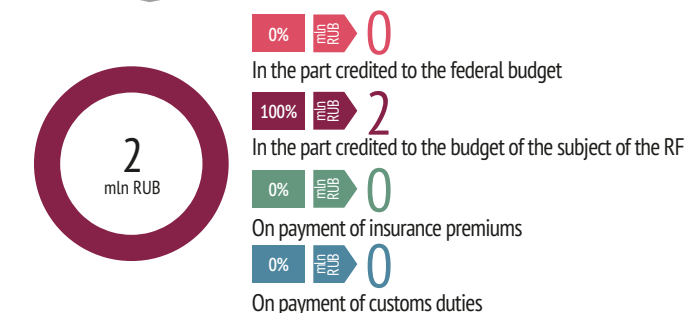
## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022



## TAX BENEFITS, 2022



Jobs created, number **7**

The IPT SEZ "Krasnoyarsk Technological Valley" was established on the territory of the city of Krasnoyarsk based on the production technological potential of the leading enterprises of non-ferrous metallurgy in Russia – the "Krasnoyarsk Aluminum Plant" (hereinafter also – "KraZ") and the "Krasnoyarsk Metallurgical Plant" (hereinafter also – "KraMZ").

The main purpose of the creation of the IPT SEZ "Krasnoyarsk Technological Valley" is the localization of production and the development of manufacturing industries in the Krasnoyarsk Territory by creating modern industrial and production complexes on the territory of the SEZ, capable of producing high-tech products in order to meet the needs of the Russian economy, import substitution and export promotion; creating conditions for attracting large-scale Russian and foreign investments, accelerating the socio-economic development of the region, improving the level and quality of life of the population, ensuring the growth of tax revenues to budgets all levels.

The IPT SEZ "Krasnoyarsk Technological Valley" is also being created in order to implement the Strategy for the Development of Non-ferrous Metallurgy in Russia for 2014-2020 and for the future until 2030, approved by Order No. 839 of the Ministry of Industry and Trade of the Russian Federation dated 05.05.2014. The main objectives of the creation The IPT SEZ "Krasnoyarsk Technological Valley" are:

- stimulating demand for aluminum-containing products, expanding areas of application of aluminum, the growth of competencies in the production of high-tech products; an increase in the depth of processing of primary aluminum and an increase in the volume of production of aluminum products;

- ensuring import substitution by providing the Russian industrial complex with a wide range of finished engineering products, aluminum products, products and services of enterprises in other sectors of the economy;

- development of international cooperation and expansion of the spheres of presence of Russian enterprises' products on world markets; increasing the involvement of Russian industry in global technological chains and international cooperation;

- creation of conditions for the formation of large production facilities on the basis of the SEZ clusters in the long term and attracting new foreign direct investment and advanced technologies;

- diversification of the sectoral structure of the economy of the Krasnoyarsk Territory through the creation of new high-tech industries; creation of new competitive jobs;

- reducing investment risks and costs for investors and increasing the investment attractiveness of the Krasnoyarsk Territory by creating conditions for large-scale investment in the region's industry;

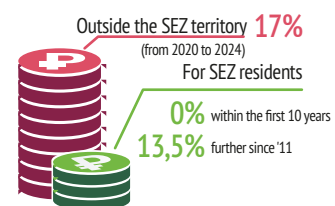
- using the best international practices of concentration and synergy of aluminum production, following the example of countries such as China, India, Canada, etc.

Currently, 5 enterprises have received resident status, with which relevant agreements have been concluded for the implementation of activities within the SEZ – JSC "Spetstechnomash", LLC "Henkon Siberia", LLC "Siberian aluminum discs", LLC "Phoenix Factory", LLC "Siberian profile".

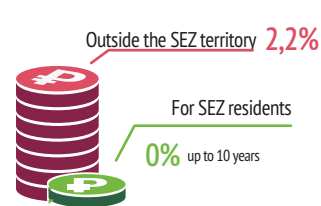
## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

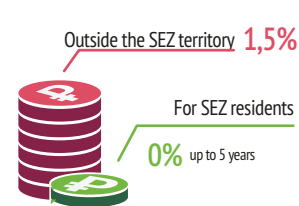
from the moment of receipt of profit



### PROPERTY TAX



### LAND TAX







<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





**CHERNOV**  
**Andrei Veniaminovich**  
*General Director of JSC "KrasEKO"*

	Land area in 2022	247.4 ha
	Leasable area	55.2 ha
	Rent of a land plot per year (SEZ)	163 thnd RUB/ha
	The cost of electricity supply*	6.68 RUB/kWh

MANAGEMENT COMPANY SERVICES

-  Educational and training services
-  Intellectual property management services
-  Maintenance of landscaping facilities
-  Technology services
-  Financial services, including financial intermediation services
-  Construction control (technical supervision) services
-  Operation and maintenance of engineering infrastructure facilities
-  Marketing research
-  Consulting services on business management and enterprise management

CONTACT INFORMATION:




660049, Krasnoyarsk, 10, Mira Ave. 55  
Phone: +7 (391) 290-23-23-23  
Official website: <https://krasdolina.ru/>  
E-mail: [mail@krasdolina.ru](mailto:mail@krasdolina.ru)

	The cost of water supply*	30.94 RUB/m³
	The cost of water supply*	20.09 RUB/m³
	The cost of heat supply*	3 615.88-4 497.92 RUB/Gcal

\* The average tariff as of 06/01/2023

[www.caspyplc.ru](http://www.caspyplc.ru)

NAME OF THE INVESTMENT PROJECT  
Establishment of new production of cast aluminium wheel rims

	Volume of the resident's declared investments	2 279.2 mln RUB
	The volume of investments made by the resident, at 06/30/2023	43.8 mln RUB
	Implementation period	2022-2026

The Siberian Aluminum Wheels company was established to implement the investment project "Organization of a new production of cast aluminum wheels" in the special economic zone of industrial production type "Krasnoyarsk Technological Valley". At the moment, the company carries out the design and construction of a new production facility and does not conduct production activities.

The project is aimed at import substitution and development of the wheel business in the Russian Federation.



The goal: to bring to the market competitive aluminum alloy products in the amount of 1.5 million wheels per year with high consumer properties, focused on OEM production localized in the Russian Federation. The project will create 595 jobs.

A full production cycle of aluminum alloy wheels will be organized, from the preparation of an alloy from primary aluminum to painting and packaging of finished products. The products of the new production will be directed both to the domestic market and to car factories in the territory of the Russian Federation and the CIS countries.







# IPT SEZ "GROZNY"

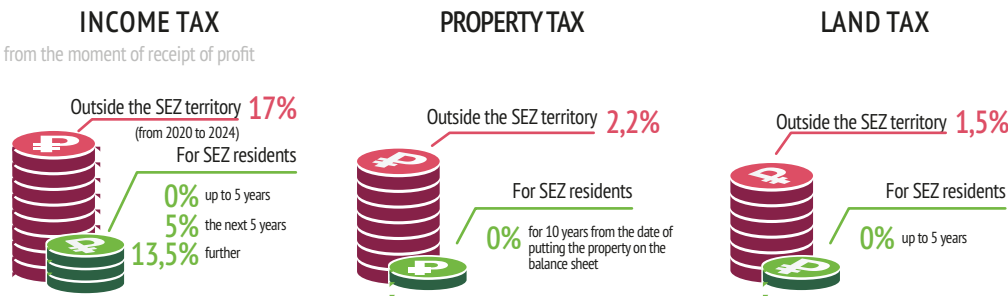
Republic of Chechnya



The special economic zone of the industrial and production type "Grozny" (IPT SEZ "Grozny") was established on the territory of the municipal formation – the city district "City of Grozny" of the Chechen Republic on the basis of Decree of the Government of the Russian Federation No. 1809 dated December 24, 2019. The advantages of the location of the IPT SEZ "Grozny" are: the favorable geographical location of Grozny, developed infrastructure (accessibility of aviation, rail and road transport), a high level of interest and support in the implementation of measures by the state authorities of the Chechen Republic, stable growth of economic activity in the region (including the volume of construction), the availability of its own raw material base, as well as access to the raw material base of the nearest regions for the development of enterprises in all branches of specialization of the SEZ.

The total area of the IPT SEZ "Grozny" is 256.47 hectares. The territory of the SEZ consists of 2 plots, including 7 cadastral ones. On the territory of the IPT SEZ "Grozny", facilities for transport, social, engineering, and innovation infrastructure are being created, and factories are being built by residents, in particular, LLC "Trubny Potok Pererabotka" is building a steel reinforcement plant with a total cost of more than 1.2 bln RUB. A project is also underway to build a plant for the production of polymer pipes and components for water, gas and heat supply networks, as well as drainage and sewerage systems. It is assumed that by 2028 the volume of investments of potential residents of the SEZ The construction site "Grozny" will amount to about 14.2 bln RUB. At least 1.5 thousand jobs will be created.

## REGIONAL TAX BENEFITS<sup>1</sup>



## PRIORITIES DIRECTIONS DEVELOPMENT



Food industry



Pharmaceutical industry



Logistics and IT infrastructure



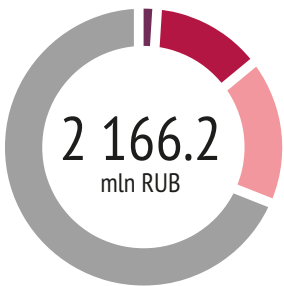
Manufacture of industrial and household goods

YEAR OF CONSTRUCTION **2019**

NUMBER OF RESIDENTS **4**

DISTANCE TO MOSCOW **1 500 km**  
DISTANCE TO GROZNY **3 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



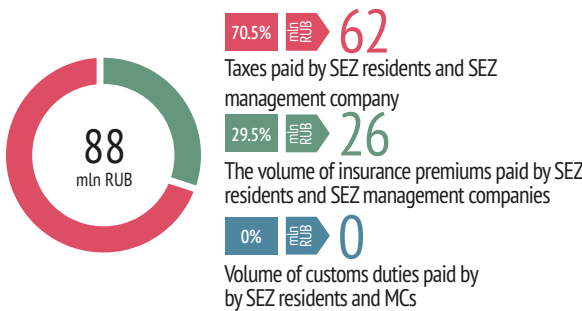
69.2% **1 500**  
Federal budget funds

13.2% **287**  
Extra-budgetary investments of residents

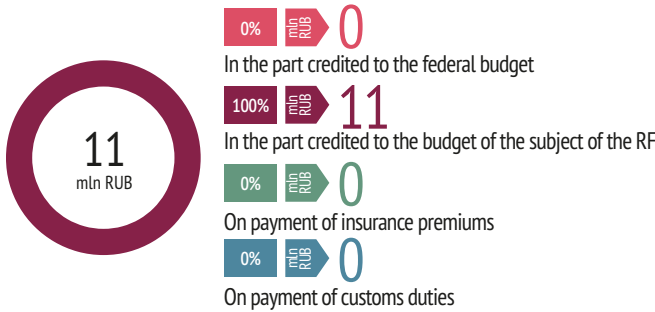
17.5% **379**  
Regional budget funds

0.1% **0.2**  
Investments of the SEZ management company

## TAXES PAID, 2022



## TAX BENEFITS, 2022



NUMBER OF JOBS CREATED  
(10-YEAR PLAN)

**1 942**

INVESTMENTS  
(PLAN FOR 01/01/2030)

**3 930 mln RUB**

NUMBER OF RESIDENTS  
(PLAN AT 01/01/2030)

**4**



Jobs created, number **28**



SEZ residents' revenue, 2022 **59 mln RUB**



Labor productivity in the SEZ territory **2.1 mln RUB/person**





CHIGAEV  
Umar Akhmetovich

General Director of JSC "Chechenneftekhimprom"

	Land area in 2022	256.5 ha
	Leasable area	155.2 ha
	Capacity of power supply facilities	4.54 MW/h

MANAGEMENT COMPANY SERVICES

- Design, construction of infrastructure facilities and engineering networks
- Maintenance of landscaping facilities
- Maintenance of engineering systems

CONTACT INFORMATION:

364068, Chechen Republic, Grozny, Sheikh-Mansurovsky district, uL. Khimikov v.19, p.1  
Phone: +7 (928) 891-87-91, +7 (8712) 2-06-26  
Official website: <https://oez-grozny.ru/>  
E-mail: [oez.grozny@mail.ru](mailto:oez.grozny@mail.ru)

	Capacity of water supply facilities	846.1 m³/h
	Capacity of wastewater disposal facilities	45.16 m³/h
	Capacity of gas supply facilities	19 119 m³/h

<https://tpp-met.ru/>

LLC "PIPE STREAM PROCESSING"



NAME OF THE INVESTMENT PROJECT

A project to create a full-cycle production complex for the processing of used pipes

	Volume of the resident's declared investments	1 280 mln RUB
	The volume of investments made by the resident, at 06/30/2023	179.63 mln RUB
	Implementation period	2021-2025

LLC "PSR" is a manufacturing company whose main activity is the processing of pipes that were in operation with the subsequent release of products. In cooperation with JSC "Gazstroyprom", the authorized organization responsible for the disposal of pipes that were in operation at the facilities of JSC "GazpromJSC", a variant of the use of category B pipes has been developed, according to the specifications developed and registered in accordance with the current legislation of the Russian Federation.

In today's difficult geopolitical situation, proposals LLC "PSR" for the production of metal structures and blanks from category B pipes under the

industrial recycling program for all market participants is a clear advantage with a reduction in the cost of construction products and, as a result, a lower price for the end consumer. Also, this price advantage opens up a wide range of export operations with countries near and far abroad.

The competitive advantage of LLC "PSR" is the creation of the only production facility in the Chechen Republic for the production of steel rebar products, which will fully meet the needs of the region in this type of product.



LLC "TRUBPLAST"



NAME OF THE INVESTMENT PROJECT

Construction of a plant for the production of polyethylene pipes and fittings

	Volume of the resident's declared investments	1 043 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2023-2024

The plant plans to produce polyethylene materials, namely polyethylene pipes for water supply, gas supply, heat supply and sewerage networks, as well as polyethylene fittings of different diameters and sizes.



## IPT SEZ "STABNA"

Smolensk Republic



СТАБНА  
ОСОБАЯ ЭКОНОМИЧЕСКАЯ ЗОНА

### PRIORITIES DIRECTIONS DEVELOPMENT



Mechanical engineering



Furniture manufacturing

YEAR OF  
CONSTRUCTION **2021**

DISTANCE TO MOSCOW **380 km**

NUMBER OF RESIDENTS **2**

DISTANCE TO SMOLENSK **15 km**

NUMBER OF JOBS CREATED  
CUMULATIVE TOTAL

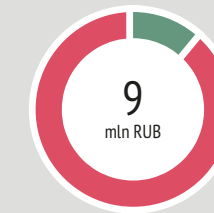
**635**

INVESTMENTS MADE  
CUMULATIVE TOTAL\*  
(FOR THE PERIOD FROM THE BEGINNING  
OF SEZ OPERATION UNTIL 12/31/2022)



100% **104**  
Investments of the SEZ management  
company

### TAXES PAID, 2022



88.9% **8**  
Taxes paid by SEZ residents and SEZ  
management company

11.1% **1**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

A special economic zone of the industrial and production type "Stabna" was established in the Smolensky district of the Smolensk region in 2021. IPT SEZ "Stabna" is located on a plot of land with an area of 348 hectares, 15 km from Smolensk (380 km to the west of Moscow, 80 km from the border with the Republic of Belarus) near one of the largest customs and logistics terminals in the country, owned by the "Alfa Trans group of companies".

Due to the unique combination of geographical conditions, resource, personnel and marketing potential, the SEZ has every opportunity to become a location for large production projects in the field of metalworking, gas chemistry, chemical, textile and furniture industries.

The IPT SEZ "Stabna" is one of the few private special economic zones currently available on the territory of the Russian Federation. The lands on which the SEZ is located are owned by LLC "Alfa Trans Alliance", the management company of this SEZ. The status of a private SEZ allows for faster and more flexible resolution of issues arising at various stages of work with residents, and assistance in interacting with government agencies.

The production site of the IPT SEZ "Stabna" allows you to place enterprises 1-5 hazard classes. The distance from the nearest settlements, the absence of protected natural areas near the SEZ, as well as the available raw materials base allow for the placement of enterprises of a high hazard class, in particular chemical enterprises. Branches of main gas pipelines pass through the territory of the SEZ, which makes it

possible to provide residents with natural gas for 1 reliability categories in the amount of up to 3 billion m<sup>3</sup> per year.

In 2022, the SEZ management company began construction of a production building with an area of 6.5 thousand m<sup>2</sup> to accommodate resident enterprises in it. The practice of building ready-made production facilities, including construction for specific technical requirements of the resident (build-to-suit), will continue to be applied by the SEZ management company. The BTS mechanism allows you to reduce the costs of the developer and residents, accelerate the implementation of investment projects, and create a unique offer on the commercial real estate market.

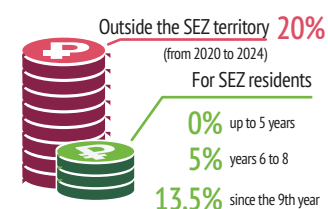
### CONTACT INFORMATION:

214550 Smolenskiy region, Smolenskiy district, Zaozemaya str., 35  
Phone: +7 (985) 191-22-33  
Official website: stabna.com  
E-mail: info@stabna.com

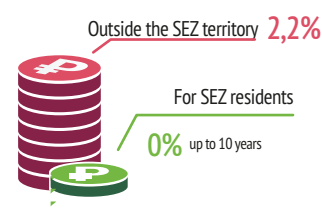
## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

from the moment of receipt of profit



### PROPERTY TAX



### LAND TAX



### TRANSPORT TAX

from the moment of vehicle registration



## MANAGEMENT COMPANY SERVICES



Technological connection to  
the SEZ resource supply system



Construction control  
(technical supervision) services



Operation and maintenance of engineering  
infrastructure facilities



Business planning services



Maintenance  
of landscaping facilities



Financial services, including  
financial intermediation services



Consulting services on business management and enterprise management



## GITLIN Evgeny Viktorovich

General Director of LLC "Alfa Trans Alliance"



Land area in 2022 **348.1 ha**



Leasable area **286.4 ha**



Capacity of power  
supply facilities **3 MW**



Capacity of gas supply  
facilities **154.8 m<sup>3</sup>/h**



Sale of a land plot  
(SEZ) **10 000 thnd RUB/ha**



Rent of a land plot  
per year (SEZ) **5.6 thnd RUB/ha**

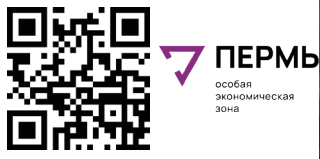


The cost of  
electricity supply\* **9.36 RUB/kWh**



The cost of gas  
supply\* **8 200 RUB/1000 m<sup>3</sup>\*h**





# IPT SEZ "PERM"

Perm Region

IPT SEZ "Perm" was established in July 2022. The area of the IPT SEZ "Perm" is 350 hectares and consists of three locations located on the territory of Perm and the Perm region.

The main site, owned by the Perm Region, is located at: Perm Krai, Perm municipal district, Gamovskoye rural settlement.

In 2023-2025, JSC "IPT SEZ "Perm" plans to create the following engineering and transport infrastructure at the site:

- 48.7 MW power supply,
- gas supply of 20 000 m³/h,
- water supply and sanitation 1 500 m³/day,
- heat supply 36 MW (stage 1),
- storm sewer 42 m³/h,
- on-site highways 7.0 km (stage 1),
- telecommunications fiber-optic networks, cellular mast,
- adjacent to the Perm-Yekaterinburg federal highway,
- adjacent to the public railway tracks of the Sverdlovsk Railway.

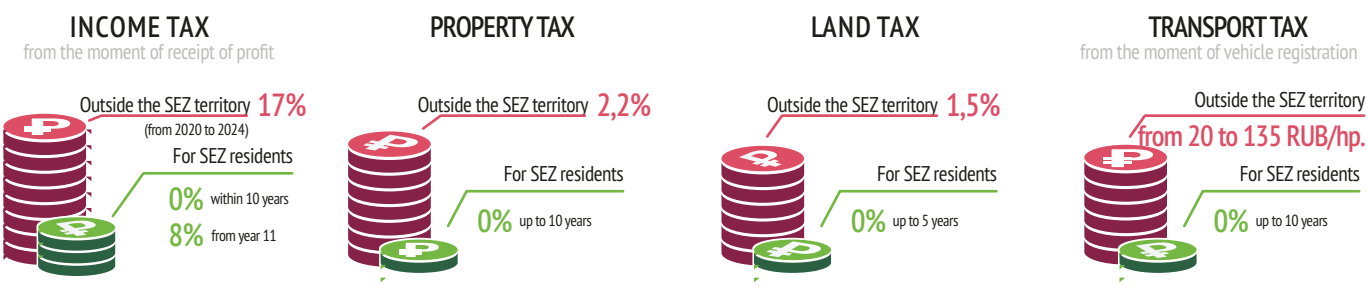
It is possible to place production facilities of hazard class 1-4 on the site. On average, the annual rent for 1 hectare on the main site will be 30 000 RUB. Technological connection of residents' facilities to energy resources is free of charge.

Additional site 1 (private property) is located at the address: Perm Krai, Perm, Kirovsky district, Tugirnaya str., 4. It is possible to place hazard class 4-5 productions on the site.

Additional site 2 (private property) is located at the address: Perm Krai, Perm, Industrial district, Verkhniye Mully residential area.

LLC "Perm Financial and Production Group" plans to implement two projects on the territory of this site in 2023-2025: the construction of a data processing center and the construction of a logistics complex. Proximity to the resource base for production, access to ready-made infrastructure and main transport arteries are the main characteristics of the IPT SEZ "PERM", defining its advantages. In addition, natural economic and geographical advantages of the Perm Region are formed by an advantageous location, appropriate transport accessibility and infrastructure, availability of human resources and human resources, as well as the availability of energy resources.

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS

- ▼ LLC "Osentovsky Steel Rolling Plant"
- ▼ JSC "ODK-PM"
- ▼ LLC "Forplast"



## PRIORITIES DIRECTIONS DEVELOPMENT



YEAR OF CONSTRUCTION **2022**

DISTANCE TO MOSCOW **1400 km**

NUMBER OF RESIDENTS **7**

DISTANCE TO PERM **15 km**

## MANAGEMENT COMPANY SERVICES

- Technological connection to the SEZ resource supply system
- Operation and maintenance of engineering infrastructure facilities
- Maintenance of landscaping facilities
- Technology services
- Marketing research
- Consulting services on business management and enterprise management

CONTACT INFORMATION:

Perm, Kuibyshev str., 10  
Phone: +7 (342) 203-73-00  
Official website: <http://sezperm.ru/>  
E-mail: [info@sezperm.ru](mailto:info@sezperm.ru)



**SHULKIN**  
**Ilya Grigorievich**  
*General Director of JSC "IPT SEZ "Perm Management Company"*

Land area in 2022 **235 ha**

Rent of a land plot per year (SEZ) **30 thnd RUB/ha**

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19



# TIT SEZ "TECHNOPOLIS MOSCOW"

Moscow



## PRIORITIES DIRECTIONS DEVELOPMENT



Электромобильное строительство



БПЛА



Pharmaceuticals



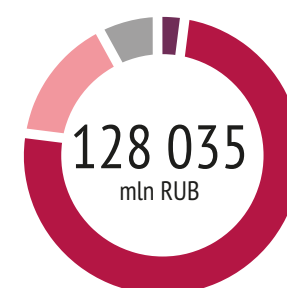
Фотоника

YEAR OF  
CONSTRUCTION 2005

NUMBER OF RESIDENTS 90  
INCLUDING FOREIGN 6

DISTANCE TO MOSCOW 0 km

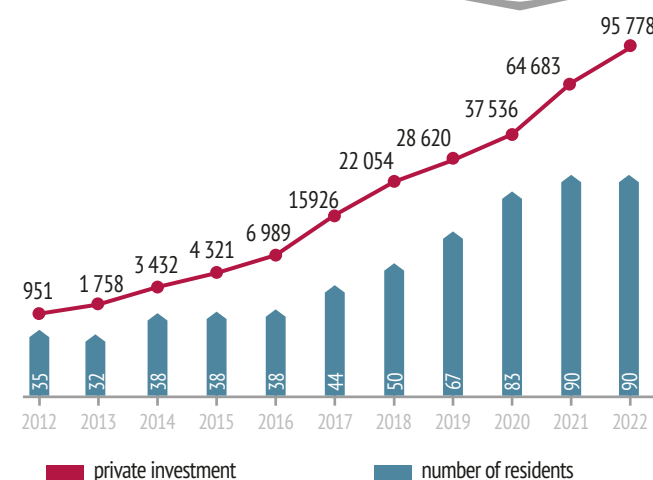
## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



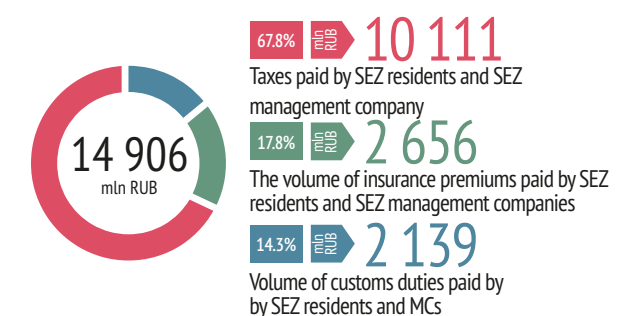
7.9% 10 122 Federal budget funds  
74.8% 95 778 Extra-budgetary investments of residents

15.7% 20 068 Regional budget funds  
1.6% 2 067 Investments of the SEZ management company

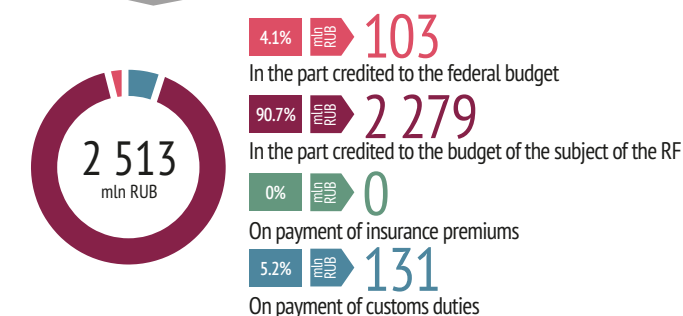
## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022



## TAX BENEFITS, 2022



Technopolis Moscow Special Economic Zone of technical and innovation type (TIT SEZ "Technopolis Moscow") is a specialized territory for the development of industrial and technical and innovation activities.

The purpose of the development of the TIT SEZ "Technopolis Moscow" is to form an innovative ecosystem of the city by providing the most favorable conditions for the placement of Russian and foreign high-tech companies. In 2022, in the main areas of activity of industrial investors who have received the status of a resident of the Technopolis Moscow special economic zone, the supervisory board approved 1 company to be awarded the status of a resident by the SEZ Council.

The Special Economic zone, with a total area of more than 223.3 hectares, unites six sites – one in the capital's Pechatniki district, one in the east of the capital (Rudnevo) and four in Zelenograd. Four SEZ sites – MIET, Angstrom, Micron, Printers – have an operating infrastructure (for sale, for lease), on which SEZ resident companies operate. One site, Alabushevo, is provided for leasing land plots to residents for the construction of their own high-tech industries with the right of subsequent redemption. Three innovative laboratory and industrial buildings have been

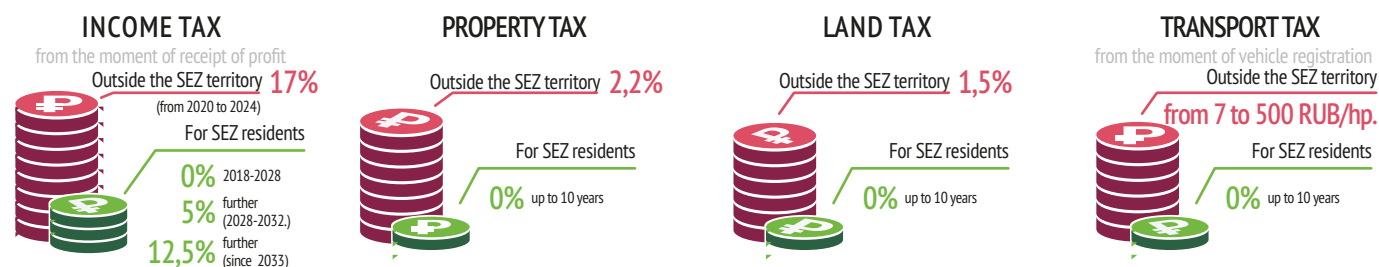
built in Alabushevo, ready to accommodate high-tech industries.

The share of the total area of land plots leased and (or) owned by SEZ residents in the total usable area of the SEZ was 90.4%.

By the end of 2022, the number of SEZ residents amounted to 90 companies, including 6 from with the participation of foreign capital. The total revenue of SEZ residents in 2022 increased by 65% and amounted to 58 189 mln RUB against 35 306 mln RUB in 2021. The total investment volume of residents in 2022 increased by 12% and amounted to 31.9 bln RUB compared to 28.5 bln RUB in 2021. The total amount of tax payments for 2022 amounted to 4 467 mln RUB. The total amount of tax benefits used by SEZ residents in 2022 amounted to 1 941 mln RUB.

In total, during the operation of the capital's SEZ, residents have invested more than 95.78 bln RUB in the city's economy. During the year, residents created 1 878 jobs, the total number of employees of SEZ residents amounted to 9 716, which is 13% more than the same indicator at the end of 2021 (8 459 jobs).

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS: LLC "Biforcom Tech", JSC "ZITC", JSC "ZSTC", JSC "Micron"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





DEGTEV  
Gennady Valentinovich

General Director of JSC "TIT SEZ" Technopolis Moscow"

	Land area in 2022	223.3 ha
	Innovative laboratory and industrial enclosures	29 033 m²
	Office space	29 929.8 m²
	Capacity of power supply facilities	207.92 MW
	Capacity of water supply facilities	289.29 m³/h
	Capacity of heat supply facilities	423 Gcal/h
	Capacity of gas supply facilities	6 760 m³/h

MANAGEMENT COMPANY SERVICES

	Construction services (including Built-to-suit)		Electrical measurement laboratory services
	Preparation of business plans for obtaining SEZ resident status		Logistics and warehousing services
	Rental of congress and exhibition space		Information technology and ACS services
	Promotion and advertising services		Transport services
	Development of a customised concept for the application of customs concessions		
	Support in organising the functioning of the customs control zone at the SEZ resident's premises		

CONTACT INFORMATION:

109316, Moscow, Volgogradsky Prospekt, 42, building 13  
Phone: +7 (495) 647-08-18  
Official website: <https://technomoscow.ru>  
E-mail: [office@technomoscow.ru](mailto:office@technomoscow.ru)

	Sale of a land plot (SEZ)	441.8 thnd RUB/ha
	Rent of a land plot per year (SEZ)	421 thnd RUB/ha
	Rent of office premises per annum	0.97 thnd RUB/m²
	The cost of electricity supply*	4.79-6.68 RUB/kWh
	The cost of water supply*	50.93 RUB/m³
	The cost of water supply*	39.97 RUB/m³
	The cost of heat supply*	2325.88-2662.01 RUB/Gcal
	The cost of gas supply*	9015.17-9150.13 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://rpharm.ru/ru>

NAME OF THE INVESTMENT PROJECT

Organization of industrial production of medicines on the territory of the Technopolis Moscow Special Economic Zone

	Volume of the resident's declared investments	6 225.79 mln RUB
	The volume of investments made by the resident, at 06/30/2023	6 672.23 mln RUB
	Implementation period	2019-2022

R-Pharm provides extensive opportunities for the production of most types of products that are most in demand by the healthcare system: medicines, active pharmaceutical substances, laboratory equipment, as well as high-tech medical systems.

The R-Opra Pharmaceutical Complex, organized at the Alabushevo site of the Technopolis Moscow special economic zone under an offset contract with the Moscow Government, produces 67 drugs for 44 INN, of which 47 drugs under an offset contract with the city according to 26 INN. The manufactured products are intended for the treatment of oncological and immunological



diseases, asthma, blood diseases and hematopoiesis. Product range: tablets and hard gelatin capsules, soft gelatin capsules, powders for inhalation in capsules, sterile solutions and concentrates in vials, lyophilizates in vials. Increasing access to comprehensive solutions in the field of prevention, diagnosis and treatment, R-Pharm strives to achieve the highest quality in all aspects of its activities. Global standards for the production and quality control of medicines have been introduced throughout the life cycle of drugs, and compliance with GMP and ISO 9001 requirements has been ensured.

<https://phs-mt.ru/about-company/ao-tzmoi/>



NAME OF THE INVESTMENT PROJECT

Production of infection control equipment on the territory of the special economic zone Technopolis Moscow

	Volume of the resident's declared investments	132.25 mln RUB
	The volume of investments made by the resident, at 06/30/2023	147.81 mln RUB
	Implementation period	2018-2022

JSC "TZMOI" is one of the leading Russian manufacturers of medical equipment for infection control. The plant offers a wide range of products for medical institutions of any profile: steam and low-temperature sterilizers, disinfection and washing machines, including for flexible endoscopes, cabinets for drying and storing flexible endoscopes, sterilizers for disinfection of medical waste. On the basis of this technique, the complex equipment of the central sterilization rooms is carried out health care departments. The products manufactured by the plant are vital medical equipment.

JSC "TZMOI" includes a special design department with a technical center and an experimental laboratory, whose main task is to develop new samples of medical equipment, as well as modernization and maintenance of serial products. The equipment produced by the plant is not only not inferior to foreign analogues, but also surpasses them in a number of characteristics. The quality management system for the design, development, production, and maintenance of equipment fully complies with international quality standards ISO 9001 and ISO 13485.



## TIT SEZ "DUBNA"

Moscow region



### PRIORITIES DIRECTIONS DEVELOPMENT



Pharmaceuticals and  
biotechnology



Microelectronics



Instrumentation and new  
materials



Information technology  
and telecommunications



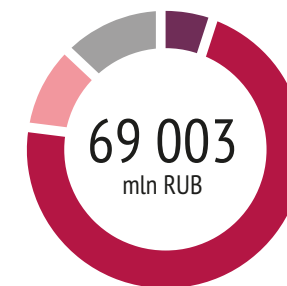
Nuclear physics and  
nanotechnology

YEAR OF  
CONSTRUCTION **2005**

NUMBER OF RESIDENTS **175**  
INCLUDING FOREIGN **10**

DISTANCE TO MOSCOW **120 km**  
DISTANCE TO KRASNOGORSK **129 km**

### INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



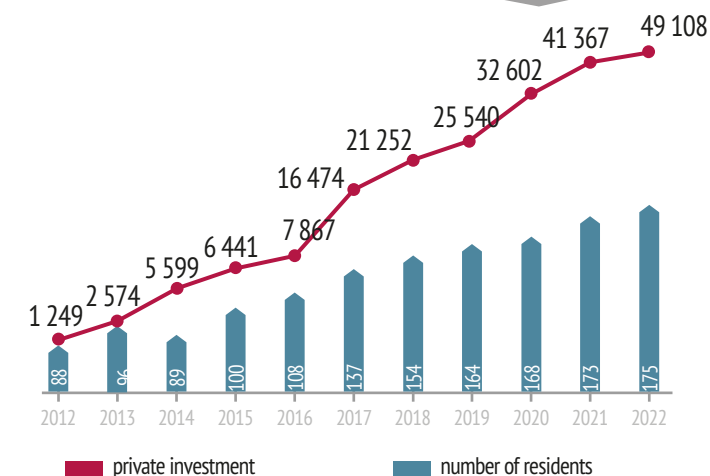
13.4% **9 236**  
Federal budget funds

71.2% **49 108**  
Extra-budgetary investments  
of residents

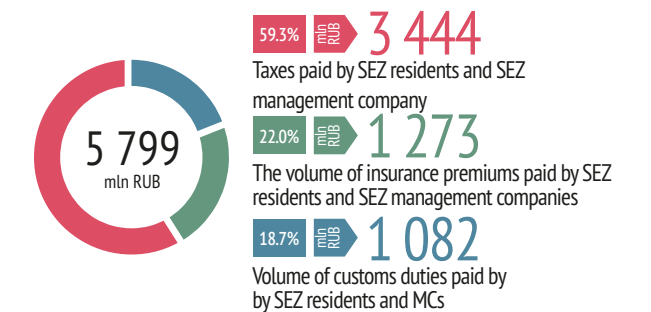
10.1% **6 985**  
Regional budget funds

5.3% **3 674**  
Investments of the SEZ  
management company

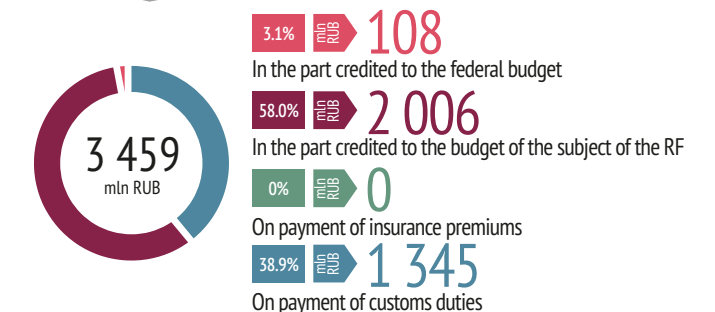
### DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



### TAXES PAID, 2022



### TAX BENEFITS, 2022



Jobs created, number **5 970**



SEZ residents'  
revenue, 2022  
**41 520**  
mln RUB  
Including from  
exports **1 382**  
mln RUB



Labor productivity in  
the SEZ territory **6.9**  
mln RUB/person

The Dubna Special Economic Zone was established on the basis of a Decree of the Government of the Russian Federation dated December 21, 2005. The duration of the project is 49 years. The territory is in great demand among high-tech companies, and, as a result, in February 2018 and April 2020, its borders were expanded by 30 hectares and 62 hectares, respectively. The total area of the TIT SEZ "Dubna" today is 279 hectares (the site of the Russian Programming Center (RCP) is 186 hectares, the site of the New Industrial Zone (refinery) is 93 hectares).

In Russia, the TIT SEZ "Dubna" confidently occupies a leading position in terms of the number of residents. By the end of 2022, 175 companies have resident status, 64 of them with the construction of their own facilities, 111 operate on rental premises. 10 residents with the participation of foreign capital – investments in the implementation of projects are carried out by India, Japan, Belgium, Germany, Switzerland, Belarus. The main activities of investors:

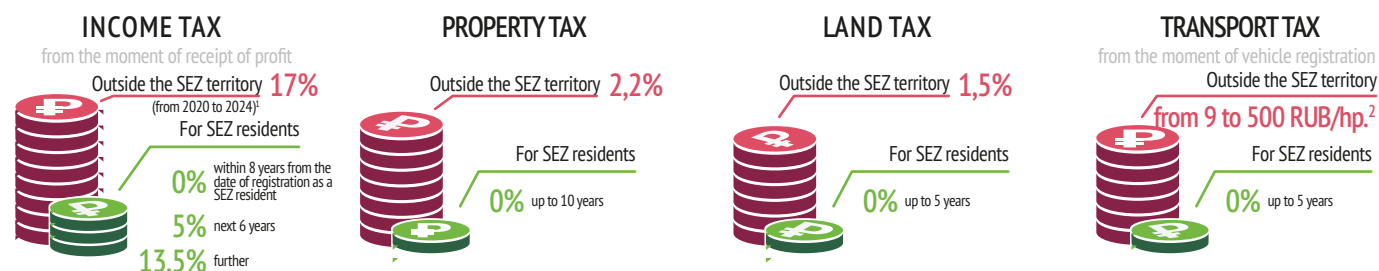
- information technology;
- Bio- and medical technologies;
- Nuclear physics and nanotechnology;

- composite materials;
- design of complex technical systems.

As of December 31, 2022 (cumulative total from the moment of formation TIT SEZ "Dubna") residents invested 49 108 mln RUB in the implementation of projects announced in the TIT SEZ "Dubna"; 5 731 jobs were created in the SEZ. The volume of revenue from the sale of goods and services amounted to about 131 211 mln RUB, the volume of tax deductions to all levels of the budget system, including extra-budgetary funds amounted to 15 496 mln RUB. With the plan of 10 companies, 13 residents were attracted to the TIT SEZ "Dubna" in 2022. As of 12/31/2022, 27 residents have completed the construction of their own facilities on the territory of the SEZ.

In 2022, 51 infrastructure facilities were put into operation. To meet the needs of the facilities of the TIT SEZ "Dubna" and the surrounding area, two feeding centers with a capacity of 50 MW each were put into operation. In addition, it is possible to transfer power from two external supply centers. On the territory of the TIT SEZ "Dubna", there is a fully prepared engineering infrastructure to provide resident companies.

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS ▼ LLC "Studio Eagle Dynamics" ▼ LLC "Prepreg-Dubna" ▼ LLC "Aroma Home" ▼ LLC "Pomegranate Bio Tech" ▼ LLC "Pascal Medical"



ПРЕПРЕГ  
ПОЛИМЕРНЫЕ МАТЕРИАЛЫ

AROMA  
HARMONY

ГРАНАТ  
БИО ТЕХ

pascal®

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

<sup>2</sup> Hereinafter, information on the amount of transport tax is presented depending on engine power and vehicle category (TC)





AFANASIEV  
Anton Vladimirovich

General Director of JSC "TIT SEZ" Dubna"

	Land area in 2022	279.4 ha
	Leasable area	160.2 ha
	The area of administrative buildings	18 469 m <sup>2</sup>
	Capacity of power supply facilities	106.0 MW
	Capacity of water supply facilities	220.0 m <sup>3</sup> /h
	Capacity of wastewater disposal facilities	222.3 m <sup>3</sup> /h
	Capacity of heat supply facilities	80.4 Gcal/h
	Capacity of gas supply facilities	18 714 m <sup>3</sup> /h

MANAGEMENT COMPANY SERVICES

	Maintenance of road infrastructure		Cadastral services
	Development and support of business plans		Development and support of business plans
	Lease of office premises and areas		Leasing of information communication channels
	Cleaning services		Hotel services
	Organisation and implementation of events		
	Leasing of land plots, office, production facilities and congress and exhibition space		
	Maintenance and operation of residents' utility networks and power facilities		

CONTACT INFORMATION:

141983, Moscow region, Dubna, 4, Programistov str.  
Phone: +7 (496) 219-04-61  
Official website: <http://oezdubna.ru>  
E-mail: [oez@oezdubna.ru](mailto:oez@oezdubna.ru)

	Sale of a land plot (SEZ)	594.01 thnd RUB/ha
	Rent of a land plot per year (SEZ)	54.55 thnd RUB/ha
	Rent of office premises per annum	0.82 thnd RUB/m <sup>2</sup>
	The cost of electricity supply*	in accordance with the tariffs of JSC "Mosenergosbyt"
	The cost of water supply*	64.55 RUB/m <sup>3</sup>
	The cost of water supply*	50.96 RUB/m <sup>3</sup>
	The cost of heat supply*	3 087.64-3969.18 RUB/Gcal
	The cost of gas supply*	9001.63 RUB/1000 m <sup>3</sup> *h

\* The average tariff as of 06/01/2023

<https://yadro.com/>

NAME OF THE INVESTMENT PROJECT

Creation of modern production of printed circuit boards using advanced technologies and structural materials

	Volume of the resident's declared investments	4 980 mln RUB
	The volume of investments made by the resident, at 06/30/2023	5 431 mln RUB
	Implementation period	2020-2028

LLC "Yadro Fab Dubna" is an investment project of the largest technology company in Russia, Yadro, which is part of X Holding. Core Fab Dubna is a Russian technology company that develops and manufactures computing systems, platforms for processing and storing information.

Yadro combines the areas of development and production of computing platforms, data processing and storage systems, telecommunications and network equipment, personal and smart devices, microprocessor cores and fabless development of microprocessors.

LLC "YADRO FAB DUBNA"



The company has development centers in Moscow, St. Petersburg, Yekaterinburg, Nizhny Novgorod and Minsk, they employ more than 3.5 thousand employees. Since 2018, Yadro has been producing all lines of developed products at its own site "Core Fab Malakhovka" in Lyubertsy.

As part of the new production in the Dubna SEZ, a full cycle will be launched: the production of computer equipment (servers, data storage systems, personal devices – computers, monoblocks, tablets).

JSC "ALTEGRA"



<https://altegra.bio/>

NAME OF THE INVESTMENT PROJECT

Development and production of modern antibacterial, oncological and other groups of medicines

	Volume of the resident's declared investments	1 334.1 mln RUB
	The volume of investments made by the resident, at 06/30/2023	834.1 mln RUB
	Implementation period	2021-2028

JSC "Altegra" is a young, dynamically developing pharmaceutical company. The main activity of the company is the development, implementation and production of modern antibacterial, oncological, and other groups of both innovative and reproduced medicines, which will allow for localization and import substitution according to a large list of drugs that are extremely necessary for healthcare. In addition, supplies to the EAEU countries, Uganda, Malaysia, etc. are planned.

The products are both generics included in the list of vital and essential medicines, as well as original drugs, including those protected by patents.

At the moment, the JSC "Altegra" has released batches of the antibiotic Bianem AF. This drug is used in intensive care units in the country for the treatment of severe nosocomial infections of the urinary system, respiratory tract, as well as sepsis. The company is the first manufacturer of this drug in Russia.



# TIT SEZ "INNOPOLIS"

The Republic of Tatarstan



## PRIORITIES DIRECTIONS DEVELOPMENT



Information and  
communication  
technologies

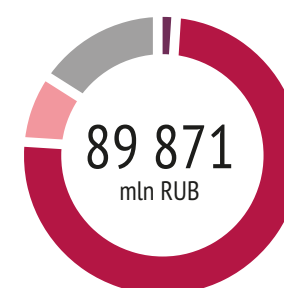
YEAR OF  
CONSTRUCTION **2012**

NUMBER OF RESIDENTS **122**  
INCLUDING FOREIGN **14**

DISTANCE TO MOSCOW **719 km**  
DISTANCE TO KAZAN **35 km**

## INVESTMENTS MADE CUMULATIVE TOTAL\*

(FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



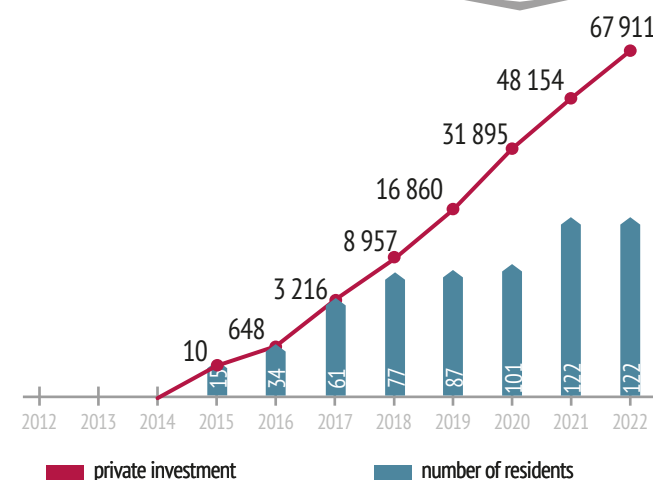
16.7% **15 000**  
Federal budget funds

75.6% **67 911**  
Extra-budgetary investments  
of residents

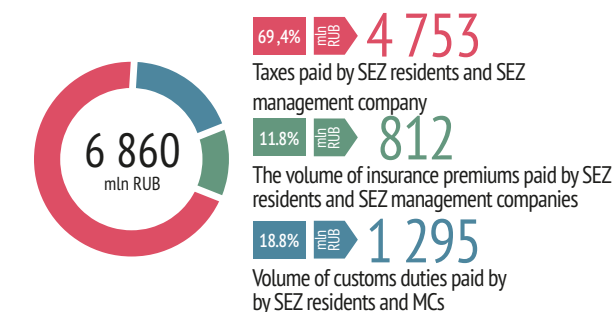
7.6% **6 900**  
Regional budget funds

0.1% **60**  
Investments of the SEZ  
management company

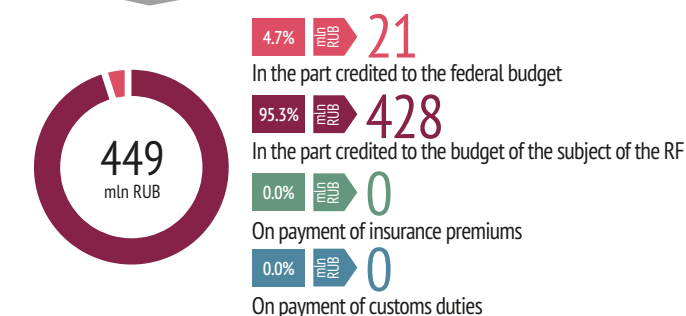
## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022



## TAX BENEFITS, 2022



Jobs created, number **6 251**



SEZ residents'  
revenue, 2022 **36 225**  
mln RUB

Including from  
exports **3 719**  
mln RUB



Labor productivity in  
the SEZ territory **5.8**  
mln RUB/person

The Innopolis Special Economic Zone is a large-scale project to create a Russian information and communication technology center, whose main task is to assist Russian and international companies in implementing investment projects in the field of high technologies.

The TIT SEZ "Innopolis" is located on three sites with a total area of 311.43 ha: in Verkhneuslonsky municipal district of the Republic of Tatarstan (192.71 ha) and Laishevsky municipal district of the Republic of Tatarstan (118.72 ha).

TIT SEZ "Innopolis" provides IT businesses with a wide range of benefits and preferences. Residents and partners of the TIT SEZ "Innopolis" have access to the necessary support in the development of projects not only within the framework of the special economic zone regime, but in general the entire ecosystem of Innopolis as a unique IT city.

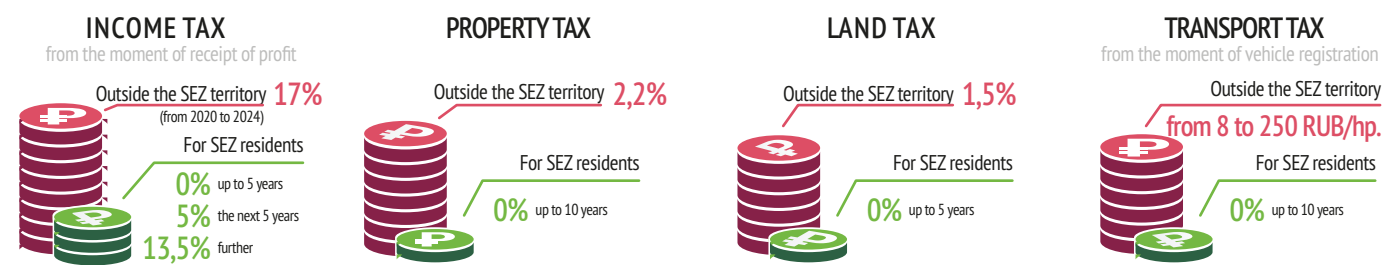
Offices and research centers of resident and partner companies are located in the building of international-class technoparks on preferential terms.

Technoparks of the TIT SEZ "Innopolis" are a multifunctional complex for companies with extensive conference facilities and necessary services.

As of December 31, 2022, there are 338 companies (125 residents, 55 partners and 158 startups). Residents and startups of the TIT SEZ "Innopolis" have developed more than 50 solutions that can replace foreign analogues and are included in the list of recommended solutions to replace foreign products in the field of finance, corporate systems, cloud computing, intelligent transport systems and other areas. Among them is the Russian Astra Linux operating system (developed by LLC "Rusbitech-Astra"), My Office (an analogue of Microsoft Office, developed by LLC "New Cloud Technologies"), the Aurora mobile operating system (developed by LLC "Open Mobile Platform"), as well as an IVA corporate video calling solution that completely replaces Zoom.

As of December 31, 2022, these companies of the TIT SEZ "Innopolis" invested (accumulated total) 82.1 bln RUB, the volume of revenue amounted to (accumulated total) 109.6 bln RUB, about 7 350 high-performance jobs have been created.

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS

▼ JSC "Innopolis Development" ▼ LLC "IT X 5 Technologies" ▼ LLC "MTS Lab" ▼ LLC "ICL Techno" ▼ LLC "Soramitsu Labs"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





HALIMOV  
Renat Azatovich

General Director of JSC "TIT SEZ" Innopolis"

	Land area in 2022	314.2 ha
	Leasable area	211.4 ha
	Area of administrative buildings	75 085.7 m <sup>2</sup>
	Capacity of power supply facilities	49.50 MW
	Capacity of water supply facilities	83.33 m <sup>3</sup> /h
	Capacity of wastewater disposal facilities	83.33 m <sup>3</sup> /h
	Capacity of heat supply facilities	29.20 Gcal/h
	Capacity of gas supply facilities	984.41 m <sup>3</sup> /h

MANAGEMENT COMPANY SERVICES

	Marketing research		Technological connection to the SEZ resource supply system
	Maintenance of landscaping facilities		Engineering services
	Financial services, including financial intermediation services		Intellectual property management services
	Operation and maintenance of engineering infrastructure facilities		Construction control (technical supervision) services
	Selection of highly qualified IT specialists (free of charge)		

CONTACT INFORMATION:

420500, Republic of Tatarstan, Verkhneuslonsky district, Innopolis, Universitetskaya str., 7  
Phone: +7 (843) 200-07-01, +7 (843) 294-91-34  
Official website: sezinnopolis.ru  
E-mail: sez@innopolis.ru

	Sale of a land plot (SEZ)	366.6 thnd RUB/ha
	Rent of a land plot per year (SEZ)	43 thnd RUB/ha
	Rent of office premises per annum	0.39 RUB/m <sup>2</sup>
	The cost of electricity supply*	7.15 RUB/kWh
	The cost of water supply*	30.20 RUB/m <sup>3</sup>
	The cost of water supply*	24.66 RUB/m <sup>3</sup>
	The cost of gas supply*	6 925.74 RUB/1000 m <sup>3</sup> *h
	The cost of heat supply*	2 046.10 RUB/Gcal

\* The average tariff as of 06/01/2023

www.atomdata-innopolis.ru

NAME OF THE INVESTMENT PROJECT  
Innopolis Data Processing Centre

	Volume of the resident's declared investments	8 700 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2022-2024

Innopolis Data center is a provider of IT infrastructure and cloud services based on its own data processing and storage center in accordance with the international TIER III standard. It is part of the disaster-resistant and geo-distributed network of the Rosatom State Corporation. Data center Innopolis is the largest data center in the Volga Federal District:

- 2 buildings
- 2 000 standing places
- 4 hectares of common territory

JSC "ATOMDATA-INNOPOLIS"



- 16 MW facility capacity
- 99.982% data center availability level.

The Innopolis meets the high requirements for technological equipment and innovations in the field of data center organization. The range of services allows you to flexibly scale the IT infrastructure of customers, allowing you to place both your own servers on equipped and protected racks, and use the available resources of the data center (server equipment, cloud services) for current needs.

LLC "ICL TECHNO"



LLC "ICL Techno" is a Russian manufacturer of computer technology, part of the ICL group of companies. The company creates and manufactures new high-tech equipment with a high degree of localization to automate business processes.

On November 13, 2023, the company launched one of Russia's largest plants for surface mounting of electronic printed circuit boards and production of computer equipment in the TIT SEZ "Innopolis".

<https://icl-techno.ru/>

NAME OF THE INVESTMENT PROJECT  
Organization of production of multilayer motherboards for computing equipment

	Volume of the resident's declared investments	2 000 mln RUB
	The volume of investments made by the resident, at 06/30/2023	0 mln RUB
	Implementation period	2023-2028

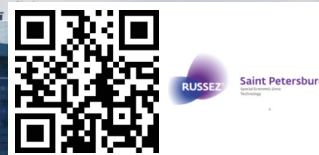
Under the ICL brand, the plant produces desktop and mobile systems, servers, data storage systems, infomats, interactive panels, personal computers, monoblocks, laptops, tablets, as well as industry solutions for healthcare, education, law enforcement agencies and the retail sector. ICL Techno develops solutions for both the public sector and industrial and commercial enterprises.

The production capacity is up to 1 000 000 products per year.



# TIT SEZ "SAINT PETERSBURG"

Saint-Petersburg



## PRIORITIES DIRECTIONS DEVELOPMENT



Information  
technology and  
telecommunications



Microelectronics



Pharmaceuticals and  
biotechnologies



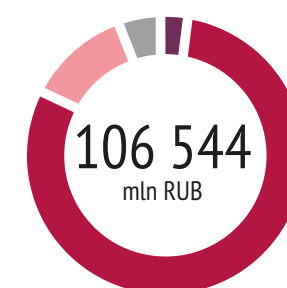
Instrumentation and  
new materials

YEAR OF  
CONSTRUCTION **2005**

NUMBER OF RESIDENTS **68**  
INCLUDING FOREIGN **4**

DISTANCE TO MOSCOW **696 km**  
DISTANCE TO SAINT PETERSBURG **20 km** (Novoorlovskaya Study Area)  
**30 km** (Neudorf site)

## INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



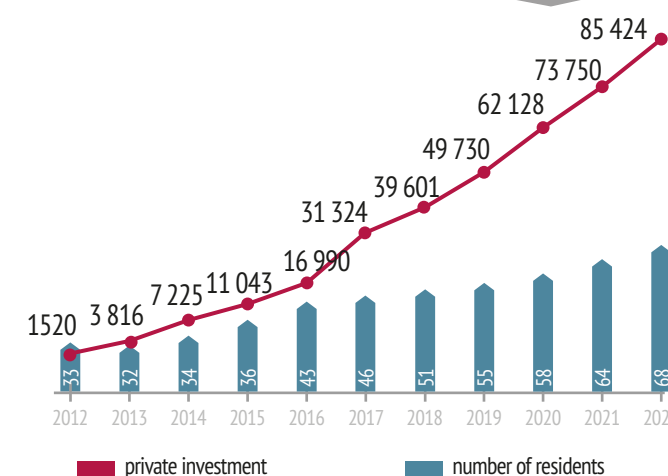
5.1% **5 488**  
Federal budget funds

80.2% **85 424**  
Extra-budgetary investments  
of residents

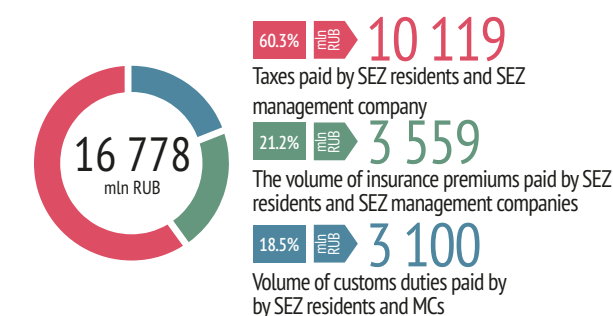
12.2% **13 016**  
Regional budget funds

2.5% **2 616**  
Investments of the SEZ  
management company

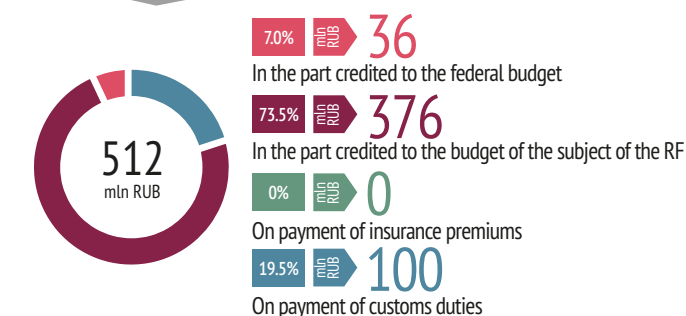
## DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022



## TAX BENEFITS, 2022



Jobs created, number **6 572**



SEZ residents'  
revenue, 2022  
**94 690**  
mln RUB  
Including from  
exports **17 568**  
mln RUB



Labor productivity in  
the SEZ territory **14.4**  
mln RUB/person

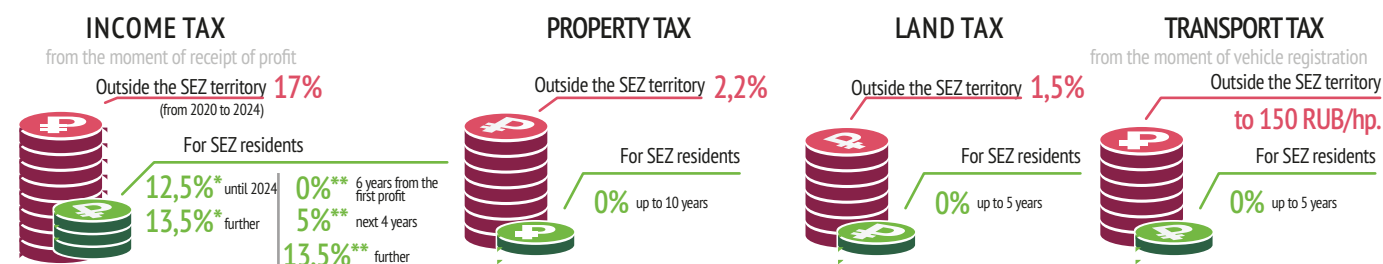
Pursuant to the Decree of the Government of the Russian Federation No. 780 dated 12/21/2005 on 18/01/2006, the Government of the Russian Federation and the Government of Saint Petersburg signed Agreement No. 6678-GG/F7 on the creation of a Special economic zone of an innovative type on the territory of Saint Petersburg for a period up to 2054. In accordance with the Agreement, the SEZ TIT "Saint Petersburg" was established on two sites with a total area of 182.32 hectares. The total area of land plots to be leased to residents is 123.33 hectares, of which about 23 hectares are available as of the end of 2022.

As of 12/31/2022, 68 companies were residents of the SEZ. In 2022 the volume of actually invested investments by residents amounted to 11.6 bln RUB. The total revenue of resident companies amounted to 77.7 bln RUB, tax deductions amounted to 10.4 bln RUB to budgets of all levels and extra-budgetary funds. At the same time, since the beginning of the special economic activity, the accumulated volume of investments by

residents as of 12/31/2022 amounted to 85.4 bln RUB, the number of jobs – 6 453 units (828 created in 2022), the volume of tax deductions by residents to all budget levels and extra-budgetary funds – 49.2 bln RUB, the total revenue of residents – 318.2 bln RUB.

Due to all the advantages, the SEZ is a popular tool for the implementation of investment projects. The SEZ continues to develop and look for ways to attract even more investors and improve the working conditions of residents. Thus, at the end of 2022, the construction of an Innovation Center with administrative and production facilities with the possibility of a free layout of premises was completed. Also, at the end of 2022, infrastructure facilities on a 53-hectare site attached to the Novoorlovskaya site were in the final stage of construction.

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS: JSC "BIOCAD", LLC "Novartis Neva", JSC "VERTEX", JSC "PHARMASINTEZ-NORD", JSC "MBNPC Cytomed"

BIOCAD  
Biotechnology Company

NOVARTIS

ВЕРТЕКС  
Фармацевтическая компания

ФАРМАСИНТЕЗ-НОРД

Цитомед

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives is provided on pages 20-21

\* For residents who signed an agreement before 01.01.2021.

\*\* For residents who signed an agreement after 01.01.2021.





## RONDALEVA Tamara Vladimirovna

General Director of JSC "TIT SEZ" Saint Petersburg"

Novoorlovskaya site / Neudorf site		
	Land area in 2022	182.3 ha
	Leasable area	123.3 ha
	Area of administrative buildings	16 246 m <sup>2</sup>
	Capacity of power supply facilities	7.812 MW
	Capacity of water supply facilities	3 150.2 m <sup>3</sup> /h
	Capacity of wastewater disposal facilities	5 017.04 m <sup>3</sup> /h
	Capacity of gas supply facilities	4 330 m <sup>3</sup> /h
	Capacity of heat supply facilities, Gcal/h	64.79 Gcal/h

## MANAGEMENT COMPANY SERVICES

	Technology Services (Data Centre)		Technological connection to the SEZ resource supply system
	Engineering services		Construction control (technical supervision) services
	Maintenance of landscaping facilities		Information technology and ACS services
	Operation and maintenance of engineering infrastructure facilities		
	Consulting services on business management and enterprise management		

## CONTACT INFORMATION:

197350, St. Petersburg, road to Kamenka, d 74, lit. And

Phone: +7 (812) 383-49-29

Official website: <http://www.spbsez.ru>

E-mail: [info@spbsez.ru](mailto:info@spbsez.ru)

Novoorlovskaya site / Neudorf site		
	Sale of a land plot (SEZ)	5 303-11 201 thnd RUB/ha
	Rent of a land plot per year (SEZ)	185-454 thnd RUB/ha
	Rent of office premises per annum	14.04-17 thnd RUB/m <sup>2</sup>
	The cost of electricity supply*	812-8.78 RUB/kWh
	The cost of water supply*	69.04 RUB/m <sup>3</sup>
	The cost of water supply*	101.71 RUB/m <sup>3</sup>
	The cost of heat supply*	2 436-3 420 RUB/Gcal

\* The average tariff as of 06/01/2023

[https:// www.pantes.ru](https://www.pantes.ru)

## NAME OF THE INVESTMENT PROJECT

Construction of the PANTES electronics development and production plant

	Volume of the resident's declared investments	360 mln RUB
	The volume of investments made by the resident, at 06/30/2023	825 mln RUB
	Implementation period	2018-2022

LLC "PANTES" company, one of the largest contract electronics manufacturers, performs a full cycle of work on the production of REA: design and manufacture of printed circuit boards, supply of electronic components, SMT and THT installation of printed circuit boards, manufacture of harnesses and cables, mechanical assembly, moisture protection of printed circuit boards and filling with compounds, functional control, etc.

LLC "PANTES" today: its own high-tech production; execution of orders of any degree of complexity; various batch sizes of manufactured products; product quality that meets international standards.



Among the clients of LLC "PANTES" there are representatives of almost all industries where electronics is used. The company has no restrictions on the minimum order – LLC "PANTES" makes both small batches and serial products with the same high quality.

Contract manufacturing customers by industry: Telecommunications, wireless communications (25%), industrial electronics (23%), energy (15%), security systems, access control (12%), transport (railway, aviation, automotive, shipbuilding) (10%), other industries (15%).

## JSC "VERTEX"

<https://vertex.spb.ru>



## NAME OF THE INVESTMENT PROJECT

A project for the creation and implementation of innovative products by effectively increasing research capacities in the field of pharmaceutical production development in the Russian Federation

	Volume of the resident's declared investments	3 616.5 mln RUB
	The volume of investments made by the resident, at 06/30/2023	9 093.3 mln RUB
	Implementation period	2012-2019

JSC "VERTEX" implements a full technological cycle from product development to product packaging. It produces products that are relevant from the point of view of import substitution, as well as original combined medicines that do not have identical combinations of active ingredients.

There are more than 370 product names in the assortment, of which over 270 items are medicines, taking into account different dosages and packages, the rest are cosmetics and dietary supplements of their own brands.

There are six types of original combined drugs in the portfolio. Their fields of application: gynecology, dermatology, otorhinolaryngology, cardiology, elimination of symptoms of SARS and influenza, fungal nail lesions.

The area of the innovative production complex of JSC "VERTEX" at the Novoorlovskaya site in the TIT SEZ "Saint Petersburg" is more than 56.5 thousand m<sup>2</sup>. Its potential production volume is over 200 million packages of products per year.

Since April 2020, JSC "VERTEX" has been included in the lists of backbone enterprises of Saint Petersburg and Russia.

No. 1 in terms of growth rate in the top 20 largest pharmaceutical manufacturers in terms of sales in pharmacies of the Russian Federation (in value terms in retail prices), January-September 2023 The source is the retail audit of the DSM Group marketing agency.



## TIT SEZ "ALMAZ"

Saratov region



### PRIORITIES DIRECTIONS DEVELOPMENT



Manufacture of  
machinery and  
equipment



Pharmaceuticals



Shipbuilding



Machine tool industry

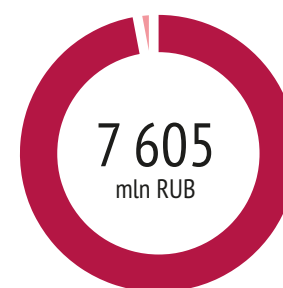
YEAR OF  
CONSTRUCTION **2020**

NUMBER OF RESIDENTS **6**

DISTANCE TO MOSCOW **903** km

DISTANCE TO SARATOV **0** km (sections No. 1-3)  
**11** km (section No. 4)  
**163** km (section No. 5)

### INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



0% **0**  
mln RUB

Federal budget funds

0.3% **20**  
mln RUB

Regional budget funds

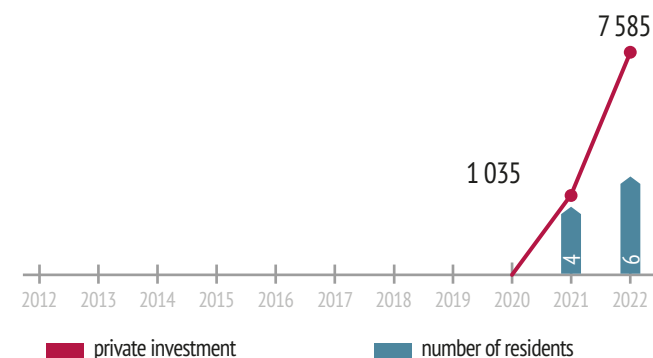
99.7% **7 585**  
mln RUB

Extra-budgetary investments  
of residents

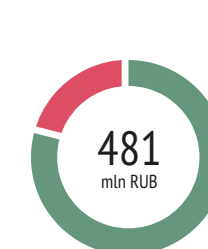
0% **0**  
mln RUB

Investments of the SEZ  
management company

### DYNAMICS OF PRIVATE INVESTMENTS IN SEZs (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



### TAXES PAID, 2022



20.6% **99**  
mln RUB

Taxes paid by SEZ residents and SEZ  
management company

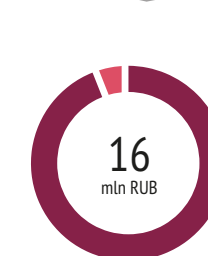
79.4% **382**  
mln RUB

The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

0% **0**  
mln RUB

Volume of customs duties paid by  
by SEZ residents and MCs

### TAX BENEFITS, 2022



6.2% **1**  
mln RUB

In the part credited to the federal budget

93.8% **16**  
mln RUB

In the part credited to the budget of the subject of the RF

0% **0**  
mln RUB

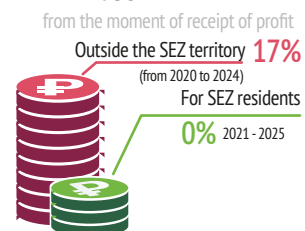
On payment of insurance premiums

0% **0**  
mln RUB

On payment of customs duties

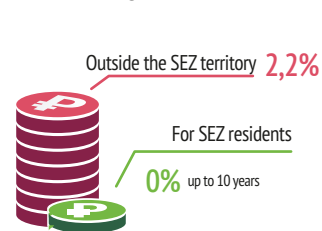
## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX



KEY RESIDENTS

### PROPERTY TAX



JSC "Kontakt"



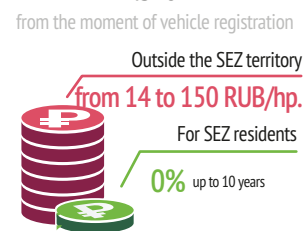
### LAND TAX



JSC "Almaz"



### TRANSPORT TAX



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





CHEKADANOVA  
Maria Vladimirovna

General Director of JSC MC "TIT SEZ" Istok" (Managing  
Company of the TIT SEZ "Almaz" in the Saratov Region)

	Land area in 2022	124.2 ha
	Leasable area	124.2 ha
	The area of administrative buildings	11 293 m²
	Capacity of power supply facilities	93.10 MW
	Capacity of water supply facilities	2 719.00 m³/h
	Capacity of wastewater disposal facilities	2 540.00 m³/h
	Capacity of heat supply facilities	55.3 Gcal/h
	Capacity of gas supply facilities	19 272 m³/h

MANAGEMENT COMPANY SERVICES

	Technology services		Engineering services
	Marketing research		Educational and training services
	Intellectual property management services		
	Consulting services on business management and enterprise management		

CONTACT INFORMATION:

410033, Saratov, Panfilova str., 1  
Phone: +7 (927) 226-73-59  
Official websites: <https://saratov-oez.ru>  
E-mail: NikolaevNG@almaz-rpe.ru

	Sale of a land plot (SEZ)	2.8 thnd RUB/ha
	Rent of a land plot per year (SEZ)	2 020.7 thnd RUB/ha
	Rent of office premises per annum	0.24 thnd RUB/m²
	The cost of electricity supply*	6.57 RUB/kWh
	The cost of water supply*	27.3 RUB/m³
	The cost of water supply*	14.15 RUB/m³
	The cost of heat supply*	1 909.71 RUB/Gcal
	The cost of gas supply*	5 872 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<http://www.kontakt-saratov.ru>

NAME OF THE INVESTMENT PROJECT

Modernization of existing and creation of new production facilities for the development and production of electronic systems and their components

	Volume of the resident's declared investments	337.1 mln RUB
	The volume of investments made by the resident, at 06/30/2023	11 mln RUB
	Implementation period	2021-2031

JSC "Kontakt" is one of the largest enterprises of the electronic industry in Russia, specializing in the production of powerful vacuum electronic devices for radio broadcasting, television, deep space and satellite communications, radar, and accelerator technology.

The unique material and technical base of JSC "Kontakt" includes automated design systems and high-precision equipment for unified technological processes.

JSC "CONTACT"



These include the creation of physical and mathematical models, machine design of all types of microwave electronic products, automated electrochemical and electric spark processing methods, chemical and physical purification methods, powder metallurgy, contact, argon arc, electron beam and laser welding processes; processing in various environments, including ultrahigh vacuum; manufacture of various types of ceramics and cermet assemblies, modern emitters, etc.

АЛМАЗ JSC "ALMAZ"



<https://almaz-rpe.ru/>

NAME OF THE INVESTMENT PROJECT

Creation of domestic production of innovative products in the field of space exploration and integrated security systems for infrastructure facilities

	Volume of the resident's declared investments	296.4 mln RUB
	The volume of investments made by the resident, at 06/30/2023	216.7 mln RUB
	Implementation period	2020-2030

Since 2004, the company has been the basic scientific center of the Russian Federation for vacuum broadband electronics. The purposeful and constant work of the enterprise to improve its products has led to the fact that more than 90% of broadband radio-electronic equipment of land, sea and air basing uses devices manufactured at Almaz.

In addition, in May 2019, Almaz demonstrated for the first time in operation a new automated complex for countering civilian UAVs, Ataka — DBS. The complex detects the UAV without the participation of an operator and identifies it according to the "friend-foe" principle. If the flight is over a protected area if

the site is not authorized, the system automatically blocks the control and data transmission channels of the unwanted device and notifies interested parties about the incident via SMS and electronic messages. A special feature of the Ataka-DBS complex is the selective suppression of the control channel of the intruder drone, so it can be used in airports, urban environments, as well as in the territories of high-tech facilities.



## TIT SEZ "ISTOK"

Moscow region



### PRIORITIES DIRECTIONS DEVELOPMENT



Microwave electronics



Laser technology



Comprehensive system design



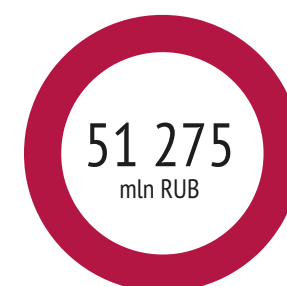
Microelectronics

YEAR OF  
CONSTRUCTION **2015**

NUMBER OF RESIDENTS **22**  
INCLUDING FOREIGN **1**

DISTANCE TO MOSCOW **50 km**  
DISTANCE TO KRASNOGORSK **67.4 km**

### INVESTMENTS MADE CUMULATIVE TOTAL\* (FROM THE FOUNDATION OF THE SEZ TO 12/31/2022)



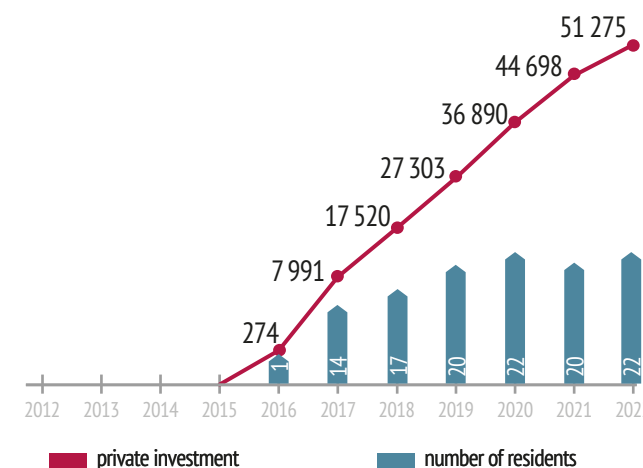
0% **0**  
Federal budget funds

100% **51 275**  
Extra-budgetary investments  
of residents

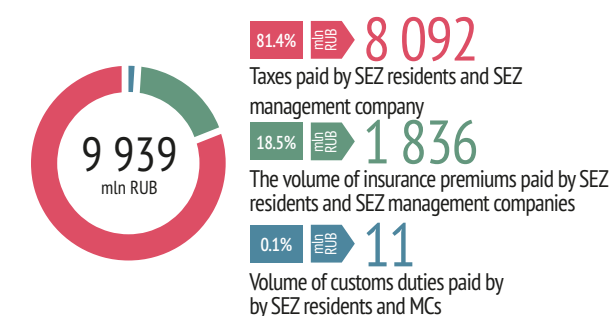
0% **0**  
Regional budget funds

0% **0**  
Investments of the SEZ  
management company

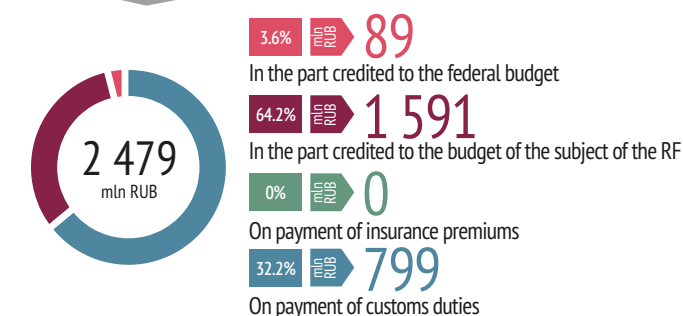
### DYNAMICS OF PRIVATE INVESTMENTS IN SEZS (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



### TAXES PAID, 2022



### TAX BENEFITS, 2022



Jobs created, number **528**



SEZ residents' revenue, 2022  
**36 225**  
mln RUB  
Including from exports  
**940**  
mln RUB



Labor productivity in the SEZ territory  
**50.7**  
mln RUB/person

The peculiarity of the TIT SEZ "Istok" is that it was created on the existing infrastructure of the Fryazino science city. Priority areas of activity of the TIT SEZ "Istok" are microwave electronics, photonics and laser instrumentation, design of complex technical systems.

The TIT SEZ "Istok" has high potential and significant competitive advantages, among which the following can be distinguished:

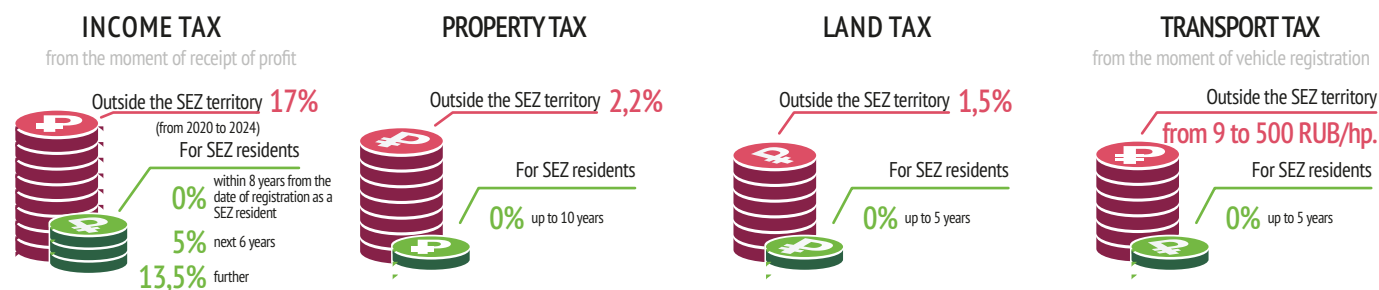
- Geographical location: location near the capital of the Russian Federation, developed transport infrastructure and good transport accessibility.
- Economic situation: stability of the socio-economic development of the Moscow region, successful experience in the implementation of other major investment and innovative projects in the region.
- Administrative environment: Moscow region, on the territory of which the SEZ has been established TIT SEZ "Istok" is Russia's leading region in terms of the quality of the investment climate and business conditions.
- Personnel reserves: high scientific and educational potential relative to other regions.
- Ready-made infrastructure: the infrastructure of the existing anchor company and the city of Fryazino.

The TIT SEZ "Istok" is located on three land plots with a total area of 63 hectares: Plot of territory No. 1 (anchor resident's land plot) with a total area of 58 hectares; Plot of territory No. 2 (land plot with areas for residents of JSC "Scientific Research Institute "Platan" with a plant at the Research Institute") with a total area of 3 hectares; Plot of territory No. 3 (land plot of a resident of LLC "MAY") The total area is 2 hectares.

- Key changes that took place in the TIT SEZ "Istok" in 2022:
- 2 companies received the status of residents of the TIT SEZ "Istok".
  - JSC UK "TIT SEZ "Istok" became the winner of the award "Russian Business Guide. People of the Year 2022" in the nomination "Best industrial site".
  - The Technology and Innovation Support Center worked with graduate students of the MIREA branch on patent search issues within the framework of final qualifying works.

They took part in forums, conferences and exhibitions in order to familiarize themselves with and present the possibilities of the TIT SEZ "Istok", including the National Industrial Forum – 2022, the conference "Economics of the military-industrial complex".

## REGIONAL TAX BENEFITS<sup>1</sup>



#### KEY RESIDENTS

▼ LLC "Levin Photonics"

▼ Group of Companies "Istok-Audio"

▼ JSC "MAGRATEP"

Levin | Photonics

ИСТОК-АУДИО  
ГРУППА КОМПАНИЙ

МАГНАТЕП  
МАГНИТРОН РАБОТАЕТ С ТЕХНОЛОГИЯМИ ПРИМЕНЕНИЯ

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





CHEKADANOVA  
Maria Vladimirovna

Chief Executive Officer of JSC MC "TIT SEZ" Istok

	Land area in 2022	62.7 ha
	Leasable area	62.7 ha
	The area of administrative buildings	13 446.18 m²
	Capacity of power supply facilities	49.00 MW
	Capacity of water supply facilities	4 212 m³/h
	Capacity of wastewater disposal facilities	3 712 m³/h
	Capacity of heat supply facilities	161.00 Gcal/h
	Capacity of gas supply facilities	29 404 m³/h

MANAGEMENT COMPANY SERVICES

	Educational and training services		Marketing research
	Engineering services		Intellectual property management services
	Shared-use centre		Personnel services
	Technological connection to the SEZ resource supply system		
	Legal counselling services		

CONTACT INFORMATION:

141190, Moscow region, Fryazino, 2a Vokzalnaya str.,  
Phone: +7 (495) 465-86-47  
Official websites: <http://istokoez.ru> / ; <http://istoksez.ru> /  
E-mail: [info-oez@istokmw.ru](mailto:info-oez@istokmw.ru)

	Sale of a land plot (SEZ)	off the market
	Rent of a land plot per year (SEZ)	unrented
	Rent of office premises per annum	0.5 thnd RUB/m²
	The cost of electricity supply*	6.65 RUB/kWh
	The cost of water supply*	28.86 RUB/m³
	The cost of water supply*	37.14 RUB/m³
	The cost of heat supply*	2 195.05 RUB/Gcal
	The cost of gas supply*	7 131.17 RUB/1000 m³*h

\* The average tariff as of 06/01/2023

<https://antraks.ru/>

NAME OF THE INVESTMENT PROJECT

Development and production of devices for diagnostics and automation of electric grid facilities, data collection and transmission systems, implementation of CMP and NDT automated systems, R&D in the field of SMART GRID

	Volume of the resident's declared investments	41.2 mln RUB
	The volume of investments made by the resident, at 06/30/2023	153.89 mln RUB
	Implementation period	2017-2025

A Russian developer, manufacturer of electrical equipment and software solutions for the energy industry.  
The ANTHRAX Group of Companies is a successful full-cycle research and production company that develops and manufactures electrical equipment, intelligent systems, software and integrated solutions for Russian and foreign energy. The company's products are represented in more than 40 countries around the world.  
LLC MNPP "ANTHRAX" offers innovative systems for monitoring and managing emergency processes in the electric power industry:  
- short circuit indicators;  
- monitors of the electrical network;  
- automation systems for power transmission lines;



- intelligent disconnectors and load switches;  
- control and measuring equipment.  
The use of LLC MNPP "ANTHRAX" equipment at power facilities makes it possible to reduce commercial, technological losses and operating costs, as well as improve the stability of the electric power system.  
LLC MNPP "ANTHRAX" solutions are:  
- reliability and safety of electrical networks;  
- reduction of under-supply/downtime of electricity;  
- reducing the number of emergencies and ensuring the safety of the population, thanks to to eliminate the risk of electric shock.



JSC "ISTOK-AUDIO INTERNATIONAL"

<https://www.istok-audio.com>

NAME OF THE INVESTMENT PROJECT

Development and development of production of rehabilitation equipment for hearing, vision and other electronic products

	Volume of the resident's declared investments	62.5 mln RUB
	The volume of investments made by the resident, at 06/30/2023	387.35 mln RUB
	Implementation period	2017-2026

JSC "ISTOK-AUDIO INTERNATIONAL" is one of the leading manufacturers of high-quality and innovative products for people with hearing impairment. For thirty years we have been specializing in hearing rehabilitation equipment: hearing aids and assistive devices for collective and individual use.  
Our mission is to develop and implement effective solutions for people with hearing impairment to make their lives easier, safer and more comfortable.  
Our values: Commitment. We strive to make the lives of people with hearing impairments more comfortable and productive; customer orientation.  
Customer satisfaction is our ultimate goal. We strive to understand our customers and partners, to focus on their expectations; quality. All the

company's products are of high quality. We strive for excellence in what we do; professionalism. The steady success of JSC "ISTOK AUDIO INTERNATIONAL" is largely due to the efforts of our dedicated, well-trained and experienced team; reliability. Reliability and honesty are the foundation of our relationships with our customers and partners. We are responsible for every project we participate in; innovation. Innovation is our engine. We are constantly moving forward, developing and creating new, better solutions; flexibility. We sincerely believe that flexibility leads to superior performance. We are able to respond effectively to the specific needs of each client.



# TIT SEZ "TOMSK"

Tomsk region



## PRIORITIES DIRECTIONS DEVELOPMENT



Information  
technology and  
electronics



Nanotechnology and  
new materials



Medicine and  
biotechnology



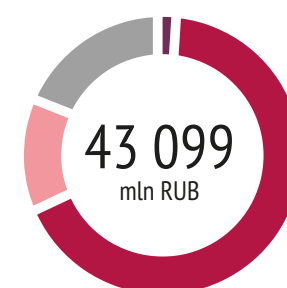
Resource-saving  
technologies

YEAR OF  
CONSTRUCTION **2005**

NUMBER OF RESIDENTS **41**  
INCLUDING FOREIGN **4**

DISTANCE TO MOSCOW **2 889** km  
DISTANCE TO TOMSK **0** km

## INVESTMENTS MADE CUMULATIVE TOTAL\* (From the foundation of THE SEZ to 12/31/2022)



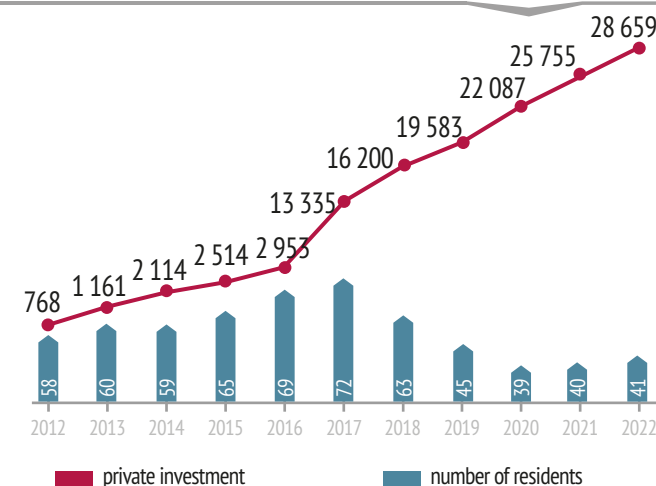
19.0% **8 178**  
Federal budget funds

66.7% **28 695**  
Extra-budgetary investments  
of residents

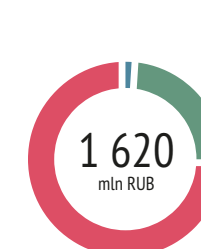
12.9% **5 536**  
Regional budget funds

1.4% **600**  
Investments of the SEZ  
management company

## DYNAMICS OF PRIVATE INVESTMENTS IN SEZs (EXTRA-BUDGETARY INVESTMENTS OF RESIDENTS) CUMULATIVE TOTAL, MLN RUB



## TAXES PAID, 2022

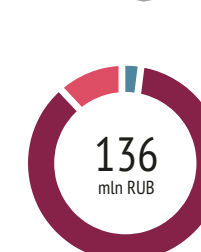


74.6% **1 208**  
Taxes paid by SEZ residents and SEZ  
management company

24.5% **397**  
The volume of insurance premiums paid by SEZ  
residents and SEZ management companies

0.9% **15**  
Volume of customs duties paid by  
by SEZ residents and MCs

## TAX BENEFITS, 2022



12.5% **17**  
In the part credited to the federal budget

86.0% **117**  
In the part credited to the budget of the subject of the RF

0% **0**  
On payment of insurance premiums

1.5% **2**  
On payment of customs duties



Jobs created, number **2 325**



SEZ residents'  
revenue, 2022 **8 907**  
mln RUB  
Including from  
exports **5 823**  
mln RUB



Labor productivity in  
the SEZ territory **3.8**  
mln RUB/person

The Tomsk Special Economic Zone of the technical and technical type is located on two sites located within the city of Tomsk – South and North.

The southern site is located in an ecologically clean area of the city next to scientific institutes and the residential area of Tomsk Akademgorodok (infrastructure of the Scientific Research Center of the Siberian Branch of the Russian Academy of Sciences) and is intended to accommodate enterprises specializing in the development and production of software, electronics, new materials and products made from them, medical devices and components, and other "clean" industries.

The southern site is located in direct transport accessibility to the center of Tomsk (15 minutes away), where cultural and educational institutions, government authorities, universities and the social infrastructure of the city are located. The total area of the Southern Site is 192.4 hectares, of which 44.7 hectares are intended for the construction of facilities by residents.

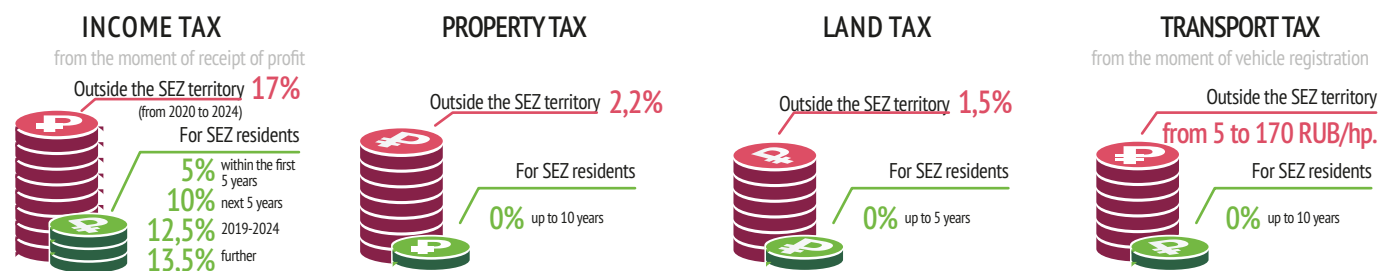
The northern site is located in an industrial area in close proximity to the large petrochemical enterprise Tomskneftekhim. The northern site is designed to accommodate chemical and petrochemical production, the production of new materials and reagents, and other industrial production.

The concept of the Northern Site involves the placement of enterprises on it that will form the petrochemical cluster of the region. The total area of the site is 76.6 hectares.

At the current level of development of the TIT SEZ "Tomsk" can offer investors a fully ready infrastructure, including all engineering networks and resources necessary for the placement of production, land plots for the construction of office and industrial buildings, rental of office, warehouse and laboratory premises located in one of five modern buildings.

Currently, residents of the TIT SEZ "Tomsk" are 38 companies (including 4 resident companies with foreign participation) engaged in the development, production and provision of services in such areas as information technology and electronics, new materials, resource-saving technologies, medicine and pharmaceuticals, chemistry and petrochemistry, which have invested in the development and the production of more than 22.5 bln RUB. At the same time, these companies have created more than 2,100 jobs on the territory of the TIT SEZ "Tomsk", most of which are high-tech.

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS: ▼ LLC "Elcom" ▼ LLC "RT Technologies" ▼ LLC "NIOST" ▼ LLC "MOYE" ▼ LLC "Stealth"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19





**DROZDOV**  
**Yuri Viktorovich**

General Director of JSC "TIT SEZ" Tomsk"

	Land area in 2022	276 ha
	Leasable area	52.2 ha
	The area of administrative buildings	52 969.99 m <sup>2</sup>
	Capacity of power supply facilities	7.75 MW
	Capacity of water supply facilities	413.00 m <sup>3</sup> /h
	Capacity of wastewater disposal facilities	413.00 m <sup>3</sup> /h
	Capacity of heat supply facilities	10.32 Gcal/h
	Capacity of gas supply facilities	24 m <sup>3</sup> /h

MANAGEMENT COMPANY SERVICES

- Technological connection to the SEZ resource supply system
- Operation and maintenance of engineering infrastructure facilities
- Maintenance of landscaping facilities
- Marketing research
- Engineering services
- Financial services, including financial intermediation services

CONTACT INFORMATION:

8/8 Academic ave., Tomsk, 634055, Tomsk region  
Phone: +7 (3822) 48-86-50  
Official website: <http://oez-investintomsk.ru/>  
E-mail: [office@oez.tomsk.ru](mailto:office@oez.tomsk.ru)

		"South Site" / "North Site"
	Sale of a land plot (SEZ)	5120.00 thnd RUB/ha
	Rent of a land plot per year (SEZ)	88.5 thnd RUB/ha
	Rent of office premises per annum	0.616 thnd RUB/m <sup>2</sup>
	The cost of electricity supply*	7.9 RUB/kWh
	The cost of water supply*	63.4-102.05 RUB/m <sup>3</sup>
	The cost of water supply*	18-43.55 RUB/m <sup>3</sup>
	The cost of heat supply*	1 676-2 601.89 RUB/Gcal
	The cost of gas supply*	7 281.66 RUB/1000 m <sup>3</sup> *h

\* The average tariff as of 06/01/2023

[www.lemz-t.ru](http://www.lemz-t.ru)

NAME OF THE INVESTMENT PROJECT

Development, production and service of high-tech equipment and components in the field of radio engineering systems

	Volume of the resident's declared investments	41.2 mln RUB
	The volume of investments made by the resident, at 06/30/2023	153.89 mln RUB
	Implementation period	2017-2025

LLC "LAMZ-T" is a scientific and production center of PJSC NPO Almaz. The priority area is the development and production of computer components and electronic systems.

At the moment, LLC "LAMZ-T" is developing the following areas of activity:

- Unmanned systems and components, monitoring, technological operations in industry and agriculture.



- Computer systems and automated control systems – control and automation of processes in industry, meteorology.
- Artificial intelligence – technical vision, big data.
- Software – IT projects for the customer's tasks.



LLC "IC GAZINFORMPLAST"



LLC "IC GazInformPlast" was established in January 2010 as a multidisciplinary scientific and production enterprise providing comprehensive services for testing and development of wells coming out of drilling, as well as conducting gas dynamic, gas condensate and laboratory studies. LLC "IC GazInformPlast" is among the leaders of the Russian market in the field of field and laboratory services for the study of gas wells. Since 2017, the company LLC "IC GazInformPlast" has been implementing the project "Development, production and implementation of oil and gas field, separation equipment and services for hydrodynamic, gas condensate well research" in the status of a resident of the SEZ TIT "Tomsk".

NAME OF THE INVESTMENT PROJECT

Development, production and implementation of oil and gas field, separation equipment and provision of services for hydrodynamic, gas condensate well research

	Volume of the resident's declared investments	13.77 mln RUB
	The volume of investments made by the resident, at 06/30/2023	14.79 mln RUB
	Implementation period	2017-2027

The company has a wide range of modern research- advanced equipment that allows you to solve problems of any degree of complexity. Today, the company successfully operates in the Krasnoyarsk Territory, Yamalo-Nenets Autonomous Okrug, Khanty-Mansiysk Autonomous Okrug, Irkutsk Region, Yakutia. Since 2014, the company's services have been actively promoted to the international market. The company LLC "IC GazInformPlast" has successfully passed certification for compliance with the quality management system of GOST-R ISO 9001 standard.



OTHER SPECIAL  
ECONOMIC ZONES.  
TOURIST AND RECREATIONAL SEZ  
TYPE (TRT SEZ)







## TRT SEZ "BAIKAL HARBOR"

The Republic of Buryatia



The TRT SEZ "Baikal Harbor" is located on the eastern shore of Lake Baikal, in the central part of the Republic of Buryatia on the territory of the Pribaikalsky District municipality. The length of the lake coastline along the SEZ territory is about 25 km. The distance from Ulan-Ude to the borders of the zone is 130 kilometers, to the border with Mongolia – 440 km.

There are five sites under the management of the TRT SEZ "Baikal Harbor" – "Sands", "Turka", "Goryachinsk", "Bezmyannaya Bay", which are located in the immediate vicinity of Lake Baikal, and "Bychya Mountain", which is located in the area of Chaim. The total area allocated for the creation of the SEZ is 3 622 hectares.

The natural resources of the legendary Lake Baikal make it possible to ensure the growth of the tourism industry in the Republic of Buryatia. Several year-round tourist complexes with ample opportunities for recreation, sports and entertainment will appear on the territory of the special economic zone. The main types of recreation - wellness tourism, family vacations, skiing, religious and ecotourism – are reflected in the proposed concept of the TRT SEZ "Baikal Harbor".

	Land area	3 622.8 ha
	Leasable area	2 465.8 ha
	Area of administrative buildings	4 520.9 m <sup>2</sup>

Since June 2023, a tourist program has been developed in Buryatia and the Irkutsk region the scheme of spatial planning of the Baikal macroterritory within the framework of the national project "Tourism and the hospitality industry. The TRT SEZ "Baikal Harbor" will become a key point of attraction for tourists on the eastern coast of Lake Baikal.

The special feature of the TRT SEZ "Baikal Harbor" is the most favorable investment climate. Residents are provided with ready-made infrastructure (Turk and Sands sites) and a number of tax preferences that allow optimizing business expenses.

And most importantly, the opportunity to build large facilities on lands with a special environmental status.

In 2022, 3 large companies acquired the status of a resident of the TRT SEZ "Baikal Harbor":

- LLC "Cosmos Hotel Baikal";
- LLC "Youth.Baikal";
- LLC "AMAR".

	Cost of land plot lease per year	0.54 thnd RUB/ha
	Capacity of power supply facilities	to 10 MW

## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS

▼ LLC "Cosmos Hotel Group"	▼ LLC "AMAR"	▼ LLC "Green Flow Baikal"
----------------------------	--------------	---------------------------

**cosmos**

**AMAR**

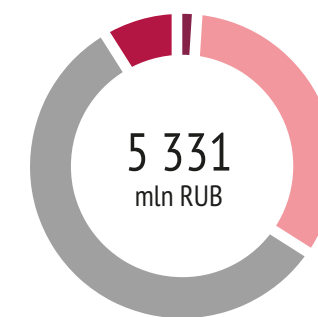
**green flow**

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

NUMBER OF  
RESIDENTS

12	10	14	12	12	12	11	6	5	5	5
2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZs



33.4%	1 779	mln RUB
Regional budget funds		
56.5%	3 012	mln RUB
Federal budget funds		
8.7%	464	mln RUB
Extra-budgetary investments of residents		
1.4%	76	mln RUB
Investments of the SEZ management company		

YEAR OF  
CONSTRUCTION

2007

DISTANCE TO MOSCOW

5 612.6 km

DISTANCE TO ULAN-UDE

167 km

NUMBER OF RESIDENTS

5

INCLUDING FOREIGN

0

## MANAGEMENT COMPANY SERVICES

- Hotel services
- Organisation of events
- Technological connection to the resource supply system
- Operation and maintenance of engineering infrastructure facilities
- Rental of equipment



**SHARIPOV**  
**Maxim Yurievich**

General Director of JSC "TRT SEZ "Baikal Harbor"

## CONTACT INFORMATION:

670000, Republic of Buryatia, Ulan-Ude, Kommunisticheskaya str., building 21, floor 2  
Phone: +7 (3012) 250-221  
Official website: <http://www.baikalharbor.com>  
E-mail: [harborbaikal@gmail.com](mailto:harborbaikal@gmail.com)



## TRT SEZ "GATES OF BAIKAL"

Irkutsk region



The Special economic zone of the Baikal Gate tourist and recreational type (TRT SEZ "Gates of Baikal") is located on the southern shore of Lake Baikal at the foot of the Khमार-Daban mountain range in the city of Baikalsk, Irkutsk region. The Trans-Siberian Railway and the federal highway R258 Baikal pass near the SEZ.

Irkutsk International Airport is 145 km away. The territory has a comfortable climate for the Siberian region: the temperature in winter is mainly minus 5-15 °C, in summer – 22-25 °C.

The high recreational attractiveness of the TRT SEZ "Gates of Baikal" is created, first of all, by the unique nature – the unique Lake Baikal and its beautiful mountain setting with many rivers and lakes, as well as the historical monument of engineering art – the Circum-Baikal Railway. Of considerable importance is the presence of a developed infrastructure of the city of Baikalsk: cultural, leisure, educational, medical, trade, housing and communal services.

In addition, the Mountain Sobolinaya ski resort operates on the territory of the TRT SEZ "Gates of Baikal", and therefore, a tourist flow of about 180 thousand people per year has been formed. Baikalsk is the snowiest city on the Baikal coast: the thickness of the natural cover is up to 2 meters, the ski season lasts up to 9 months a year.



Land area in 2021

767.96 ha



Leasable area

276.7 ha



Cost of land plot lease per year

4.263 thnd RUB/ha

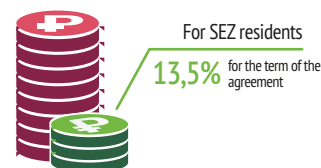


Capacity of wastewater disposal facilities

19 791.36 m³/h

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX



### PROPERTY TAX



### LAND TAX



KEY RESIDENTS

▼ LLC "BGK Gora Sobolinaya"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

NUMBER OF  
RESIDENTS

2  
2012

2  
2013

4  
2014

5  
2015

6  
2016

6  
2017

7  
2018

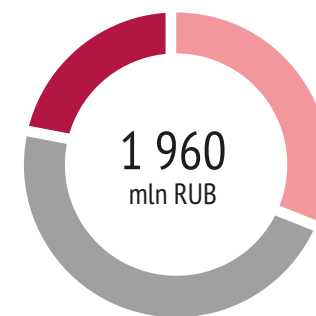
9  
2019

8  
2020

8  
2021

18  
2022

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZs



34.0%  
mln RUB  
667  
Regional budget funds

44.8%  
mln RUB  
878  
Federal budget funds

19.0%  
mln RUB  
372  
Extra-budgetary investments of residents

2.2%  
mln RUB  
43  
Investments of the SEZ management company

## TAXES PAID, 2022

78.7 mln RUB

Taxes paid by SEZ residents and SEZ management company

65.6%  
mln RUB  
51.6

The volume of insurance premiums paid by SEZ residents and SEZ management companies

34.4%  
mln RUB  
27.1

## TAX BENEFITS, 2022

1.7 mln RUB

## MANAGEMENT COMPANY SERVICES



Operation and maintenance of engineering infrastructure facilities



Technology services



Maintenance of landscaping facilities



Marketing research



Cadastral services



Technological connection to the SEZ resource supply system



Construction control (technical supervision) services and their organisation



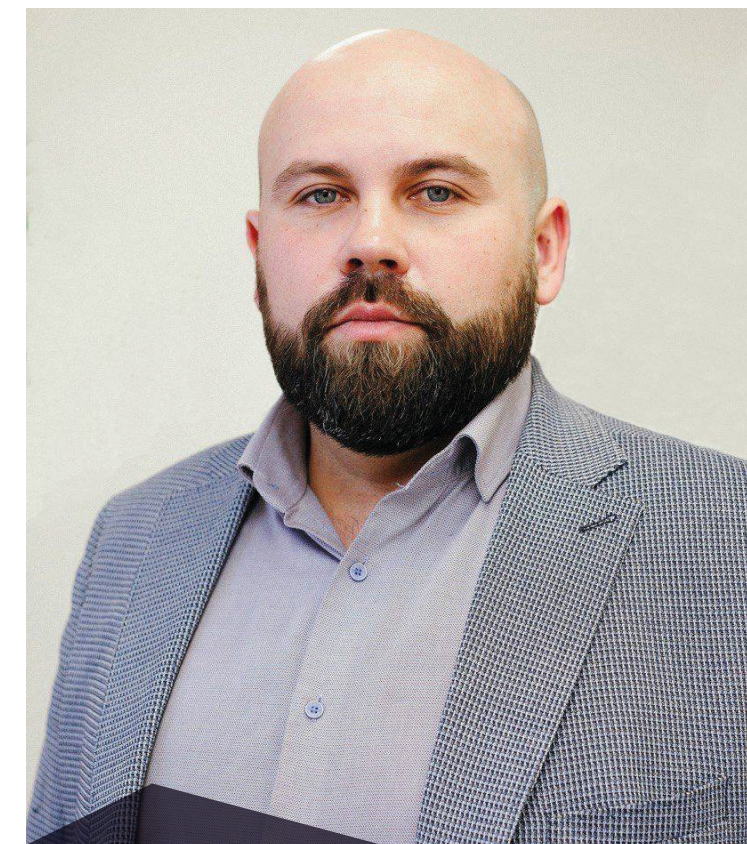
Consulting services on business management and enterprise management

YEAR OF CONSTRUCTION 2007

DISTANCE TO MOSCOW 4 241 km

DISTANCE TO IRKUTSK 85 km

NUMBER OF RESIDENTS 18



**BAYANOV**  
**Vyacheslav Andreevich**  
General Director of JSC "Irkutsk Special Economic Zone"

## CONTACT INFORMATION:

664025, Irkutsk region, Irkutsk, Sverdlova str., 10

Phone: +7 (3952) 200-320

Official website: <http://baiksez.ru>

E-mail: [info@baiksez.ru](mailto:info@baiksez.ru)





## TRT SEZ "TURQUOISE KATUN"

Altai region

The special economic zone of the tourist and recreational type "Turquoise Katun" (hereinafter – the TRT SEZ "Turquoise Katun") was established by Decree of the Government of the Russian Federation dated 02/03/2007 No. 69 on the left bank of the Katun River, in the area of Krasny Kamen Mountain in the Altai region of the Altai Territory.

In accordance with the Supplementary Agreement No. C-509-OS/D25 dated 10/11/2012 to the Agreement on the creation of a special economic zone of tourist and recreational type No.2778-GG/F7 on the territory of the Altai region of the Altai Territory, the period of existence of the SEZ is set until 2055.

The TRT SEZ "Turquoise Katun" is one of the most ambitious investment projects in the tourism sector of the Altai Territory and is a unique complex of natural and extreme tourism, located on the banks of the Katun mountain river.

The main purpose of the creation of the SEZ is the construction of one of the best resorts in Russia, aimed at tourists who prefer active recreation and eco-tourism.

The territory of the SEZ has an advantageous geographical location: in the east and south it borders with the districts of the Altai Republic; in the west – with the gambling zone "Siberian Coin".

The Belokurikha Federal resort is located in the immediate vicinity. The advantageous geographical position of the SEZ lies in its proximity to the main tourist resources of Altai. On the territory of the SEZ "Turquoise Katun" there are natural monuments represented by a group of Tavdinsky caves. The length of the cliffs with caves along the coastline of Katun is 5 km.

The special feature of the SEZ is also the presence of a unique natural landscape of the territory, a mild climate. The area of the TRT SEZ "Turquoise Katun" (3 326 ha) is the largest among all special economic zones of the tourist and recreational type in Russia.

One of the most important advantages of the TRT SEZ "Turquoise Katun" is the availability of ready-made infrastructure for the construction of tourist facilities. Engineering infrastructure facilities (centralized power supply, gas supply, water supply and sanitation with sewage treatment plants, communication networks and the Internet) are fully operated on the territory of the SEZ.

Another advantage of the project is the availability of legally defined benefits and preferences for residents of the TRT SEZ "Turquoise Katun".

Also, within the framework of the project of the TRT SEZ "Turquoise Katun", the principle of friendly administration of investors is being implemented, allowing potential and current residents to promptly receive public services.

 Land area in 2021	3 326 ha	 Capacity of power supply facilities	25 MW	 Sale of a land plot (SEZ)	3.5 mln RUB/ha
 Leasable area	664 ha	 Capacity of water supply facilities	3 600 m³/h	 Rent of a land plot per year (SEZ)	0.8-71 thnd RUB/ha
 Capacity of wastewater disposal facilities	3 650 m³/h	 The cost of water supply*	50 RUB/m³	 The cost of electricity supply*	6.9 RUB/kWh
 Capacity of gas supply facilities	19 459.9 m³/h	 The cost of water supply*	50 RUB/m³	 The cost of gas supply*	5 952.8 RUB/1000 m³*h

## REGIONAL TAX BENEFITS<sup>1</sup>

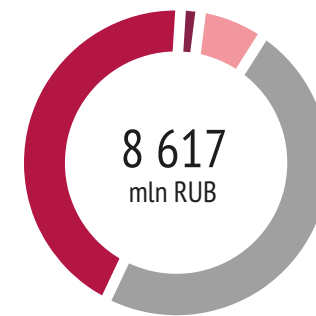


KEY RESIDENTS  
▼ LLC "Altika"

NUMBER OF RESIDENTS

17 2012  
17 2013  
13 2014  
16 2015  
18 2016  
20 2017  
24 2018  
22 2019  
24 2020  
25 2021  
29 2022

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZS



7.3%	mln RUB	631	Regional budget funds
48.2%	mln RUB	4 152	Federal budget funds
43.6%	mln RUB	3 753	Extra-budgetary investments of residents
0.9%	mln RUB	81	Investments of the SEZ management company

## TAXES PAID, 2022

17.6 mln RUB

Taxes paid by SEZ residents and SEZ management company

31.2% mln RUB 5.5






Insurance premiums paid by SEZ residents and MCs

68.8% mln RUB 12.1

## TAX BENEFITS, 2022

44.7 mln RUB

## MANAGEMENT COMPANY SERVICES

-  Hotel services
-  Rental of equipment
-  Organisation of events
-  Catering organisation
-  Operation and maintenance of engineering infrastructure facilities

YEAR OF CONSTRUCTION 2007

DISTANCE TO MOSCOW 3838 km

DISTANCE TO BARNAUL 288 km

NUMBER OF RESIDENTS 29



SOSHENKO  
Sergey Nikolaevich

General Director of JSC "TRT SEZ "Turquoise Katun"

## CONTACT INFORMATION:

656043, Altai Territory, Barnaul, Krasnoarmeysky Avenue, 16-a  
Phone: +7 (3852) 65-97-47  
Official website: <http://www.oaokatun.ru/>  
E-mail: [office@oaokatun.ru](mailto:office@oaokatun.ru)



# TRT SEZ "ZAVIDOVO"

Tver region



The Zavidovo Special Economic Zone was established in 2015 in accordance with the Decree of the Government of the Russian Federation dated 04/20/2015 No. 372. The TRT SEZ "Zavidovo" is the only special economic zone of tourist and recreational type located in the Central Federal District.

The purpose of the SEZ creation is to attract private investment in a world-class all-season resort. This complex facility will specialize in family, inbound and business tourism, as well as the further development of the tourism industry in the Tver region.

The total area of the SEZ is 380 hectares. This territory is located 50 km from Tver, 100 km from Moscow, 600 km from St. Petersburg, in close proximity to the Zavidovo National Park (125 thousand hectares). Today, Zavidovo can be reached by car from Moscow along the section of the M11 highway opened in the summer of 2019 in just 1 hour.

Lastochka high-speed electric trains also stop in Zavidovo, the travel time from Leningradsky railway station in Moscow is 1 hour and 15 minutes. The territory is unique for its location in an ecologically clean area, the SEZ is located on the shore of the "Moscow Sea" (Ivankovskoye reservoir on the Volga River). The mouth of the Doibitsa River and the forest fund create a unique landscape of the resort, attractive to tourists from all over Russia and abroad.

According to the analysis, the main tourist flow of the resort forms the capital region – more than 20 million people live within a radius of 150 km from the SEZ and the main railway and air hub of the country is located.

The TRT SEZ "Zavidovo" was created in the Konakovsky district of Tverskoy. The region was founded in 2015 and is the only tourist and recreational SEZ in the Central Federal District. The volume of investments in the development of the territory exceeds 10 bln RUB.

"The Radisson Zavidovo hotel", an apartment hotel, sports and entertainment and sports and tourism complexes with a golf academy, and a landscape park have already been built on the territory of the SEZ. More than 600 jobs have been created.

Among the planned projects is Zavidovo Park, which provides for the opening of a multifunctional hotel and entertainment complex and the first suburban water park in the Central Federal District.

The authority to manage the TRT SEZ "Zavidovo" is exercised by the Government of the Tver Region. A number of tax benefits have been established for residents of the special economic zone – exemption from property tax for a period of 10 years and land tax for 5 years, as well as a reduced income tax rate.



Land area

380 ha

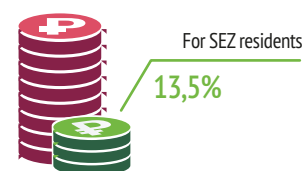


Leasable area

347 ha

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX



### PROPERTY TAX



### LAND TAX



### KEY RESIDENTS

▼ LLC "Zavidovo Airport"

▼ LLC "Zavidovo Territory"

▼ LLC "Mercury"

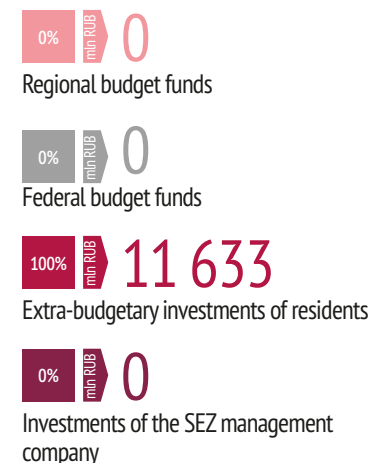


<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

### NUMBER OF RESIDENTS



### CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZs



### TAXES PAID, 2022

549 mln RUB

Taxes paid by SEZ residents and SEZ management company



The volume of insurance premiums paid by SEZ residents and SEZ management companies



### TAX BENEFITS, 2022

9.5 mln RUB

### MANAGEMENT COMPANY SERVICES

- Technology services
- Engineering services
- Marketing research
- Business management consulting services

YEAR OF CONSTRUCTION 2015

DISTANCE TO MOSCOW 100 km

DISTANCE TO TVER 50 km

NUMBER OF RESIDENTS 4



**BOBYLEVA**  
**Julia Valeryevna**

General Director of JSC "Engineering and Investment Company"

### CONTACT INFORMATION:

107 Kominterna str., Tver region, 170028,  
Phone: +7(4822) 41-94-50  
Official website: <http://www.oez-zavidovo.ru>  
E-mail: [iik.tver@mail.ru](mailto:iik.tver@mail.ru)



# TRT O EZ IN THE REPUBLIC OF INGUSHETIA "ARMKHI" AND "TSORI"



VTRK "Armkh i" is located in the gorge of the Armkh i River on the northern slope of the Main Ridge of the Greater Caucasus. VTRK "Armkh i" is located within the boundaries of the Dzheyrakh-Assinsky State Historical and Architectural Museum-Reserve (established in 1988), which contains 89 cultural heritage sites (tower complexes "Vnushki", "Targim", "Egikal", located at a distance of no more than 50 km).

The resort is 110 km away from Magas Airport and 50 km from Vladikavkaz Airport. Currently, there is 1 chairlift on the territory of the VTRK "Armkh i" a road with a length of 644 m, 1 ski slope of the red category of difficulty with a length of 940 m, an artificial snow formation system and lighting system for evening skiing, an educational slope with a

cable car, 7 collective accommodation facilities for 234 places, a swimming pool and other services.

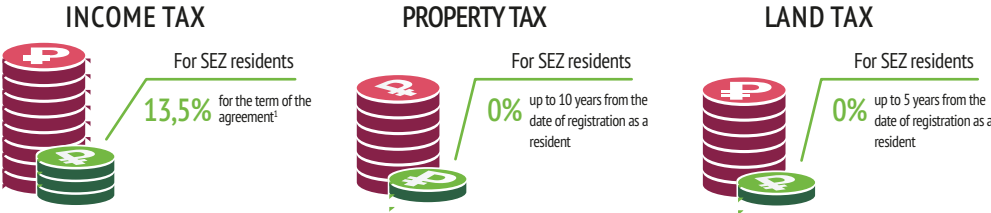
The potential for the development of the resort in accordance with strategic and urban planning documents is 10 km of ski slopes. There is 1 resident registered on the territory of VTRK "Armkh i" with a total amount of declared investments of 60 mln RUB.

The tourist flow on the territory of the VTRK "Armkh i" in 2019 amounted to 6 238 people, in 2020 – 7 770 people, in 2021 -13 468 people, in 2022 – about 16 000 people.

Land area 20 750 ha

Leasable area 8.4 ha

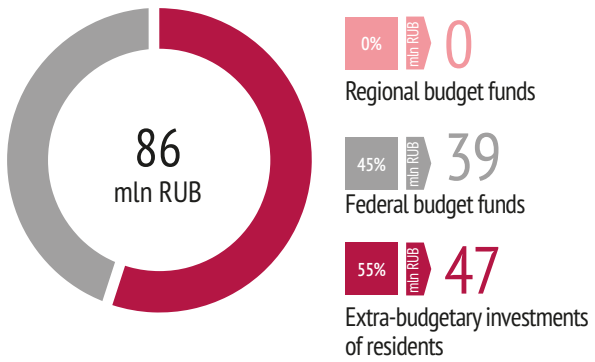
## REGIONAL TAX BENEFITS<sup>1</sup>



KEY RESIDENTS ▼ LLC "Tourist Centre"

NUMBER OF RESIDENTS	0	0	0	0	0	0	1	1	1	1	1
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZS



YEAR OF CONSTRUCTION 2011

DISTANCE TO MOSCOW 1 795 km

DISTANCE TO MAGAS 60 km

NUMBER OF RESIDENTS 1



**YUMSHANOV Andrey Alexandrovich**  
General Director of JSC "KAVKAZ.RF" (Management company of VTRK "Armhi" and "Tsori", VTRK "Arkhyz", VTRK "Veduchi", VTRK "Mamison", VTRK "Elbrus")

## MANAGEMENT COMPANY SERVICES

- Marketing services
- Educational and training services
- Maintenance of landscaping facilities
- Organisation of events
- Counselling services

CONTACT INFORMATION:

123112, Moscow, Testovskaya str., 10, 26th floor, room I  
Severnaya Tower Business Center  
Phone: +7 (495) 775-91-22  
Official website: <http://www.ncrc.ru>  
E-mail: [info@ncrc.ru](mailto:info@ncrc.ru)

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19



# TRT SEZ IN THE KARACHAY-CHERKESS REPUBLIC "ARKHYZ"



VTRK "Arkhyz" is an all-season resort in the mountains of the North Caucasus, focused on active family holidays. In winter, people come here to ski and snowboard, in summer there is a bike park, hiking and horseback riding routes, excursions in the vicinity of the resort.

The elevation difference within the resort is more than 1 500 meters – from 1 650 to 3 170 m above sea level. The skiing season lasts for 5 months – from December to April. The resort is located 180 km from Mineralnye Vody International Airport. VTRK "Arkhyz" has been operating since 2013 and has the most developed ski infrastructure.

VTRK "Arkhyz" has several ski areas united by a single ski pass – a south-oriented slope (the tourist villages of Romantic and Lunnaya Polyana) and a north-oriented slope.

There are 16 ski slopes with a length of 27.4 km, 8 cable cars with a capacity of 18.1 thousand people/hour and other facilities that ensure the functioning of the ski complex within the resort. The ski slopes and cable cars meet all international quality and safety standards.

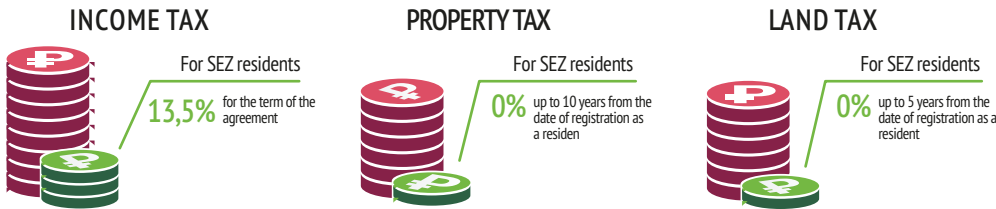
There are trails of all levels of difficulty, two of them are certified by the International Ski Federation and included in the register of sports facilities. Some of the trails are illuminated for evening skiing.

The resort annually hosts national and international mountain skiing competitions, skiing and mountain biking, including the level of the Championship, Cup and Championship of Russia.

The resort has 16 hotels with 2,200 places of accommodation, a restaurant and entertainment complex and other tourist infrastructure facilities. The potential for the development of the resort in accordance with strategic and urban planning documents is 133 km of ski slopes, 60 cable cars (with a total capacity of 134 thousand people/hour), 24 thousand places of accommodation (more than 400 objects) within 5 tourist villages of Romantic, Lunnaya Polyana, Dukka, Dukka 2000 and Phia.

	Land area	19 544.3 ha		Capacity of water supply facilities	1 491.84 m³/h
	Leasable area	542 ha		Capacity of wastewater disposal facilities	1 396.05 m³/h
	Capacity of power supply facilities	12.8 MW		Length of highways	3 613 m

## REGIONAL TAX BENEFITS¹



KEY RESIDENTS

▼ LLC "Arkhyz-1650"

▼ LLC "Tramplin 1650"

▼ LLC "Ars-Development"



¹ Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

YEAR OF CONSTRUCTION 2010

NUMBER OF RESIDENTS 40

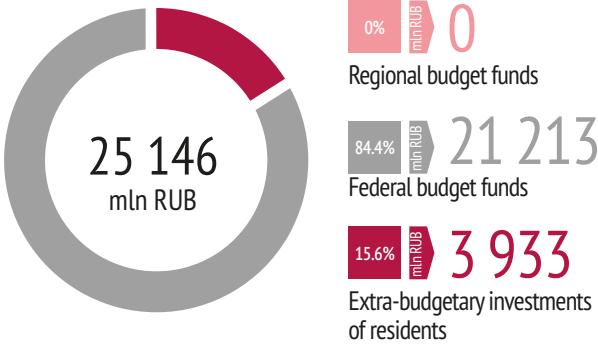
DISTANCE TO MOSCOW 1 593 km

DISTANCE TO CHERKESSK 115 km

RESORT WEBSITE <https://resort-arkhyz.ru/>

NUMBER OF RESIDENTS	0	1	6	16	23	26	29	32	35	36	40
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZS



## MANAGEMENT COMPANY SERVICES

- Marketing services
- Educational and training services
- Organisation of events
- Maintenance of landscaping facilities
- Operation and maintenance of engineering infrastructure facilities





# TRT SEZ IN THE CHECHEN REPUBLIC "VEDUCHI"



The resort is the only ski resort in the Chechen Republic, which is of exceptional importance for the development of the tourism and hospitality industry in the region.

The elevation difference within the resort is about 1 000 m – from 1 350 to 2 345 m above sea level. The skiing season is 4 months – from December to March. The resort is 80 km away from Grozny International Airport.

VTRK "Veduchi" has been operating since 2018. As part of the "zero" stage of the resort's development in the period 2016-2017, a chairlift with a length of 836 m and a capacity of 1.2 thousand people/hour, a ski slope with a length of 967 m, a children's park with a conveyor lift with a capacity of 1 400 people were put into operation on the south-oriented slope. An all-season artificial covering one of the ski slopes, providing the opportunity for year-round skiing and snowboarding.

In accordance with the strategic plans for the development of the resort by the end of 2024, it is planned to create a new ski area on a north-oriented slope through the

construction of 5 cable cars, 17 km of ski slopes, an artificial snowmaking system and related engineering infrastructure.

In 2022, the tourist flow increased by 26% to 13.8 thousand people. compared to 2021 (11 thousand people). According to the forecast, the tourist flow will reach 200 thousand people by 2030.

There are 3 residents registered on the territory of the OE3 with a total amount of declared investments of 7.7 bln RUB. Residents commissioned 2 hotels for 272 accommodation places, a restaurant, ski equipment rental, a shop and other facilities. The key resident of VTRK "Veduchi" is additionally planning to create 885 accommodation places.

Land area

1 512.90 ha

Leasable area

86.8 ha

Capacity of power supply facilities

1 MW

## REGIONAL TAX BENEFITS<sup>1</sup>



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

YEAR OF CONSTRUCTION

2013

DISTANCE TO MOSCOW

1 920 km

RESORT WEBSITE

<http://veduchi-resort.ru>

NUMBER OF RESIDENTS

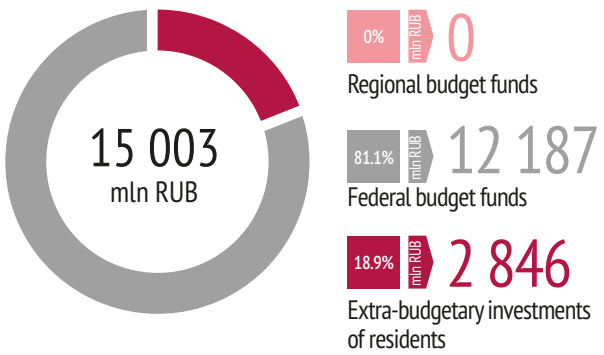
3

DISTANCE TO GROZNY

80 km

NUMBER OF RESIDENTS	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
	0	0	1	1	1	1	3	3	3	3	3

### CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZS



### MANAGEMENT COMPANY SERVICES

- Marketing services
- Educational and training services
- Organisation of events
- Maintenance of landscaping facilities





TRT SEZ IN THE KABARDINO-BALKAR REPUBLIC "ELBRUS"

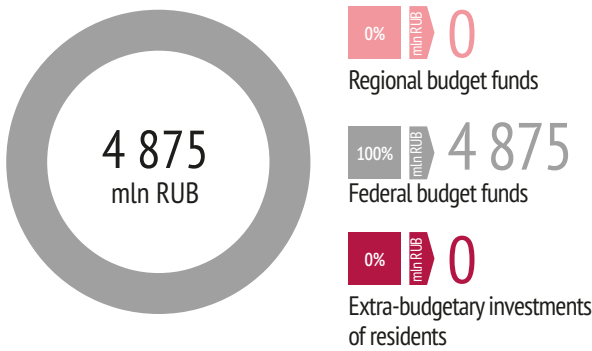


YEAR OF CONSTRUCTION 2010  
NUMBER OF RESIDENTS 0

DISTANCE TO MOSCOW 1 750 km  
DISTANCE TO NALCHIK 115 km  
RESORT WEBSITE <http://resort-elbrus.ru>

NUMBER OF RESIDENTS	0	0	0	0	0	0	0	0	0	0	0
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022

CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZS



MANAGEMENT COMPANY SERVICES

- Marketing services
- Educational and training services
- Organisation of events
- Maintenance of landscaping facilities

The all-season tourist and recreational complex "Elbrus" (VTRK "Elbrus") is located at the foot and on the slopes of the highest point in Europe, Elbrus (5 642 m), which is the center of attraction for extreme sports enthusiasts, athletes and tourists from all over the world. Most of the ski slopes are located at altitudes of more than 3 000 m, where snow lasts for about 6 months. In addition, the resort is located within the specially protected natural area of the Elbrus National Park. The management company of the SEZ is JSC "Kavkaz RF".

The ski area at the resort is one of the highest in Europe and the highest in the country. The ski season lasts here until mid-May, and in June and July, athletes of the Russian national alpine skiing team train on the glaciers of Elbrus, freestyle skiing and snowboarding training camps are held. Trails of all difficulty categories are available to guests.

The Elbrus resort has been operating since the 1970s. In accordance with the Decree of the Government of the Russian Federation dated October 29, 2020 No. 2 817, as well as the action plan for the modernization of the current structure of development institutions, approved by the Decree of the Government of the Russian Federation dated December 31,

2020 No. 3710, JSC "KSK" was reorganized in the form of joining JSC "Elbrus Resort" in order to ensure the implementation of an integrated approach to development and operation of the ski infrastructure of the Elbrus Ski Resort.

As a result of the reorganization, a single ski complex was created on the territory of VTRK Elbrus, including 3 modern gondola-type cable cars with a total length of more than 5.2 km and a capacity of more than 6.6 thousand people/hour, as well as ski slopes with a length of 16.9 km.

The potential for the development of the resort until 2030 is 47 km of ski slopes, 4 200 accommodation places on the territory of the Azau Meadow. It is also planned to improve the quality of the environment on the territory of the Azau Clearing as a result of the improvement of the central territory of the Azau Clearing, the construction of an open planar parking lot for 800 cars and a service center.

Land area

2 682.1 ha

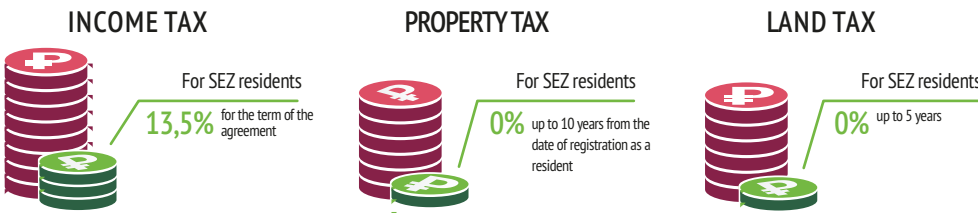
Leasable area

25 ha

Capacity of power supply facilities

6.3 MW

REGIONAL TAX BENEFITS<sup>1</sup>



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19



# TRT SEZ IN THE REPUBLIC OF NORTH OSSETIA-ALANIA "MAMISON"



The Mamison resort will be located in the Mamison Gorge of the Alagirsky district, the most picturesque gorge in North Ossetia.

There are many cultural and historical heritage sites in the vicinity of the special economic zone, as well as mineral water sources for the treatment and prevention of diseases. The Kozydon and Zemegondon glaciers are also adjacent to the special economic zone.

The elevation difference within the resort is 2 000 m – from 2 050 to 4 050 m above sea level. The skiing season is 6 months – from November to April. The resort is 120 km away from Vladikavkaz airport (Beslan). The project for the construction of the VTRK "Mamison" began to be implemented in 2022.

By 2028, it is planned to create 5 cable cars and 43 km of ski trails. In 2024, it is planned to put into operation 2 cable cars and 19 km of ski slopes. By 2028, it is planned to launch 2 stages of the resort: the creation of 3 cable cars and 24 km of ski slopes.

There is 1 resident registered in OEEZ, who plans to create 1 550 placements. The total amount of declared investments amounted to 8.1 bln RUB, and realized investments amounted to 29.6 mln RUB.

The tourist flow by 2 030 will amount to 350 thousand tourists.



Land area

7 103 ha

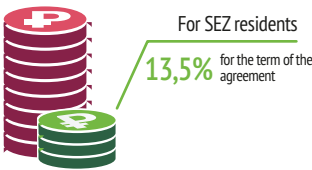


Leasable area

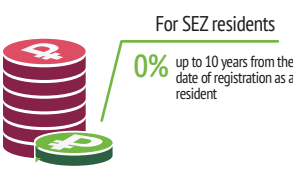
49.6 ha

## REGIONAL TAX BENEFITS<sup>1</sup>

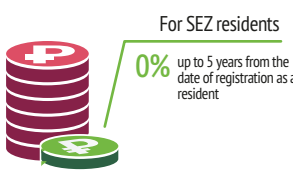
### INCOME TAX



### PROPERTY TAX



### LAND TAX



KEY RESIDENTS

▼ LLC Mamison

YEAR OF CONSTRUCTION 2019

NUMBER OF RESIDENTS 1

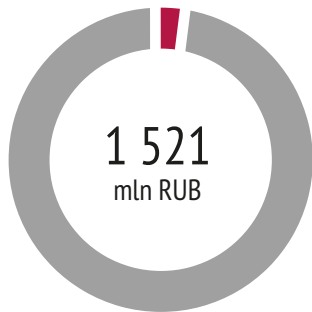
DISTANCE TO MOSCOW 1 752 km

DISTANCE TO VLADIKAVKAZ 95 km

NUMBER OF RESIDENTS

2012 0 2013 0 2014 0 2015 0 2016 0 2017 0 2018 0 2019 0 2020 0 2021 0 2022 1

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZs



0% 0 mln RUB  
Regional budget funds

98% 1 491 mln RUB  
Federal budget funds

2% 30 mln RUB  
Extra-budgetary investments of residents

## MANAGEMENT COMPANY SERVICES



Marketing services



Educational and training services



Organisation of events



Maintenance of landscaping facilities

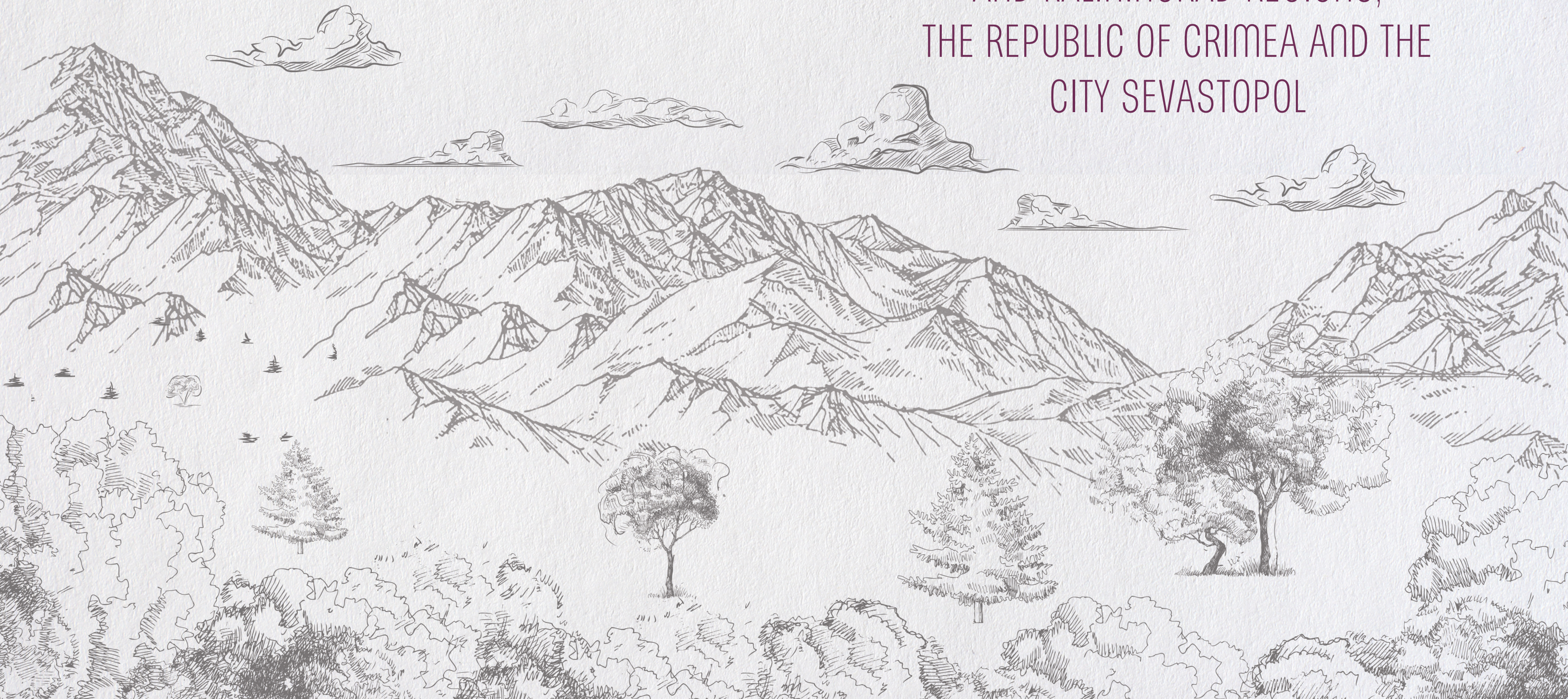


Counselling services

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19



DEVELOPMENT PRACTICE  
AND FUNCTIONING SEZ IN MAGADAN  
AND KALININGRAD REGIONS,  
THE REPUBLIC OF CRIMEA AND THE  
CITY SEVASTOPOL





# FEZ IN THE TERRITORIES OF THE REPUBLIC OF CRIMEA AND THE CITY OF SEVASTOPOL



Since 01.01.2015, a free economic zone has been operating in the territories of the Republic of Crimea and Sevastopol, created in accordance with the Federal Law of the Russian Federation dated 11/29/2014 N° 377 – "On the development of the Republic of Crimea and the city of Federal Significance of Sevastopol and the free economic zone on the territories of the Republic of Crimea and the city of Federal significance of Sevastopol", Free Economic Zone (FEZ) was created for 25 years (until 12/31/2039).

The FEZ provides for a special regime for carrying out entrepreneurial and other activities, as well as the application of the customs procedure of the free customs zone.

As of July 1, 2023, 1 150 FEZ participants were registered in the territory of the Republic of Crimea, which are implementing 1 176 investment projects.

More than 240 bln RUB have been allocated for the implementation of investment projects, of which about 158 bln RUB have been invested, and more than 78 thousand jobs have been created.

The largest number of projects are being implemented in the following areas: industry, sanatorium, agriculture, social, construction, trade.

Such key participants of SEZ as LLC "Design Bureau of Switching Equipment (KBKA) (the company specializes in the development and production of innovative vacuum switching equipment, intelligent devices for automation of networks and substations, protection algorithms and automation of distribution networks, complete switchgear), LLC "Agrofirma Zolotaya Balka" (It is a producer of sparkling wines (by the charm method and the classical method), as well as quiet wines, a full production cycle from the vine to the finished product in a bottle), LLC "ARIOL 2005" (being a member of the free economic zone, implements an investment project to create a wine-making complex in the city of Sevastopol, including a winery, tasting rooms, a shop, parking and office space).

The advantages of the FEZ; the effect of reduced insurance premium rates – 7.6%; land plots for the placement of facilities necessary for the implementation of investment projects are provided to the participant (33 for rent without bidding; it is possible to apply the procedure of the free customs zone for the implementation of the agreement on participation in the free economic zone.



## DEVELOPMENT PRIORITIES



Medicine



Construction



Transport services



Agriculture

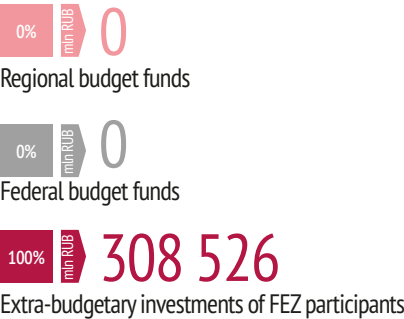
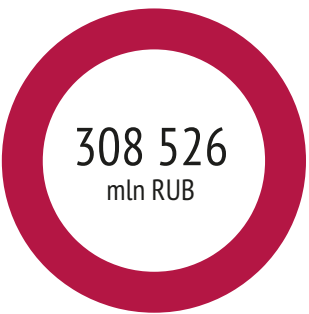
YEAR OF CONSTRUCTION **2014**

DISTANCE TO MOSCOW **1 700 km**

NUMBER OF JOBS CREATED **9 735**

### CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZS

(from the beginning of the SEZ operation until 31/12/2022)



**SHERYAKO Dmitry Ivanovich**  
Minister of Economic Development of the Republic of Crimea

## SEZ SERVICES IN THE REPUBLIC OF CRIMEA



Design, construction of infrastructure facilities



Preparation of an investment declaration taking into account all legal requirements



Consultancy support for the project

### CONTACT INFORMATION:

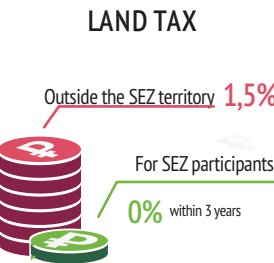
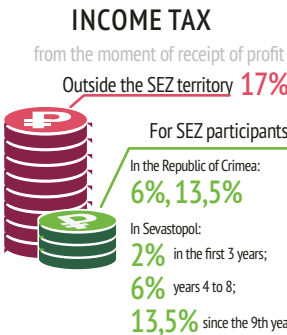
95000, Republic of Crimea,  
Simferopol, Kirov Avenue, 13  
Phone: 8 (3652) 50-08-58  
Website: [www.minek.rk.gov.ru](http://www.minek.rk.gov.ru)  
E-mail: [main@minek.rk.gov.ru](mailto:main@minek.rk.gov.ru)

299000, Sevastopol, Bolshaya  
Morskaya d. 1.  
Phone: +7 (978) 804-69-40  
Website: [investsevastopol.ru](http://investsevastopol.ru)  
E-mail: [sezgovernment@yandex.ru](mailto:sezgovernment@yandex.ru)



**PROFATILOV Denis Alexandrovich**  
Director of the Department of Economic Development  
of the City of Sevastopol

## REGIONAL TAX BENEFITS<sup>1</sup>



### KEY RESIDENTS

▼ LLC "Agrofirma Zolotaya Balka"

▼ LLC "ARIOL 2005"

▼ LLC "Switchgear Design Bureau"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19



# SEZ IN THE MAGADAN REGION

Magadan region



АДМИНИСТРАЦИЯ ОСОБОЙ  
ЭКОНОМИЧЕСКОЙ ЗОНЫ  
МАГАДАНСКОЙ ОБЛАСТИ

## DEVELOPMENT PRIORITIES



Mining industry



Agriculture



Construction



Energy industry



Transport

YEAR OF  
CONSTRUCTION **1999**

NUMBER OF PARTICIPANTS  
IN THE SEZ **38**

DISTANCE TO MOSCOW **5 905 km**

DISTANCE TO MAGADAN **0 km**

## THE VOLUME OF INVESTMENTS MADE IN THE SEZ BY ACCUMULATED TOTAL (from the beginning of the SEZ operation until 31/12/2022)

**171 800**  
mln RUB

0% **0**  
mln RUB

Regional budget funds

0% **0**  
mln RUB

Federal budget funds

100% **171 800**  
mln RUB

Extra-budgetary investments of participants

0% **0**  
mln RUB

Investments of the SEZ Administration

The SEZ has been operating in the Magadan region since 1999, its effectiveness has been proven repeatedly.

Benefits for the participants of the SEZ have been established for the payment of mineral extraction tax and corporate income tax, a preferential procedure for writing off losses is in effect, as well as the possibility of using the procedure of a free customs zone when importing, placing and using imported goods on the territory of the SEZ.

As of 07/01/2023, 38 SEZ participants were registered in the Magadan region, whose activities are concentrated in all sectors: mining and food industry, energy, construction, transport.

In 2022, the number of employees at the enterprises participating in the SEZ was 11.9 thousand people.

The total planned volume of capital investments in the development of own production facilities under agreements concluded with SEZ participants is 5.5 bln RUB.

The volume of investments in fixed assets totaled 165.2 bln RUB, of which 9.7 bln RUB in the 1st half of 2023.

The main volume of investments made by SEZ participants in order to create and develop infrastructure projects and industries in the Magadan region is directed to the purchase of modern fixed assets, modernization of premises for the development of production, construction of new facilities.



Land area

**55.7** thnd ha

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

from the moment of receipt of profit

Outside the SEZ territory **17%**

For SEZ participants

**3%**  
(exemption from  
payment of the federal  
share of tax)

### MINERAL EXTRACTION TAX (MET)

Outside the SEZ territory **2,2%**

For SEZ participants

**40%**  
exemption from payment  
of the federal share of the  
mineral extraction tax)

### CUSTOMS PRIVILEGES

Outside the SEZ territory **1,5%**

For SEZ participants

**0%**  
exemption from payment of import duties and  
payments in case of importation of foreign goods into  
the territory of the SEZ or export by SEZ participants  
from the territory SEZ to the rest of the territory of the  
Magadan region for its own production and  
technological needs

### KEY RESIDENTS

▼ JSC "GMZ Magadan"

▼ LLC "Omega Si"

▼ JSC "PAVLIK Gold Mining Company"



## SEZ ADMINISTRATION SERVICES



Maintaining the register of SEZ participants, registration of new SEZ participants



Monitoring the fulfillment by SEZ participants of the terms of the agreement on the implementation of activities



Organization of interaction between authorities and business entities

## CONTACT INFORMATION:

685000, Magadan, Proletarskaya str., 14 (left wing, second floor, office No. 223)

Phone number: +7 (4132) 201-777; +7 (4132) 200-242

Official website: <https://oez.49gov.ru/>

E-mail: [oez@49gov.ru](mailto:oez@49gov.ru)

**GREBENYUK  
Sergey Nikolaevich**

Head of the Administration of the Special Economic Zone  
in the Magadan region

<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19



# SEZ IN THE KALININGRAD REGION

Kaliningrad region  
СОДРУЖЕСТВО



## DEVELOPMENT PRIORITIES



Information  
technology



Agriculture



Manufacturing  
industry



Transport services

YEAR OF  
CONSTRUCTION **2006**

NUMBER OF RESIDENTS **276**

DISTANCE TO MOSCOW **1 090 km**

NUMBER OF JOBS CREATED **20 000**

DISTANCE TO KALININGRAD **0 km**

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZS

(from the beginning of the SEZ operation until 31/12/2022)

133 900  
mln RUB

0% 0  
mln RUB

Regional budget funds

0% 0  
mln RUB

Federal budget funds

100% 133 900  
mln RUB

Extra-budgetary investments of residents

0% 0  
mln RUB

Investments of the SEZ Administration

The operation of the Special Economic Zone in the Kaliningrad Region is carried out in accordance with the provisions of Federal Law No. 16 dated 01/10/2006 "On the Special Economic Zone in the Kaliningrad Region and on Amendments to Certain Legislative Acts of the Russian Federation". The SEZ includes the territory of the region and the internal sea waters adjacent to the territory of the Kaliningrad Region and the territorial sea of the Russian Federation. The activities of SEZ residents in the Kaliningrad Region (hereinafter referred to as the resident) are regulated by the provisions of Federal Law No. 16.

The requirements for investment projects implemented by residents of the SEZ in the Kaliningrad region are defined in paragraph 10 of Article 4 of Federal Law No. 16:

### 1. Implementation of investment projects in the Kaliningrad region;

- an investment project cannot be aimed at:
- mining, provision of services in this field;
- production of ethyl alcohol, alcoholic beverages, tobacco products and other excisable goods (with the exception of passenger cars and motorcycles);
- wholesale and retail trade; repair of household goods and personal items;
- financial activities;
- production and distribution of electric energy;
- transfer of property for lease, except for the transfer of property for lease for the implementation and provision of manufacturing products;

### 2. Making investments in the form of capital investments:

- the volume of capital investments in accordance with the submitted investment project should amount to at least 150 mln RUB;
- in the case of an investment project in the field of tourism and recreational activities, the creation of manufacturing, as well as in the field of fisheries, fish farming, agriculture - not less than 50 mln RUB;
- in the case of an investment project in the field of healthcare - not less than 10 mln RUB;
- in case of implementation of an investment project in the field of computer technology development and software creation, provision of consulting services in this area and other related services in the field of information technology, research and development - at least 1 mln RUB;
- the volume of capital investments must be made within a period not exceeding 3 years from the date of the decision to include the legal entity in the register;

As of December 31, 2022, a total of 276 active investment projects were registered in the unified register of residents of the Special Economic Zone in the Kaliningrad Region (hereinafter referred to as the SEZ) with a total amount of declared investments in the first three years of implementation - 176.563 bln RUB and a staff number (when reaching design capacity) of 50 479 units, of which 167 projects with an investment threshold of 150 mln RUB for a total amount of 171.398 bln RUB.



Land area

15.1 thnd m<sup>2</sup>

## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

from the moment of receipt of profit

Outside the SEZ territory **17%**

For SEZ residents

**0%** within 6 years from the receipt of the first profit

**50%** from the rate established by law after 6 years

### PROPERTY TAX

Outside the SEZ territory **2,2%**

For SEZ residents

**0%** within 6 years from the date of inclusion in the register of SEZ residents

**50%** from the rate established by law (from 7 to 12 years)

### LAND TAX

Outside the SEZ territory **1,5%**

For SEZ residents

**0%** up to 5 years

### KEY RESIDENTS

▼ LLC "Kashtanovka"

▼ LLC "Sodruzhestvo-Protein"

▼ LLC "RENERA-Energtek"



<sup>1</sup> Regional tax incentives are indicated. Information on federal tax incentives can be found on pages 18-19

## SEZ ADMINISTRATION SERVICES



Maintaining the register of SEZ residents, making decisions on the inclusion of legal entities in the register



Control over the fulfillment by SEZ residents of the conditions of investment declarations



Protection of the legitimate interests of residents in relations with the executive, state authorities, as well as local self-government

### CONTACT INFORMATION:

1 D. Donskoy Street, Kaliningrad city, Kaliningrad region, 236007

Phone: 8 (4012) 599-337

Official website: <https://oez.gov39.ru>

E-mail: [oez@gov39.ru](mailto:oez@gov39.ru)

LESIKOVA  
Veronika Yurievna

Head of the Administration of the SEZ in the Kaliningrad Region, Minister of Economic Development, Industry and Trade of the Kaliningrad Region



# THE ARCTIC ZONE OF THE RF

Chukotka Autonomous Okrug; Republic of Sakha (Yakutia), Murmansk region, Arkhangelsk region, Republic of Karelia, Komi Republic, Nenets Autonomous Okrug, Yamalo-Nenets Autonomous Okrug, Krasnoyarsk Territory



To stimulate the inflow of investments in the Arctic, using the Far Eastern experience, the world's largest territory with preferential business conditions with an area of 5 million square kilometers has been created – the Arctic Zone of the Russian Federation (AZRF). The AZRF regime applies to 9 regions: from the Republic of Karelia and the Murmansk Region to the Chukotka Autonomous Okrug.

To obtain the status of a resident of the Russian Arctic, you must be registered in the territory of the Russian Arctic and invest at least 1 mln RUB in a new investment project.

The created mechanisms of state support have made it possible to attract more than 640 investors in three years, who, under agreements with JSC "KRDV", invest 808 bln RUB in new enterprises and create more than 23 thousand jobs. The potential of the Russian Arctic regime affects almost all industry areas. At the same time, the most popular business sectors are the service sector and the social sphere, the construction industry and development, tourism

and recreation. These are coffee shops, roadside services, restaurants, grocery stores, sports, education facilities, hotels and recreation centers. In the Arctic, under preferential conditions of the regime. The Arctic is building new shopping and business centers, apartment buildings and residential areas, and reconstructing production facilities. In total, more than 120 new enterprises have been put into operation.

Investors are creating comfortable living and working conditions for people in the Russian Arctic, laying the foundation for attracting citizens from other regions of the country to permanent residence. The infrastructure for the growth of the tourism industry of the macroregion is actively being formed. Together with small and medium-sized businesses, large system-forming companies work in the Russian Arctic, almost 40% of all declared investments are invested in the creation of oil and gas and mining enterprises, which form both the main number of new jobs and the tax base necessary for subjects.



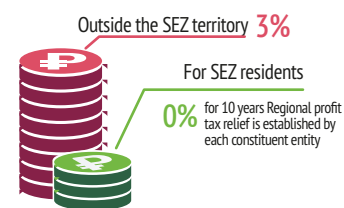
Total area of the ASRF

5 mln km

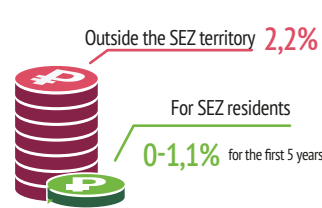
## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

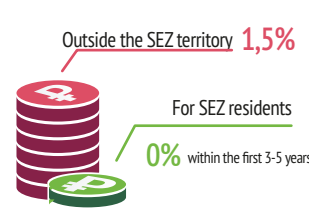
from the moment of receipt of profit



### PROPERTY TAX

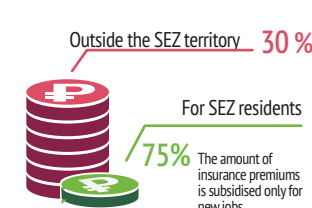


### LAND TAX



### TRANSPORT TAX

from the moment of vehicle registration



## DEVELOPMENT PRIORITIES



Construction



Tourism



Social sphere

YEAR OF CONSTRUCTION **2020**

NUMBER OF RESIDENTS **637**

DISTANCE TO MOSCOW **850 km**

NUMBER OF JOBS CREATED **7 398**

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZS

(from the beginning of the SEZ operation until 31/12/2022)



0% 0 mln RUB

Regional budget funds

0% 0 mln RUB

Federal budget funds

100% 97 900 mln RUB

Extra-budgetary investments of residents

## SEZ ADMINISTRATION SERVICES



The possibility of using the STZ procedure when creating a ZTC



Forecasting the needs of employers in The East and the Arctic in specialists, as well as the staffing of companies



Assistance in attracting debt financing, finding and establishing partnerships, as well as obtaining preferential government loans



Representation and protection of the interests of residents who have applied in court, filing lawsuits in cases of legal entities and individual entrepreneurs with resident status

## CONTACT INFORMATION:

12 Presnenskaya nab., floor 15, Moscow, 123112, Russia,  
tel. 8 (800) 707-55-58, e-mail: info@erdc.ru



**ZAPRYAGAEV**  
**Nikolay Olegovich**

General Director of JSC Corporation for the Development of the Far East and the Arctic



# FREE PORT OF VLADIVOSTOK

Primorsky Krai, Khabarovsk Krai, Kamchatka Krai, Sakhalin Oblast, Chukotka Autonomous Okrug



## DEVELOPMENT PRIORITIES



Construction



Logistics



Transport

YEAR OF CONSTRUCTION **2015**

NUMBER OF RESIDENTS **2046**

DISTANCE TO MOSCOW **850 km**

NUMBER OF JOBS CREATED **46 416**

## CUMULATIVE VOLUME OF INVESTMENTS MADE IN SEZs

(from the beginning of the SEZ operation until 31/12/2022)

378 000  
mln RUB

0%  
mln RUB

Regional budget funds

0%  
mln RUB

Federal budget funds

100%  
mln RUB

Extra-budgetary investments of residents

## SEZ ADMINISTRATION SERVICES



The possibility of using the STZ procedure when creating a ZTC



Forecasting the needs of employers in the Far East and the Arctic for specialists, as well as staffing companies



Assistance in attracting debt financing, finding and establishing partnerships, as well as obtaining preferential government loans



Coverage of the activities and information support of significant events of residents

The Free Port of Vladivostok (SPV) is a territory where tax benefits, customs and administrative preferences apply to investors. Special

The economic zone is distributed in five regions of the Far East: Primorsky, Kamchatka and Khabarovsk Territories, Sakhalin Region and Chukotka Autonomous Okrug, with a total of 22 municipalities. Both a large investor and a small entrepreneur can open their business here, the SPV practically does not provide for restrictions on the types of activities carried out, and since 2022, the SPV regime has become attractive for small businesses. The minimum threshold for capital investments for obtaining resident status has been reduced 10 times – from 5 million to 500 thousand RUB.

Under agreements with the KRDV, more than 2 thousand residents are implementing projects in the fields of construction and development, logistics and transport, service provision and tourism with a total investment of 1.5 trillion rubles, creating over 104 thousand jobs.

378 bln RUB of private investments have already been invested in the economy of the district, more than 46 thousand jobs have been created.

SPV residents in the Far East have implemented 420 projects. These enterprises were created thanks to the state policy in the field of attracting private investors to the Far East – mainly small and medium-sized businesses, large investors also implement projects in one of the most comfortable business conditions in the Asia-Pacific region.

Many are working on import substitution. Processing plants and factories, marine and grain terminals, logistics and agricultural companies, residential neighborhoods, medical centers, sports and tourism have already been established objects. Residents produce building materials, food products, grow mariculture, build ships, and provide various services. The largest number of investors work in the Primorsky Territory, with Kamchatka and Sakhalin in second place.



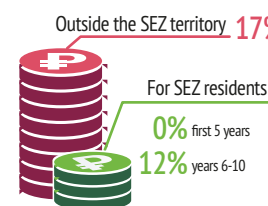
Total area of SPVs

**24** thousand m<sup>2</sup>

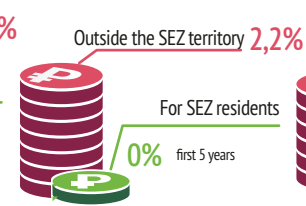
## REGIONAL TAX BENEFITS<sup>1</sup>

### INCOME TAX

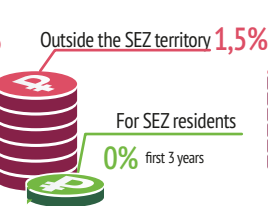
from the moment of receipt of profit



### PROPERTY TAX



### LAND TAX

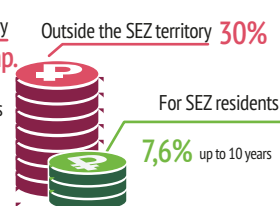


### TRANSPORT TAX

from the moment of vehicle registration



### UNIFIED SOCIAL TAX







Special economic zone (SEZ) is a large-scale project aimed at stimulating the growth and development of Russian regions by attracting direct domestic investments in high-tech industries and local source manufacturing



26,3

billion rubles of investment

2151

work positions

2

Platforms: "Verkhnyaya Salda"  
/Verkhnyaya Salda District/  
"Uktus" /Ekaterinburg and Sysert District/

394,8 Ha

total area

24

residents

68,3

billion rubles – revenue

#### PROMISING INVESTMENT NICHES IN THE SVRDLOVSK REGION



Creating the Transport and Logistics Centers

Unified system of road, rail and air transport in the framework of the project «Yekaterinburg Dry Port», with associated transport and engineering infrastructure



Manufacturing adhesive materials

Polyurethane adhesive films, sealants and fasteners



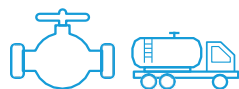
Packaging production

Flexible and solid polymer packaging; paper and film packaging for food products; shrink wrap; paper consumer packaging; polypropylene bags; glued paper multi-layer flap bags; soft containers. «big-bags»



IT-sphere

Software solutions for projects «Smart city», IT-solutions in the management of the financial sector, development of software products for management. «smart homes», and «smart devices», programs for electronic document management, accounting and enterprise management



Oil and gas service sector

Oil and gas engineering (production of drilling rigs, tank equipment, pump-compressor equipment), instrument construction (production of automated process control systems, sensors, and measuring devices, electrical equipment)



Production of products from polymer materials

Pipes, plastic fittings, household goods



Pharmaceutical industry

Organization of contract production of pharmacological preparations; expansion of generic and bioanalog manufacturing; production of new innovative drugs



Construction of private sports facilities

Construction of skateparks (skating rinks, cycling, rental equipment, parkuru); construction of extreme parks (street-ball, roller-racing, roller-sports); construction of urban covered installations of professional wave, for surfing; construction of street gyms (winch-machines)

\* Data current as of 07/25/2024

#### One of the best special economic zones in Russia, the Lipetsk SEZ is located on three industrial sites:

● In the city of Lipetsk

● In the city of Gryazi

● In the Yeletsy district

SEZ  
LIPETSK



The territory has all the necessary resources for a quick launch of production:

● Electricity

● Gas supply

● Water supply

● Heat supply



The Lipetsk SEZ has an industrial tourism programme. Every year we organise about 100 sightseeing tours with visits to high-tech production facilities. The number of our guests is more than 3,000 people per year.

More detailed information is available in the presentation materials.



(English)

(Chinese)

(Turkish)

Product catalog of the Lipetsk SEZ

\* Data current as of 07/25/2024

#### SEZ in figures:



Total area of SEZ:  
**2,418.35 hectares**



Number of residents:  
**62**



Jobs:  
**5,500**



Volume of declared investments:  
**222 billion rubles**



Volume of disbursed investments:  
**106 billion rubles**



Invested in infrastructure development:  
**more than 17 billion rubles**





Kulibin Special Economic Zone is a driver of economic growth and investment attraction of the Nizhny Novgorod region

Dzerzhinsk

— is the center of Russia's chemical industry. In addition, it is a complex transportation and logistics hub connected with several infrastructure complexes.

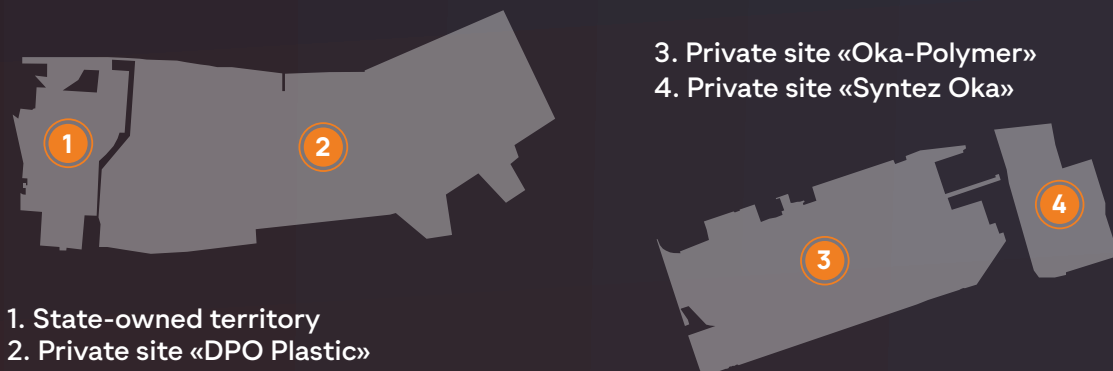
**724.7 ha** total area  
In the future - expansion up to 6,000 hectares

chemical

machine-building

metallurgy

consumer goods



The federal highway M-7 "Volga" connecting Moscow with Ufa runs in close proximity. The river port provides the possibility of transportation of goods by water transport. There is also a freight yard of Russian Railways, a transportation and logistics hub that connects the western part of Russia with the eastern part. Chkalov International Airport provides access to almost all of the country's transportation routes.

Multimodal transportation systems provide access to new markets.



\* Data current as of 07/25/2024



The center of scientific developments  
"Technopark H<sub>2</sub>O"

► a laboratory complex, a center for collective use of equipment available not only for residents. Placement of knowledge-intensive industries in the SEZ will allow to create close cooperation between science and business to increase labor productivity



Economics of Kulibin SEZ:

**27** residents

**5.4** billion rubles  
revenue of residents

Volume of investments

**71.8** billion rubles  
declared

**11.1** billion rubles  
invested

Workplaces

**3 511**  
planned

**527**  
created

In 2025 residents will be offered ready-made sites for "quick start-up" - buildings for production facilities of various sizes

**>31 000 m<sup>2</sup>**  
total area of buildings



In order to create comfortable conditions for employees of enterprises and guests, it is planned to build a residential complex and create all the necessary infrastructure: school, kindergarten, shopping center and places for entertainment

**6 000** residents

Nizhny Novgorod region:

ASI national rating  
**2nd place** in the investment climate rating among regions

National Rating Agency  
**IC3** – high investment attractiveness

Ministry of Economic Development of the Russian Federation  
**88%** – SEZ efficiency indicator





Dobrograd - new city located in 2h30m away from Moscow, providing a comfortable environment for three generations of a family to live and work in one location.

- proper zoning of territories
- different formats of residential real estate
- modern urban infrastructure that adapts to the needs of people of different ages and lifestyles, while preserving the natural environment of the region.



**>4 000 ha**  
total area  
of Dobrograd

**2014-2039**  
project  
implementation



### Medicine

First Clinical Medical Center offers full medical support and high-quality treatment for residents and their families, accompanied by more than 150 professional doctors with international experience.



### Golf

Crystal Lakes Golf Club covers an area of 88 hectares, including three artificial lakes. The golf course is located within the city limits. One of the most beautiful and challenging course in Russia.



### Realty



Townhouses



Apartments



Land plots

Modern architecture, combined with a convenient location and carefully designed landscaping of the surrounding area, create conditions for a comfortable and private lifestyle in Dobrograd. A wide range of offers will allow you to find a suitable type of housing for each family



### Airport

The business aviation airport located on the territory of the city is capable of receiving helicopters of all types and a certain range of aircraft, providing flight management services for customers



### Education

From kindergarten to high school, Dobrograd offers unique conditions for education, both private and public. The best teachers from all over the country instill in children a love of knowledge, increasing their involvement in the process and their results



### Recreation infrastructure

- 3 hotels, 250+ rooms
- Spa Complex
- Wake Park
- 4 restaurants with local and European kitchen
- >600.000 tourists/year

## Relocation assistance

Unique **support** in arranging **all steps** of relocation of family or business in Dobrograd, including governmental programs, transfer, paperwork and reopening your business on our territory - **free of charge**. Our professional team will lead the process from the first contact till receiving the keys to your new place of life or business property.



## Special economic zone Dobrograd-1

### Our advantages

**2%** ~~25%~~

**Income tax for the first 7 years**

7% for the next 5 years. 15.5% from year 12

**0%** ~~20%~~

**Import duties and customs VAT**

free customs zone regime

**0%** ~~2,2%~~

**Property and transport tax**

benefits for the first 10 years

- **Up to 35%** reduction in financial costs due to tax and customs benefits
- **Reducing the launch time of your business by more than half** due to the reduction of administrative barriers
- **2.5 hours** drive from international airports, 240 km from Moscow.
- **Full engineering preparation of the site** - you can start your business today, not tomorrow
- **Assistance at all stages** by the professional managing company
- **Full access** to all infrastructure and residential resources of the city of Dobrograd
- **>700,000 working-age people** within an hour's drive





**Saint Petersburg**  
Special Economic Zone  
Technology

## SEZ 'Saint Petersburg' - a successful state project

The main mission of the SEZ 'Saint Petersburg' is to stimulate investment for the creation of modern enterprises in various sectors of the economy, import substitution and increasing the competitiveness of domestic products.

In 2023, the SEZ project received a new round of development, almost doubling its area **to 337 hectares**.

The Government of St. Petersburg and the Ministry of Economic Development of Russia signed an agreement on joining new plots to the SEZ territory with a total area **of 154 hectares**.



Governor of St. Petersburg  
**Alexander Beglov:**

'The Special Economic Zone is one of our priority infrastructure projects. We have expanded its territory and in the near future the new sites will become growth points for import-substituting industry and strengthening the country's technological sovereignty. The high human resources potential of St. Petersburg, as a competitive advantage of the region, will provide enterprises with highly qualified personnel. We invite investors to co-operate with the city of St. Petersburg'.



General Director of JSC  
SEZ Saint Petersburg  
**Tamara Rondaleva:**

'A special economic zone is an effective tool for attracting investors, guaranteeing unchanged business conditions, special favourable tax and customs regimes, and reduced administrative barriers. Our investors' investments in the creation of new enterprises in the SEZ pay off and show economic efficiency: the total revenue of residents is three times higher than the amount of actual investments'.

## PERFORMANCE INDICATORS OF THE SEZ "SAINT PETERSBURG"



**73 residents**



**4 sites  
337 ha**



**426 RUB bln / revenue  
received by residents**



**61 RUB bln / taxes paid  
by residents**

**26 bln  
to the federal budget**

**23.5 bln  
to the budget of St. Petersburg**

**11.5 bln  
to extra-budgetary funds**



**201 Investments  
RUB bln)**

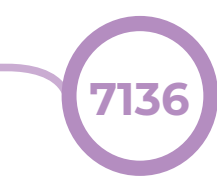
**General stated in  
the business plans**



**110 Implemented**



**15 678 Jobs (units)**



**7136 Созданные**

## Awards and honours for 2023

- winner** in the Best Infrastructure Project category of the First All-Russian Investment Award Vershina;
- winner** in the Best Industrial Site nomination in the Russian Business Guide. People of the Year 2023';
- 2nd place** in terms of efficiency among TIT SEZs in Russia, according to the Ministry of Economic Development of Russia;
- 2nd place** in the rating of IE and SEZs, according to the Analytical Centre 'Expert'; in the TOP-5 of the best SEZs in Russia, according to the National Rating of the Association of Clusters, Technoparks and SEZs of Russia;
- 3rd place** in the ESG rating of Russian SEZs according to the Association of Clusters, Technoparks and SEZs of Russia.



## SUBSCRIBE TO THE SEZ SOCIAL NETWORKS



**spbsez**



**rondaleva**



**spbsez**





## The territory of your success

The Uzlovaya special economic zone of industrial and production type was established in April 2016 on the territory of Uzlovsky District, Tula Region, in close proximity to the Uzlovaya Industrial Park.



SEZ area is

>490 ha



28 residents



about 80 bln RUB, announced investment volume



more than 4 000 declared jobs

IPT SEZ "Uzlovaya" residents are provided with a wide range of tax benefits: reduced rates for income tax, property tax, transport tax, etc. The company also has a free taxation procedure. There is also a free customs zone procedure. IPT SEZ "Uzlovaya" is one of the most attractive territories for business development in the country in terms of the timing of these benefits.

Traditionally, IPT SEZ "Uzlovaya" is in the top 10 of the National Rating of Investment Attractiveness of Special Economic Zones of Russia, and the Tula region is ranked 5th in the national rating of the investment climate in the subjects of the Russian Federation.

The Regional Corporation for Development and Support of the Tula Region (JSC KRTO) is a 'one-stop shop' for investors in the region and provides a full range of services to support investment projects. Each investor is assigned a personal manager who accompanies the project at all its stages of implementation, assists in solving emerging problems, and provides consulting support on all issues. In addition, each project is assigned supervisors from the relevant executive authorities by sector (Ministry of Industry and Trade of the Tula

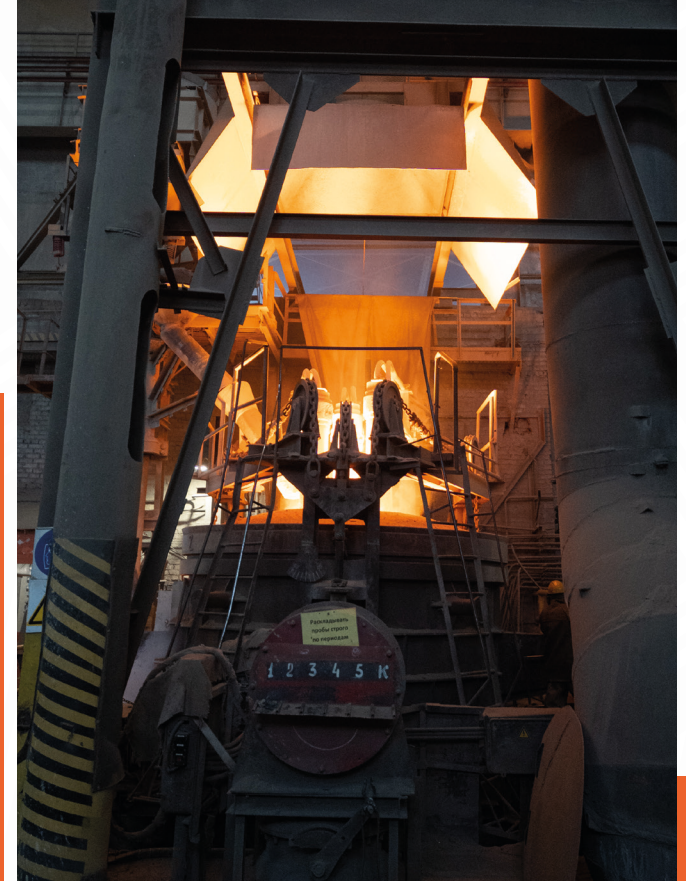
\* Data current as of 07/25/2024

Region, Ministry of Agriculture of the Tula Region, Ministry of Economic Development of the Tula Region, etc.). For convenience, an 'Investor's Personal Cabinet' has been created on the Tula Region's investment portal, which is a direct channel of communication with the Development Corporation.

One of the challenges for the development of special economic zones today is the staffing issue. The WRC pays special attention to the needs of SEZ residents and Uzlovaya IP in training employees for their production facilities.

The Tula Region actively participates in the federal project 'Professionalism'. In 2024, eight clusters will be accepting applicants for 2,415 budgetary places.

The project's educational programmes are designed to meet the specific needs of the region's employers. For example, a chemical education and production cluster has been created on the basis of the Uzlovaya Polytechnic College in cooperation with JSC Plastik, where specialists are trained, including for Uzlovaya residents.



The Uzlovaya Special Economic Zone is systematically developing its social infrastructure. Last year the 3A Hotel with a 24-hour cafe and a business hall for business meetings was opened here.

In the near future the SEZ will have a professional emergency rescue formation and a multifunctional service zone, including parking, gas station and repair services, as well as an administrative and business centre, a training centre, co-working and retail. There are also plans to create a brownfield site to accommodate SEZ residents in ready-made premises with all the necessary infrastructure.

By creating comfortable business conditions and providing tax preferences, the Tula Region ensures dynamic development of high-tech business of residents and implementation of import-substituting projects.





## SPECIAL ECONOMIC ZONE OF TECHNOLOGY-INNOVATIVE TYPE «DUBNA»

SEZ Dubna is a centre for business development  
and the largest and most dynamically developing  
employer in the north of the Moscow region

### State innovation platform



#### Leader among technology- innovation SEZs in Russia

National ranking of special economic zones

For 18 years of activity in SEZ Dubna a business space has been created and effectively operates, which has become a centre of support for innovative entrepreneurship in the Moscow region. Its investors, which are more than 160 technological companies, 9 of which with foreign participation or capital, work on the development of advanced domestic technologies and produce equipment, products, provide services in strategically important industries for the country and the region.

Our residents specialise in bio- and medical technologies, new materials, nuclear-physical and nanotechnologies, design of complex technical systems, information technologies. Most SEZ residents produce products that have no analogues in Russia and abroad.

In order to more actively attract investment and increase export potential, knowledge-intensive areas of SEZ residents' activities are developed in a cluster format, which favours the competitiveness of companies, promotes products and expands interconnections between them. For example, the **Medical and Technical Cluster of the Moscow Region**, which is based on residents of the Dubna SEZ, covers about 11% of Russian production of medical products - from disposable syringes and test strips to complex diagnostic equipment, electron accelerators for oncology treatment and medical artificial intelligence systems.

Residents receive tax and customs incentives, low rental rates, government support, prompt connection to utility networks, ready-made areas for quick start-up of production and social facilities, which attracts knowledge-intensive businesses from Russia and abroad.

160+

+12 residents per year

Every 6th resident of all  
SEZs in Russia is located  
in SEZ Dubna

Number of residents

8 000+

+700 jobs a year

Every 10th workplace of all  
SEZs in Russia is located  
in SEZ Dubna

Jobs

279 ha

Total area of the territory of SEZ  
Dubna

400+

Facilities commissioned and  
maintained by the MC on a regular  
basis

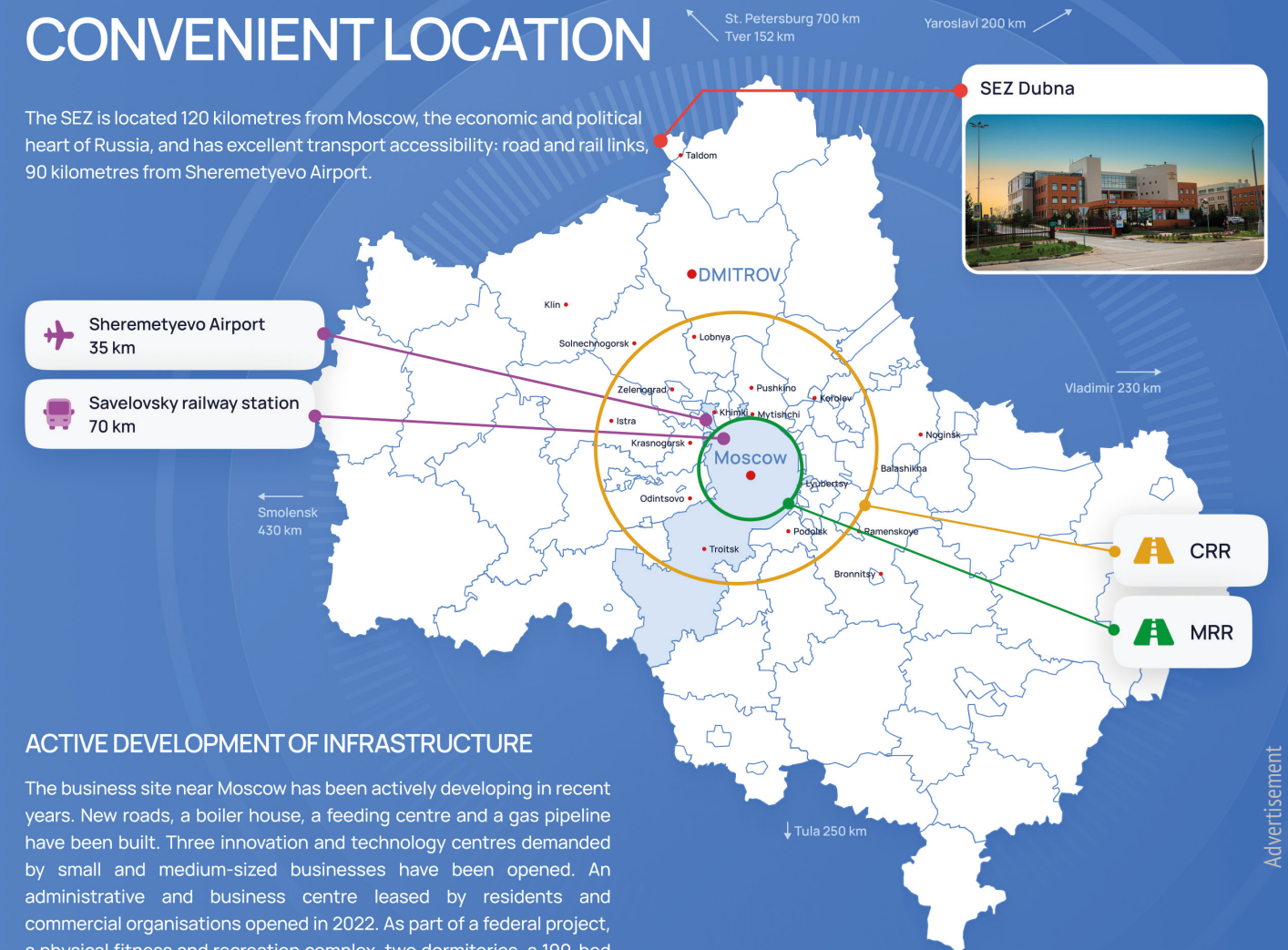
34

Enterprises built

\* Data current as of 07/25/2024

## CONVENIENT LOCATION

The SEZ is located 120 kilometres from Moscow, the economic and political heart of Russia, and has excellent transport accessibility: road and rail links, 90 kilometres from Sheremetyevo Airport.



### ACTIVE DEVELOPMENT OF INFRASTRUCTURE

The business site near Moscow has been actively developing in recent years. New roads, a boiler house, a feeding centre and a gas pipeline have been built. Three innovation and technology centres demanded by small and medium-sized businesses have been opened. An administrative and business centre leased by residents and commercial organisations opened in 2022. As part of a federal project, a physical fitness and recreation complex, two dormitories, a 190-bed medical building and two kindergartens were built.



### SCIENTIFIC AND EDUCATIONAL CO-OPERATION

Dubna is home to the world-famous scientific centre Joint Institute for Nuclear Research (JINR), which actively cooperates with the technology innovation zone (SEZ). The ideas of JINR scientists are embodied in the projects of SEZ residents for the development of new products and their commercialisation in the domestic and foreign market.

Dubna University is a basic university for training specialists for the enterprises of SEZ residents. Today, more than one third of specialists at the resident companies' production facilities are graduates of this university.



### PRINCIPLES OF SUSTAINABLE DEVELOPMENT (ESG)

The management company of SEZ Dubna has been working with investors for almost 10 years using the principles of sustainable development (ESG). One of the goals is to create environmentally safe production facilities. Investors' projects are considered with the priority of environmental safety, investors with high ESG-rating and "green" technologies are attracted. In 2023, SEZ Dubna was honoured with the nomination 'Best Corporate Governance' according to the ESG-rating results.





Moscow's industrial face is referred to as the special economic zone of the Russian capital, "Technopolis Moscow." Within the framework of four clusters – photonics and microelectronics, pharmaceuticals, electric vehicle manufacturing, and unmanned aerial systems, over 200 companies are successfully developing. They produce strategically important products for the country: original and reproduced pharmaceuticals, new materials, microelectronic and photonic products, electronic component base, sensor panels, medical devices and equipment, electric vehicles, unmanned aerial systems, and software. The products of the companies in the special economic zone "Technopolis Moscow" are successfully replacing foreign equivalents in the domestic market.

**The special economic zone "Technopolis Moscow" includes 6 sites: "Pechatniki", "Alabushevo", "Rudnevo", "Micron", "MIET", "Angstrom", with a total area of over 280 hectares.**

The preferential regime, along with the ready-made industrial infrastructure created using advanced technologies, serves as a magnet for high-tech businesses from all over the country. The pool of residents continues to expand – in 2023, 16 enterprises, including producers of medical devices, unmanned aerial systems, microelectronics, and other high-tech products, obtained this status.



In 2023, the sixth industrial site, the industrial park "Rudnevo," became part of the special economic zone "Technopolis Moscow," where the young Russian BAS industry is dynamically developing. In record time, over 214 000 m<sup>2</sup> of production facilities have been built here, where more than 18 enterprises produce their goods, with 8 already having resident status.

The Moscow government provides extensive support to residents of the special economic zone: a number of taxes have a zero rate for them, and the profit tax is only 2% instead of the traditional 20%. In 2023 alone, residents saved over 5.2 bln RUB in taxes, which they reinvested in their development. During this period, the volume of investments by residents in the city's economy exceeded 49.7 bln RUB.

\* Data current as of 07/25/2024

## Economic statistics for the special economic zone "Technopolis Moscow":

Residents over



**100**

Companies' investment volume



**184,4** bln RUB

Industrial construction area



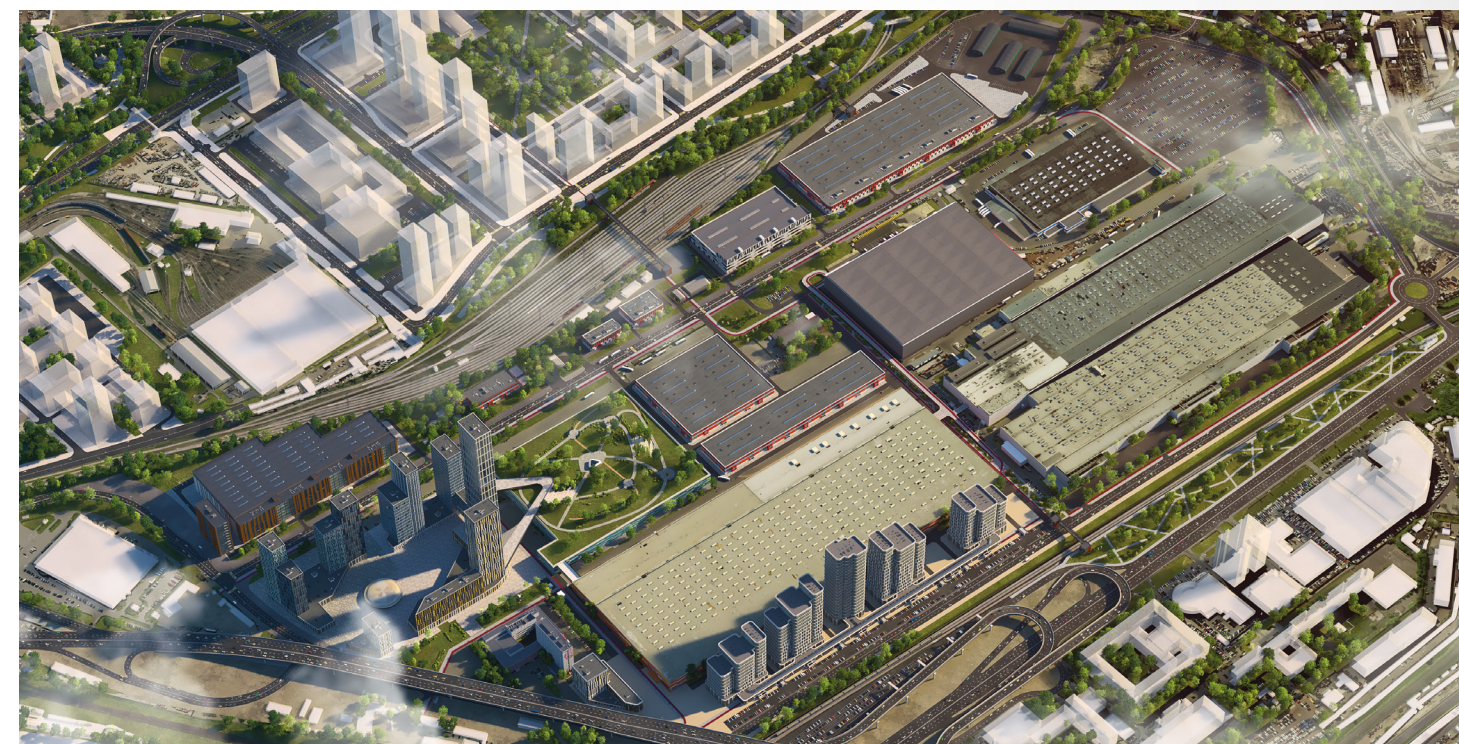
**1 235 000** m<sup>2</sup>



**18 000** jobs

To provide the workforce for the young BAS industry, an innovative college with a production complex for training and practical work for students will open in 2024 on the site. Over 400 people will be able to enroll in new specialties. In 2025, Russia's first Center of Competence in the machine tool industry will open in "Rudnevo," covering an area of 19 500 m<sup>2</sup>, where advanced industry-specific technologies will be developed and created. The investment in this project will be around 10.8 bln RUB. This new center will help strengthen the country's technological sovereignty in machine building.

The products of companies in the special economic zone "Technopolis Moscow" are in demand not only in Russia but also abroad. In 2023, residents exported 1.5 times more products to friendly countries compared to the previous year. Overall, they produced goods worth 120 bln RUB during this period. The geography of foreign deliveries is expanding – some manufacturers have entered the export market in Southeast Asia, the Middle East, and are prepared to collaborate with BRICS countries.







# Special Economic Zone “Orenburzhie” is the gateway to Asia

The number of residents of Special Economic Zone “Orenburzhie” amounts to 16 companies, 10 of which are manufacturing facilities, the products of which will be in demand both in the Russian and international markets. A wide range of goods includes dairy goods and equipment for food production, as well as reinforced concrete structures used in bridge construction. 6 large logistics centers will help increase the flow of goods between Russia and Kazakhstan.



**Ignat Petukhov, Deputy Governor – Deputy Chairman of the Government of Orenburg Region for Economic and Investment Policy:**

– Due to systematic approach of the investment team of the Government of Orenburg Region, SEZ project launch plan, designed until 2030, has been completed in two years. Initially, it was planned that the investment volume of 16 billion RUB would be reached in 8 years, but 16 enterprises have already made their decision to localize their production, and about 46.7 billion investments have been attracted. In the next three years, at least 15 thousand jobs will be created on the territory of Special Economic Zone.

This year, it is planned to double the territory of SEZ in the city of Orenburg. The total area of SEZ “Orenburzhie” will amount to 950 hectares. The documents are currently being reviewed by Ministry of Economic Development of the Russian Federation.



**Comment of Mr. Anton Efimov, CEO of SEZ “Orenburzhie”**

– Access to skilled labor is important for resident-companies and potential investors of SEZ. By decision of the Governor of Orenburg Region, this year the number of state-funded places for blue-collar jobs has been increased in vocational schools. This will make the SEZ “Orenburzhie” way more attractive to investors.

Orenburg Region ranks among Top 15 regions in terms of investment attractiveness. More than 3 billion RUB have been allocated to support businesses over the past two years. The industrial production index is growing. SEZ area expansion is an excellent opportunity to create new points of development and ways of attraction of people, ideas and projects to Orenburg region.

As of today, within the framework of the National goals set by the President of the Russian Federation, Special Economic Zones will play an even more important role. Thanks to them, new enterprises are quickly launched and modern and well-paid jobs are created.

The decision to create SEZ “Orenburzhie” had been made by the Government of the Russian Federation in the fall of 2021. Initially, it has been planned that the investment volume of 16 billion RUB would be reached by the year of 2030, while as of today, about 46.7 billion RUB have been attracted and this figure will increase by the end of the year.



**1st place in the ranking of SEZs by Expert business magazine**



**in Top 10 of the National Investment Rating of the investment attractiveness of Special Economic Zones of Russia**



**among the most effective Special Economic Zones according to Ministry of Economic Development of the Russian Federation**

\* Data current as of 07/25/2024



Special  
economic zone  
of Orenburg  
region

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# ABOUT THE ASSOCIATION OF CLUSTERS, TECHNOPARKS AND SEZs IN RUSSIA



120

MEMBERS OF THE ASSOCIATION



56

REGIONS OF RUSSIA



**Our Association** is the leading public business organization in the country, uniting various technological and industrial infrastructure facilities, including special economic zones, industrial parks, technoparks, and industrial clusters. For over a decade, we have successfully united more than 120 members from 56 subjects of the Russian Federation.

We actively develop international cooperation with similar specialized organizations and governmental authorities. We have an extensive network of partners from the CIS, BRICS, and ASEAN countries. Furthermore, we are regular participants in intergovernmental working groups and commissions, which allows us to effectively promote cooperation and exchange of experience between different infrastructure platforms.

ASSOCIATION  
REPRESENTS THE INTERESTS



4 350

ORGANISATIONS



412 900

EMPLOYEES

In the composition of residents of  
technoparks, SEZs and participants of  
clusters - members of the Association

REVENUE OF RESIDENTS OF  
TECHNOPARKS, SEZs AND  
CLUSTER PARTICIPANTS -  
MEMBERS OF THE ASSOCIATION



71 221

BILLIONS OF DOLLARS



1,26 %

RUSSIAN GDP

Popular science publication

Novikova Anna Romanovna (project manager), Akhmatov Artem Aslanovich, Zherebtsov Viktor Pavlovich, Kravchenko Evgeny Igorevich,  
Labudin Mikhail Alexandrovich, Chumashkaev Anjur Tserenovich, Shpilenko Ilya Andreevich, Yants Veronika Anatolyevna

BUSINESS NAVIGATOR FOR SPECIAL ECONOMIC ZONES OF RUSSIA - 2023  
Issue 7

## The main activities of the Association:

- assistance in the effective implementation of state policy in the field of industrial and scientific and technological development;
- support for government authorities and private investors in the creation of innovative infrastructure for high-tech industries and the development of cooperative ties;
- improvement of the regulatory framework for the development of innovative and industrial infrastructure (technoparks, clusters, special economic zones);
- assistance in creating conditions for Russian manufacturers and products to enter new markets;
- Stimulating international cooperation in the field of innovation and industrial infrastructure;
- formation of the image of Russia as a country actively implementing advanced technologies and aiming at global technological leadership;
- International expert methodological and consulting activities on the development of territories with preferential business regimes, the implementation of cluster policy, including within the framework of the United Nations Development Programme (UNDP).

The mission of our Association is to promote Russia's social and economic development, enhance its competitiveness by achieving sustainable development goals, consolidate society, business and government, strengthen interregional and international cooperation ties, and create attractive conditions for investment.





**ASSOCIATION OF CLUSTERS,  
TECHNOPARKS AND SEZs OF RUSSIA**

[www.akitrf.ru](http://www.akitrf.ru)

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